# Long-Term Electricity Procurement for Large Industrial Consumers Under Uncertainty

Qi Zhang,<sup>†</sup> Andreas M. Bremen,<sup>‡</sup> Ignacio E. Grossmann,<sup>\*,†</sup> Arul

Sundaramoorthy,<sup>¶</sup> and Jose M. Pinto<sup>§</sup>

<sup>†</sup>Center for Advanced Process Decision-making, Department of Chemical Engineering, Carnegie Mellon University, Pittsburgh, PA 15213, USA

 $\ddagger Faculty$  of Mechanical Engineering, RWTH Aachen University, 52056 Aachen, Germany

¶Business and Supply Chain Optimization R&D, Praxair, Inc., Tonawanda, NY 14150,

USA

§Business and Supply Chain Optimization R&D, Praxair, Inc., Danbury, CT 06810, USA

E-mail: grossmann@cmu.edu

#### Abstract

Due to the need of adjusting plant operations to time-varying electricity prices and changing product demand, managing the procurement of electricity in power-intensive businesses has become a major challenge. Large industrial electricity consumers often enter into long-term contracts with favorable rates. However, such power contracts require the consumers to commit themselves to the amount that they are going to purchase months in advance when future demand is not yet known with certainty. In this work, we simultaneously optimize long-term electricity procurement and production planning while considering uncertainty in product demand. We propose a multiscale multistage stochastic programming model in which a one-year planning horizon is divided into seasons, with each season represented by two characteristic weeks; also, each season corresponds to a stage at which the demand for that season is revealed. The progressive hedging algorithm is applied to solve industrially relevant large-scale instances of the mixed-integer linear programming model. Moreover, two different sets of nonanticipativity constraints are proposed, which exhibit different computational behavior. We emphasize the use of the value of stochastic solution for multistage problems when evaluating the benefits of the stochastic optimization, which are demonstrated in an illustrative example as well as an industrial air separation case.

## 1 Introduction

Due to the increasing volatility in electricity prices and availability, cost-effective procurement of electricity in power-intensive businesses has become a major challenge. Large industrial electricity consumers often enter into long-term bilateral power contracts with their utilities, which offer favorable rates for large purchases. Typically, such power contracts require the consumers to commit themselves to the amount that they are going to purchase months in advance. However, determining the optimal purchasing amount is challenging since electricity demand is often very difficult to predict due to the uncertainties associated with industrial production processes.

Although many existing works address problems involving power contracts from an electricity producer's or retailer's point of view<sup>1-4</sup>, the literature is scarce in contributions considering the consumer's perspective. Conejo et al.<sup>5</sup> solve a medium-term electricity procurement problem that considers a set of bilateral contracts, hourly changing spot prices, and the possibility of producing electricity with an onsite generating facility. The self-generated power can be used for own consumption or sold to the spot market. A subsequent work<sup>6</sup> addresses a similar problem for a shorter time horizon, while considering cost volatility by using an estimate of the covariance of the spot price. While the models proposed in these two papers are deterministic, Carrión et al.<sup>7</sup> apply stochastic programming to explicitly model uncertainty in electricity prices. Furthermore, the conditional value-at-risk (CVaR) is included in the model as a measure of risk, which is used to show the clear trade-off between expected cost and risk. A similar trade-off is shown by Zare et al.<sup>8</sup> who apply the concept of information gap decision theory to evaluate the robustness of a solution against high spot prices or high procurement costs. Beraldi et al.<sup>9</sup> consider the short-term electricity procurement problem involving bilateral contracts and the day-ahead market under both electricity price and demand uncertainty; here, a stochastic programming model is solved in a rolling horizon fashion. A similar problem is considered by Beraldi et al.<sup>10</sup>, who further include the CVaR in the stochastic programming formulation to account for risk.

All above-mentioned references do not consider the possibility of the consumers affecting their own electricity demand by adjusting their electricity-consuming processes. This implies that a separate production scheduling problem has to be solved first in order to determine the electricity demand, which then can be used as input in the electricity procurement problem. However, this sequential approach is likely to be suboptimal since the production scheduling problem does not take electricity price information into account. As shown in many recent works on industrial demand side management (DSM), considering time-sensitive electricity prices can have a very significant impact on the load profiles of power-intensive industrial processes. For more details on industrial DSM, we refer to a recent comprehensive literature review by Zhang and Grossmann<sup>11</sup>.

Although it is clear that production and electricity procurement have to be coordinated in order to achieve the most cost-effective solution, optimization frameworks integrating these decisions have only been proposed very recently. For power-intensive continuous process networks, Zhang et al.<sup>12</sup> propose a detailed production scheduling model that also includes a block contract formulation, which can be used to model a large variety of power contracts. Hadera et al.<sup>13</sup> consider multiple electricity sources as well as onsite generation, which generates electricity that can be either used to power the plant or sold to the electricity market. Besides integrating production scheduling and electricity procurement, Zhang et al.<sup>14</sup> model uncertainty in both electricity price and product demand by applying a two-stage stochastic

programming approach, and consider risk by incorporating the CVaR into the model. In this case, an extensive analysis of the value of stochastic solution (VSS) led to an interesting insight, namely that in risk-neutral optimization, accounting for electricity price uncertainty does not result in any significant benefit, whereas in risk-averse optimization, modeling price uncertainty is crucial for obtaining good solutions. In recent works on scheduling with provision of interruptible load<sup>15-17</sup>, uncertainty related to demand response events has also been considered.

The vast majority of existing works on industrial DSM have tackled short-term problems<sup>11</sup>, typically considering time horizons of one day or one week. Very few attempts have been made to solve long-term DSM problems. The challenge herein is the following: To account for time-sensitive electricity prices, a detailed model with a fine time discretization (often on an hourly basis) is required. In long-term planning problems, the time horizon may span multiple months or years. It is then computationally intractable to apply the fine time discretization to the entire time horizon; however, we also cannot simply use an aggregate model with a coarse time discretization since then we would not be able to model timesensitive DSM activities. Mitra et al.<sup>18</sup> solve a stochastic capacity expansion problem over a planning horizon of multiple years. The model is simplified by leveraging the seasonality of electricity prices. Here, each year is divided into four seasons, and each season is represented by one week, which is repeated cyclically and characterized by a typical electricity price profile that reflects the price's seasonal behavior. In order to solve an integrated production routing problem, Zhang et al.<sup>19</sup> propose an optimization framework involving two time grids, a fine one for production scheduling and a coarse one for distribution planning.

In this work, we solve a long-term integrated production planning and electricity procurement problem while considering uncertainty in product demand. We apply a multiscale modeling approach, similar to the one proposed by Mitra et al.<sup>18</sup>, and develop a mulstistage stochastic programming formulation to model the uncertainty. For solving large-scale instances of the model, we apply progressive hedging<sup>20</sup>, which allows the decomposition of the full-space problem into subproblems, one for each scenario. In that context, we examine the impact of alternative sets of non-anticipativity constraints on the computational performance. Furthermore, when analyzing the results, we emphasize the use of the VSS, which has seldom been considered for multistage problems in the literature, as the key measure for assessing the benefit of the stochastic optimization.

The remainder of this paper is organized as follows. After stating the problem in Section 2, the multiscale multistage stochastic model is developed in Section 3. In Section 4, we define the VSS for multistage problems and present the algorithm for computing it. The progressive hedging algorithm for solving large-scale instances is presented in Section 5. We apply the proposed framework to an illustrative example, as well as to a real-world industrial case study for which the results are shown in Sections 6 and 7, respectively. Finally, in Section 8, we close with a summary of the results and concluding remarks.

## 2 Problem Statement

We consider process networks involving continuous processes that consume significant amounts of electric energy during operation. Here, a process can refer to a piece of equipment, a set of multiple interconnected pieces of equipment, or an entire plant. The processes in such a network differ in their feeds and products, restrictions on the production rates, process dynamics, and power consumption characteristics. Inventory capacities are given for storable intermediate and final products. It is assumed that the variable operating cost only consists of electricity cost, inventory cost, and the cost of purchasing additional products.

Electricity can be purchased from an annual power contract, seasonal power contracts (one for each season), and the spot market. The annual contract offers a fixed price that does not change over time; however, the consumer has to commit to the purchase amount before the start of the year and has to maintain a constant electricity purchase from this contract throughout the year. Seasonal contracts apply time-of-use (TOU) prices; the purchase amount for the corresponding season has to be announced at the beginning of the season. Electricity purchase from the spot market is subject to fluctuating prices, but can be made a day in advance (day-ahead market) or on the spot (real-time market).

The product demand is uncertain; however, probability information is given, and it can be assumed that the product demand for each season will be known at the beginning of the season. This is in most cases a valid assumption since most commodity products require a pre-order period; also, slight demand changes within a season can be handled with existing produce inventory.

The goal is to optimize the production and electricity procurement decisions over a planning horizon of one year. For any time point of the planning horizon, depending on the realization of the uncertainty up to that point, we determine:

- the mode of operation for each process,
- the processing rate in each process,
- the amounts of products stored,
- the amounts of products purchased,
- the amount of electricity purchased from each source.

# 3 Model Formulation

We propose a discrete-time mixed-integer linear programming (MILP) planning model that is based on a mode-based formulation developed by Zhang et al.<sup>12</sup>. In the following, we omit a detailed description of the scheduling constraints, which can be found in the original paper<sup>12</sup>, and focus on the new modeling aspects related to the multiscale time representation and the multistage stochastic programming formulation. Note that unless specified otherwise, continuous variables in this model are constrained to be nonnegative. A list of indices, sets, parameters, and variables used in the model formulation is given in the Nomenclature section.

#### 3.1 Multiscale Time Representation

In order to capture the impact of time-sensitive electricity prices without applying a fine time discretization to the entire planning horizon, we propose a multiscale representation of time, which is illustrated in Figure 1. The planning horizon (here one year) is divided into seasons, where each season, denoted by the index h, is represented by two weeks (index k). Each week is divided into time periods of equal length,  $\Delta t$  (typically an hour). The scheduling horizon in week k of season h is defined by the set of time periods  $\overline{T}_{hk} = \{1, 2, \ldots, \hat{t}_h^k\}$ , where  $\overline{T}_{hk}$  is a subset of  $T_{hk} = \{-\theta^{\max} + 1, -\theta^{\max} + 2, \ldots, 0, 1, \ldots, \hat{t}_h^k\}$ .



Figure 1: Multiscale model with each of the four seasons of the year represented by two weeks, where the first has a cyclic schedule and the second is noncyclic.

In each season h, a cyclic schedule is applied to the first  $n_h$  weeks of the season, while the schedule of the last week of the season can be noncyclic. The cyclic and noncyclic schedules are implemented in Week 1 (k = 1) and Week 2 (k = 2), respectively. Compared with only using one representative week for each season, this two-week representation allows greater flexibility in inventory handling. While steady accumulation of inventory over almost the entire season can be incorporated in Week 1 (see Section 3.8), Week 2 allows rapid accumulation of inventory at the end of the season, which can then be carried over to the next season. The latter case is often the better solution if, for example, inventory costs are high.

The proposed time representation captures the seasonality of electricity prices as well as the fact that price trends are typically repeated on a weekly basis. However, note that the model formulation is flexible such that the lengths of the seasons and weeks can be adjusted according to individual needs.

#### 3.2 Multistage Uncertainty Modeling

To model the uncertainty in product demand, we adopt a multistage stochastic programming<sup>21</sup> approach. In stochastic programming, uncertainty is represented by discrete scenarios, and decisions are made at different stages, which are defined such that realization of uncertainty is observed between two stages, and at each stage, corrective actions (recourse) are taken in light of the new observations.

Since demand uncertainty resolves over time, the stages are defined accordingly. Stage 1 in our model marks a time point before the start of the planning horizon when the purchase amount from the annual contract has to be announced; at this point, no demand is known with certainty. Demand for Season 1 is revealed between Stage 1 and Stage 2, which marks the beginning of Season 1. Similarly, Stage 3 corresponds to the beginning of Season 2, at which point the demand for Season 2 is known. The remaining stages are defined in the same fashion. Note that demand is treated as an exogenous uncertainty<sup>22</sup>, i.e. the characteristics of the uncertainty are not affected by any decisions that we make.

The stochastic process can be represented by a scenario tree, with each node representing a possible realization of the uncertainty at the corresponding stage. In this model, we apply the alternative scenario tree representation proposed by Ruszczyński<sup>23</sup>, which eases the use of decomposition algorithms. In this scenario tree, there is one distinct node for each scenario at each stage, which means that there is one distinct set of variables for each scenario. Nodes that represent the same state are said to be indistinguishable and are linked by so-called nonanticipativity constraints (NACs).

Note that we do not consider uncertainty in the spot electricity price, for which reliable probability information is usually not available at such an early point in time. However, we still include expected spot prices in the model in order to capture the impact of the spot market on the electricity procurement strategy. The amount purchased from the spot market varies with the power contract conditions; the more favorable the contract prices are, the less will be traded in the spot market.

#### **3.3** Mass Balance Constraints

We consider a process network representation consisting of process and material nodes that are connected by arcs specifying the directions of material flows. Figure 2 shows the process network representing the air separation site that is considered in our industrial case study, which we present in Section 7. The major electricity consumers at the given site are the two air separation units (ASUs), ASU1 and ASU2, which take in air and produce gaseous oxygen (GO<sub>2</sub>), gaseous nitrogen (GN<sub>2</sub>), liquid oxygen (LO<sub>2</sub>), and liquid nitrogen (LN<sub>2</sub>), and the nitrogen liquefier, LiqN<sub>2</sub>. While the liquid products can be stored in tanks, the gaseous products are directly sent to the customers via pipelines. Liquid products can be vaporized through a so-called driox process in order to increase the amount of gaseous products. Excess gaseous products are vented, which is modeled by introducing venting processes (VentGO<sub>2</sub> and VentGN<sub>2</sub>) and material nodes for the corresponding vented products (VGO<sub>2</sub> and VGN<sub>2</sub>). Furthermore, GN<sub>2</sub> can be liquefied to LN<sub>2</sub> through Process LiqN<sub>2</sub>.

For a given process network operating continuously in each time period t, the mass



Figure 2: Process network representing the given air separation site.

balance constraints are stated as follows:

$$Q_{jhkts} = Q_{jhk,t-1,s} + \sum_{i \in \hat{I}_j} P_{ijhkts} - \sum_{i \in \bar{I}_j} P_{ijhkts} + W_{jhkts} - D_{jhkts}$$
$$\forall j, h, k, t \in \overline{T}_{hk}, s \qquad (1a)$$

$$Q_{jhkt}^{\min} \le Q_{jhkts} \le Q_{jhkt}^{\max} \quad \forall j, h, k, t \in \overline{T}_{hk}, s$$
(1b)

$$W_{jhkts} \le W_{jhkt}^{\max} \quad \forall j, h, k, t \in \overline{T}_{hk}, s \tag{1c}$$

where for each scenario s,  $Q_{jhkts}$  is the inventory level for material j at time  $t \in \overline{T}_{hk}$ ,  $P_{ijhkts}$ is the amount of material j consumed or produced by process i in time period  $t \in \overline{T}_{hk}$ , the additional purchase of material j is  $W_{jhkt}$ , and parameter  $D_{jhkts}$  denotes the demand for material j. The set of processes producing material j is denoted by  $\hat{I}_j$ , whereas  $\overline{I}_j$  is the set of processes receiving material j. Eq. (1a) is the inventory balance constraint, Eq. (1b) sets lower and upper bounds on the inventory levels, and Eq. (1c) limits the amount of material that can be purchased in one time period.

## 3.4 Process Surrogate Model

 $l \in \overline{L_{imr}}$ 

We assume that each process can operate in different operating modes, which represent operating states such as "off", "on", and "startup". The feasible region for each mode is defined by a union of polyhedral subregions in the product space, and a linear electricity consumption function with respect to the production rates is given for each subregion. Such a model is generally referred to as a Convex Region Surrogate (CRS) model<sup>24</sup>; it can be formulated as a set of mixed-integer linear constraints, yet still provides good approximations of nonlinearities and nonconvexities. At any point in time, a process can only operate in one mode. For a given mode, the operating point has to lie in one of the subregions. Any point in a subregion can be represented as a convex combination of the vertices of the polytope. These relationships can be expressed by the following constraints:

$$P_{ijhkts} = \sum_{m \in M_i} \sum_{r \in R_{im}} \overline{P}_{imrjhkts} \quad \forall i, j \in J_i, h, k, t \in \overline{T}_{hk}, s$$

$$\overline{P}_{imrjhkts} = \sum_{m \in M_i} \lambda_{imrlhkts} v_{imrlj}$$
(2a)

$$\forall i, m \in M_i, r \in R_{im}, j \in J_i, h, k, t \in \overline{T}_{hk}, s \tag{2b}$$

$$\sum_{l \in L_{imr}} \lambda_{imrlhkts} = \bar{y}_{imrhkts} \quad \forall i, m \in M_i, r \in R_{im}, h, k, t \in \overline{T}_{hk}, s$$
(2c)

$$U_{ihkts} = \sum_{m \in M_i} \sum_{r \in R_{im}} \left( \delta_{imr} \, \bar{y}_{imrhkts} + \sum_{j \in J_i} \gamma_{imrj} \, \overline{P}_{imrjhkts} \right)$$
$$\forall i, h, k, t \in \overline{T}_{hk}, s \tag{2d}$$

$$y_{imhkts} = \sum_{r \in R_{im}} \bar{y}_{imrhkts} \quad \forall i, m \in M_i, h, k, t \in \overline{T}_{hk}, s$$
(2e)

$$\sum_{m \in M_i} y_{imhkts} = 1 \quad \forall i, h, k, t \in \overline{T}_{hk}, s$$
(2f)

$$y_{imhkts} \in \{0,1\} \quad \forall i, m \in M_i, h, k, t \in \overline{T}_{hk}, s$$
(2g)

$$\bar{y}_{imrhkts} \in \{0,1\} \quad \forall i, m \in M_i, r \in R_{im}, h, k, t \in \overline{T}_{hk}, s$$
(2h)

where  $M_i$  is the set of modes in which process *i* can operate,  $R_{im}$  is the set of operating subregions in mode  $m \in M_i$ ,  $L_{imr}$  is the set of vertices of subregion  $r \in R_{im}$ , and  $J_i$  is the set of input and output materials of process *i*. The binary variable  $y_{imhkts}$  equals 1 if mode  $m \in M_i$  is selected in time period  $t \in \overline{T}_{hk}$  of scenario *s*, whereas  $\overline{y}_{imrhkts}$  equals 1 if subregion  $r \in R_{im}$  is selected. Associated with  $P_{ijhkts}$  is the disaggregated variable  $\overline{P}_{imrjhkts}$ , which is expressed as a convex combination of the corresponding vertices,  $v_{imrlj}$ . The amount of electricity consumed,  $U_{ihkts}$ , is a linear function of  $P_{ijhkts}$ , with a constant  $\delta_{imr}$  and coefficients  $\gamma_{imrj}$  specific to the selected subregion.

## 3.5 Transition Constraints

A transition occurs when a process changes from one operating point to another. Restrictions on these transitions are stated in the following:

$$-\bar{\Delta}_{imj}^{\max} \leq \sum_{r \in R_{im}} \left( \overline{P}_{imrjhkts} - \overline{P}_{imrjhk,t-1,s} \right) \leq \bar{\Delta}_{imj}^{\max}$$
$$\forall i, m \in M_i, j \in J_i, h, k, t \in \overline{T}_{hk}, s \tag{3a}$$

$$\sum_{m'\in\overline{TR}_{im}} z_{im'mhk,t-1,s} - \sum_{m'\in\widehat{TR}_{im}} z_{imm'hk,t-1,s} = y_{imhkts} - y_{imhk,t-1,s}$$

$$\forall i, m \in M_i, h, k, t \in \overline{T}_{hk}, s \tag{3b}$$

$$y_{im'hkts} \ge \sum_{t'=1}^{\theta_{imm'}} z_{imm'hk,t-t',s} \quad \forall i, (m,m') \in TR_i, h, k, t \in \overline{T}_{hk}, s$$
(3c)

$$z_{imm'hk,t-\bar{\theta}_{imm'm''},s} = z_{im'm''hkts} \quad \forall i, \ (m,m',m'') \in SQ_i, \ h, \ k, \ t \in \overline{T}_{hk}, \ s$$
(3d)

$$z_{imm'hkts} \in \{0,1\} \quad \forall i, (m,m') \in TR_i, h, k, t \in \overline{T}_{hk}, s$$
(3e)

where Eq. (3a) sets a bound on the rate of change,  $\overline{\Delta}_{imj}^{\max}$ . The binary variable  $z_{imm'hkts}$  equals 1 if and only if process *i* switches from mode *m* to mode *m'* at time  $t \in \overline{T}_{hk}$ , which is enforced by Eq. (3b). Here,  $\overline{TR}_{im} = \{m' : (m', m) \in TR_i\}$  and  $\widehat{TR}_{im} = \{m' : (m, m') \in TR_i\}$  with  $TR_i$  being the set of all possible mode-to-mode transitions for process *i*. In Eq. (3c),  $\theta_{imm'}$  is the minimum stay time in mode m' after switching to it from mode m, while  $\bar{\theta}_{imm'm''}$  in Eq. (3d) is the fixed stay time in mode m' in the chain of transitions from mode m to mode m' to mode m''.

#### **3.6 Energy Balance Constraints**

In each time period, electricity consumption is met by purchasing electricity from the following three sources: annual contract, seasonal contract, and spot market; the corresponding purchase amounts are denoted by  $E_s$ ,  $\overline{E}_{hbs}$ , and  $\widehat{E}_{hkts}$ , respectively. The energy balance constraint is then simply

$$\sum_{i} U_{ihkts} \le E_s + \overline{E}_{hbs} + \widehat{E}_{hkts} \quad \forall h, k, b, t \in \overline{T}_{hk} \cap \widehat{T}_{hb}, s$$
(4)

which states that the electricity purchase has to be greater than or equal to the total electricity consumption in each time period. While  $E_s$  is constant throughout the year,  $\overline{E}_{bhs}$ and  $\widehat{E}_{hkts}$  can vary over time. To model the time-of-use pricing structure of the seasonal contracts, we introduce a set  $\widehat{T}_{hb}$ , which is the set of time periods in TOU block *b* of season *h*. Typically, each day is divided into three or four TOU blocks. The power purchase from a seasonal contract has to be constant in all time periods of a TOU block, but can vary across different TOU blocks. Electricity purchase from the spot market can change in every time period.

It should be mentioned that electricity contract structures can be significantly more complex. The focus of this work, however, lies in the multiscale and multistage modeling of the electricity procurement problem rather than the detailed modeling of electricity contracts, hence we only apply this basic contract model. If needed, the proposed model can be easily extended to include more complex pricing schemes.

## 3.7 Initial Conditions

The initial state of the system is specified by the following equations:

$$Q_{j,1,1,0,s} = Q_j^{\text{ini}} \quad \forall j, s \tag{5a}$$

$$y_{im,1,1,0,s} = y_{im}^{\text{ini}} \quad \forall i, \ m \in M_i, \ s \tag{5b}$$

$$z_{imm',1,1,t,s} = z_{imm't}^{\text{ini}} \quad \forall i, \ (m,m') \in TR_i, \ -\theta_i^{\max} + 1 \le t \le -1, \ s$$
(5c)

which set the initial inventory levels, the initial operating modes, and the mode switching history.

#### **3.8** Continuity Equations

Continuity equations are required at the boundaries of each week in order to maintain consistent mass balance. For Week 1 of each season, the following equations are applied to enforce a cyclic schedule:

$$y_{imh,1,0,s} = y_{imh,1,\hat{t}_{h}^{1},s} \quad \forall i, m \in M_{i}, h, s$$
 (6a)

$$z_{imm'h,1,t,s} = z_{imm'h,1,t+\hat{t}_h^1,s} \quad \forall i, \ (m,m') \in TR_i, \ h, \ -\theta_i^{\max} + 1 \le t \le -1, \ s \tag{6b}$$

which state that the system at the end of the week has to be in the same state as at the beginning of the week. We allow inventory to be accumulated during the cyclic schedule and carried over to Week 2. According to the following equation, the excess inventory, which is denoted by  $\overline{Q}_{jhs}$ , is defined as the difference between the inventory levels at the end and at the beginning of Week 1 of season h:

$$\overline{Q}_{jhs} = Q_{jh,1,\hat{t}_{h}^{1},s} - Q_{jh,1,0,s} \quad \forall j, h, s$$
(7a)

$$Q_{jh,1,t}^{\min} \le Q_{jh,1,ts} + (n_h - 1) \overline{Q}_{jhs} \le Q_{jh,1,t}^{\max} \quad \forall j, h, t \in \overline{T}_{h,1}, s$$
(7b)

where Eq. (7b) ensures feasibility. Note that  $\overline{Q}_{jhs}$  is the only continuous variable in this model that can take negative values.

The end of Week 1 also has to match the beginning of Week 2 of the same season, which is enforced by the following constraints:

$$Q_{jh,1,0,s} + n_h \overline{Q}_{jhs} = Q_{jh,2,0,s} \quad \forall j, h, s$$
(8a)

$$y_{imh,1,\hat{t}_{h}^{1},s} = y_{imh,2,0,s} \quad \forall i, m \in M_{i}, h, s$$
(8b)

$$z_{imm'h,1,t+\hat{t}_h^1,s} = z_{imm'h,2,t,s} \quad \forall i, \ (m,m') \in TR_i, \ h, \ -\theta_i^{\max} + 1 \le t \le -1, \ s.$$
(8c)

Note that in Eq. (8a),  $\overline{Q}_{jhs}$  is multiplied by  $n_h$  as the cyclic schedule is repeated  $n_h$  times. Also, recall that Week 2 does not need to have a cyclic schedule.

Finally, continuity equations are applied at the boundary between two seasons:

$$Q_{jh,2,\hat{t}_{h}^{2},s} = Q_{j,h+1,1,0,s} \quad \forall j, h \in H \setminus \{\hat{h}\}, s$$
(9a)

$$y_{imh,2,\hat{t}_{h}^{2},s} = y_{im,h+1,1,0,s} \quad \forall i, m \in M_{i}, h \in H \setminus \{\hat{h}\}, s$$
 (9b)

$$z_{imm'h,2,t+\hat{t}_{h}^{2},s} = z_{imm',h+1,1,t,s} \quad \forall i, \ (m,m') \in TR_{i}, \ h \in H \setminus \{\hat{h}\}, \ -\theta_{i}^{\max} + 1 \le t \le -1, \ s.$$
(9c)

#### 3.9 Non-Anticipativity Constraints

Following the alternative scenario tree representation shown in Figure ??, all variables are scenario-specific (with index s), and all constraints have been written for each scenario individually. In order to model the multistage decision-making framework, the scenarios are linked by non-anticipativity constraints, which equate the independent variables of scenarios that are indistinguishable. We introduce  $IS_h$ , which denotes the minimum set of indistinguishable scenario pairs at stage h+1. For example, for the set of indistinguishable scenario  $\{1, 2, 3, 4\}$ , a minimum set of scenario pairs is  $\{(1, 2), (1, 3), (1, 4)\}$ , which has three elements. Note that the minimum set of scenario pairs is not unique; in this example, an alternative set with three elements is  $\{(1,2), (2,3), (3,4)\}$ . By using these sets of scenario pairs, we can write the NACs as follows:

$$E_s = E_1 \quad \forall s \in S \setminus \{1\} \tag{10a}$$

$$\overline{E}_{hbs} = \overline{E}_{hbs'} \quad \forall h, b, (s, s') \in IS_h \tag{10b}$$

$$\widehat{E}_{hkts} = \widehat{E}_{hkts'} \quad \forall h, \, k, \, t \in \overline{T}_{hk}, \, (s, s') \in IS_h \tag{10c}$$

$$\overline{P}_{imrjhkts} = \overline{P}_{imrjhkts'} \quad \forall i, m \in M_i, r \in R_{im}, j \in J_i, h, k, t \in \overline{T}_{hk}, (s, s') \in IS_h$$
(10d)

$$W_{jhkts} = W_{jhkts'} \quad \forall j, h, k, t \in \overline{T}_{hk}, (s, s') \in IS_h$$
(10e)

$$\bar{y}_{imrhkts} = \bar{y}_{imrhkts'} \quad \forall i, m \in M_i, r \in R_{im}, h, k, t \in \overline{T}_{hk}, (s, s') \in IS_h.$$
(10f)

By taking a closer look at the problem, we notice that the different stages are only linked by the annual contract decisions and the variables connecting two consecutive seasons. If these variables are fixed, the different stages can be solved independently; hence, two scenarios are indistinguishable at a given stage if the initial and terminal states for that stage are the same in both scenarios. Therefore, we actually only have to consider these variables in the NACs, i.e. Eqs. (10b)–(10f) can be replaced by the following equations:

$$Q_{jh,2,\hat{t}_{h}^{2},s} = Q_{jh,2,\hat{t}_{h}^{2},s'} \quad \forall j, h \in H \setminus \{\hat{h}\}, (s,s') \in IS_{h}$$
(11a)

$$y_{imh,2,\hat{t}_{h}^{2},s} = y_{imh,2,\hat{t}_{h}^{2},s'} \quad \forall i, \ m \in M_{i}, \ h \in H \setminus \{\hat{h}\}, \ (s,s') \in IS_{h}$$
(11b)

$$z_{imm'h,2,t+\hat{t}_{h}^{2},s} = z_{imm'h,2,t+\hat{t}_{h}^{2},s'}$$
  
$$\forall i, (m,m') \in TR_{i}, h \in H \setminus \{\hat{h}\}, -\theta_{i}^{\max} + 1 \leq t \leq -1, (s,s') \in IS_{h}.$$
(11c)

By enforcing Eqs. (11), Eqs. (10b)-(10f) will be automatically satisfied at the optimal solution. By doing so, the number of NACs is significantly reduced, which may have an impact on the computational performance. In the remainder of the paper, we refer to Eqs. (10) as NAC1, and to Eqs. (10a) and (11) as NAC2.

## 3.10 Objective Function

The objective is to minimize the expected total operating cost, TC, which consists of the expected electricity cost, EC, the expected inventory cost, IC, and the expected cost of purchasing additional products, PC:

$$TC = EC + IC + PC. \tag{12}$$

The expected electricity cost is calculated as follows:

$$EC = \sum_{s} \varphi_{s} \left[ \alpha E_{s} + \sum_{h} \left( \sum_{b} \bar{\alpha}_{hb} \overline{E}_{hbs} + n_{h} \sum_{t \in \overline{T}_{h,1}} \hat{\alpha}_{h,1,t} \widehat{E}_{h,1,ts} + \sum_{t \in \overline{T}_{h,2}} \hat{\alpha}_{h,2,t} \widehat{E}_{h,2,ts} \right) \right]$$
(13)

where  $\varphi_s$  is the probability of scenario s,  $\alpha$ ,  $\bar{\alpha}_{hb}$ , and  $\hat{\alpha}_{hkt}$  are cost coefficients, and  $n_h$  is the number of times the cyclic schedule of season h is repeated.

The inventory cost and cost of purchasing products are

$$IC = \sum_{s} \varphi_{s} \sum_{j} \sum_{h} \beta_{jh} \left[ n_{h} \sum_{t \in \overline{T}_{h,1}} Q_{jh,1,ts} + \sum_{\overline{k}=1}^{n_{h}-1} \overline{k} \left| \overline{T}_{h,1} \right| \overline{Q}_{jhs} + \sum_{t \in \overline{T}_{h,2}} Q_{jh,2,ts} \right]$$
(14a)

$$PC = \sum_{s} \varphi_{s} \sum_{j} \sum_{h} \psi_{jh} \left( n_{h} \sum_{t \in \overline{T}_{h,1}} W_{jh,1,ts} + \sum_{t \in \overline{T}_{h,2}} W_{jh,2,ts} \right)$$
(14b)

where the season-dependent cost coefficients are denoted by  $\beta_{jh}$  and  $\psi_{jh}$ .

# 4 Value of Stochastic Solution for Multistage Problems

The value of stochastic solution  $(VSS)^{21}$  is commonly used as a measure for the benefit that one can obtain from stochastic programming when compared with deterministic optimization. The VSS was initially developed for two-stage stochastic programming; only recently, it has been extended to the case of multistage problems<sup>25,26</sup>. As a result, the VSS has rarely been applied to multistage problems in the literature. However, computing the VSS is essential as it would otherwise be unclear whether it is worthwhile spending the effort on solving a computationally more challenging stochastic program.

We adapt the procedure proposed by Escudero et al.<sup>25</sup>, which evaluates the VSS in a multistage setting in a rolling horizon fashion. The problem boils down to computing the expected result of solving the deterministic problem (using the expected values of the uncertain parameters) at every stage. The very intuitive way to accomplish this is as follows: starting at the root node of the scenario tree, solve the deterministic problem, fix the hereand-now decisions for the current node, move to the next stage, solve the deterministic problem for each node (i.e. realization of the uncertainty) at that stage, fix the hereand-now decisions for that stage, move on to the next stage, repeat this procedure until the final stage is reached, and compute the expected outcome over the set of scenarios. In the following, we formalize this procedure and also extend it to compute the value of two-stage stochastic solution for multistage problems.

First, to more conveniently describe the standard scenario tree, we introduce the stage index g and the node index f. As illustrated in Figure 3, each node is uniquely mapped to its index pair (g, f), where the numbering of the nodes starts at 1 for each stage. We further introduce  $\widetilde{S}_{gf}$ , which is the set of indistinguishable scenarios for node (g, f).



Figure 3: Additional notation for describing the standard scenario tree.

The proposed multistage stochastic programming model, denoted by (MSP), can be formulated in the following compact form:

$$Z^{\text{MSP}} = \min \sum_{s} \sum_{g} \varphi_{s} c_{g}^{\text{T}} x_{gs}$$
  
s.t. 
$$\sum_{g'=1}^{g} A_{g'} x_{g's} = d_{gs} \quad \forall g, s$$
  
$$x_{gs} = x_{gs'} \quad \forall g, (s, s') \in IS_{g}$$
  
$$x_{gs} \in X_{g} \quad \forall g, s$$
  
(MSP)

where  $Z^{\text{MSP}}$  denotes the optimal objective function value,  $c_g$  is the cost vector for stage g,  $A_g$  is the constraint matrix for the general decision variable vector  $x_{gs}$ ,  $d_{gs}$  is the demand (strictly speaking, this is a right-hand side vector with nonzero elements only where the equations involve the demand) at stage g for scenario s,  $IS_g$  is the set of indistinguishable scenario pairs at stage g, and  $X_g$  is a feasibility set constructed from the corresponding bound and integrality constraints. The multistage character of the formulation is expressed in the first set of constraints, followed by the NACs.

The deterministic problem can then be formulated as follows:

$$Z^{\text{DP}} = \min \sum_{g} c_g^{\text{T}} x_g$$
  
s.t. 
$$\sum_{g'=1}^{g} A_{g'} x_{g'} = \bar{d}_g \quad \forall g$$
$$x_g \in X_g \quad \forall g$$
(DP)

where only the expected demand profile,  $\bar{d}_g$ , is considered and thus we no longer require the scenario index in the decision variable  $x_g$  as well as the NACs.

The following deterministic problem is solved at a given node  $(g^*, f)$ :

$$Z_{g^*f}^{\text{DP}} = (\text{DP}) \quad \text{s.t.} \quad x_{g'} = \tilde{x}_{g^*fg'}^{\text{DP}} \quad \forall g' = 1, \dots, g^* - 1$$
 (DP<sub>g\*f</sub>)

where the parameter vector  $\tilde{x}_{g^*fg'}^{\text{DP}}$  contains the here-and-now decisions obtained by solving deterministic problems in previous stages. Note that  $Z^{\text{DP}} = Z_{1,1}^{\text{DP}}$ .

The total expected cost of solving a deterministic model at every stage with the realized uncertainty at that stage is then

$$\overline{Z}^{\rm DP} = \sum_{f \in F_{|G|}} \varphi_f \, Z^{\rm DP}_{|G|,f}.\tag{15}$$

Note that at the final stage |G|, the scenario and node indices are identical. In general,  $F_g$  denotes the set of nodes at stage g.

## 4.1 Value of Multistage Stochastic Solution

We define the value of multistage stochastic solution (VMSS) as the difference between  $\bar{Z}^{\text{DP}}$ and  $Z^{\text{MSP}}$ :

$$VMSS = \bar{Z}^{\rm DP} - Z^{\rm MSP}.$$
(16)

Since  $\bar{Z}^{\text{DP}}$  is obtained at a feasible solution of (MSP),  $\bar{Z}^{\text{DP}} \geq Z^{\text{MSP}}$ , hence  $VMSS \geq 0$ . The complete algorithm for computing the VMSS is outlined in Algorithm 1. Here,  $\tilde{d}_{gfg'}$  is the expected demand for stage g' at node (g, f).

Algorithm 1	Algorithm	for computing	the VMSS.
-------------	-----------	---------------	-----------

```
1: Solve (MSP), obtain Z^{\text{MSP}}

2: g^* \leftarrow 1

3: while g^* < |G| do

4: for all f \in F_{g^*} do

5: \bar{d}_g \leftarrow \tilde{d}_{g^*fg} \quad \forall g

6: Solve (DP<sub>g*f</sub>), obtain solution x_{g^*}^* and Z_{g^*f}^{\text{DP}}

7: \tilde{x}_{gf'g^*}^{\text{DP}} \leftarrow x_{g^*}^* \quad \forall g > g^*, f' \in F_g, \, \widetilde{S}_{g^*f} \cap \widetilde{S}_{gf'} \neq \emptyset

8: end for

9: g^* \leftarrow g^* + 1

10: end while

11: \overline{Z}^{\text{DP}} \leftarrow \sum_{f \in F_{|G|}} \varphi_f Z_{|G|,f}^{\text{DP}}

12: VMSS \leftarrow \overline{Z}^{\text{DP}} - Z^{\text{MSP}}
```

## 4.2 Value of Two-Stage Stochastic Solution

In addition to the VMSS, we introduce the value of two-stage stochastic solution (VTSS) for a multistage problem, which quantifies the benefit of using a two-stage approximation of the multistage formulation. In a two-stage formulation, the NACs are only enforced for the current stage. At each stage, the following problem is solved:

$$Z_{g^*}^{\text{TSP}} = \min \sum_{s} \sum_{g} \varphi_s c_g^{\text{T}} x_{gs}$$
  
s.t. 
$$\sum_{g'=1}^{g} A_{g'} x_{g's} = d_{gs} \quad \forall g, s$$
  
$$x_{g^*s} = x_{g^*s'} \quad \forall (s, s') \in IS_{g^*}$$
  
$$x_{g's} = \bar{x}_{g's}^{\text{TSP}} \quad \forall g' = 1, \dots, g^* - 1, s$$
  
$$x_{gs} \in X_g \quad \forall g, s$$
  
(TSP<sub>g\*</sub>)

where the results from previous stages are stored in  $\bar{x}_{g's}^{\text{TSP}}$ . The VTSS is then defined as

$$VTSS = \bar{Z}^{\rm DP} - Z^{\rm TSP}_{|G|}.$$
(17)

The complete algorithm for computing the VTSS is outlined in Algorithm 2. Note that  $VTSS \leq VMSS$  and that the VTSS can be negative.

# 5 Solution Method

In industrial applications, already the deterministic problem often has hundreds of thousands of variables and constraints. When applying the multistage formulation with a realistic number of scenarios, the numbers of variables and constraints easily go up to the tens of millions. As a result, special algorithms are required to solve these problems in a reasonable time. Here, we apply the progressive hedging algorithm, which decomposes the problem by scenarios by removing the NACs. The subproblems are then solved with a modified objective

Algorithm 2 Algorithm for computing the VTSS.

1:  $q^* \leftarrow 1$ 2: while  $q^* < |G|$  do 3: for all  $f \in F_{q^*}$  do 
$$\begin{split} \bar{d}_g &\leftarrow \tilde{d}_{g^*fg} \quad \forall \, g \\ \text{Solve (DP}_{g^*f}), \text{ obtain solution } x^*_{g^*} \text{ and } Z^{\text{DP}}_{g^*f} \\ \tilde{x}^{\text{DP}}_{gf'g^*} &\leftarrow x^*_{g^*} \quad \forall \, g > g^*, \, f' \in F_g, \, \widetilde{S}_{g^*f} \cap \widetilde{S}_{gf'} \neq \emptyset \end{split}$$
4: 5: 6: end for 7: Solve (TSP<sub>g\*</sub>), obtain solution  $x_{g^*}^*$  and  $Z_{g^*}^{\text{TSP}}$ 8:  $\bar{x}_{g^*s}^{\text{TSP}} \leftarrow x_{g^*}^* \quad \forall s \\ g^* \leftarrow g^* + 1$ 9: 10:11: end while 12:  $\overline{Z}^{\text{DP}} \leftarrow \sum_{f \in F_{|G|}} \varphi_f Z_{|G|,f}^{\text{DP}}$ 13:  $VTSS \leftarrow \overline{Z}^{\text{DP}} - Z_{|G|}^{\text{TSP}}$ 

function, which is updated in every iteration until the NACs are satisfied. Progressive hedging was originally proposed by Rockafellar and Wets<sup>20</sup>, and provably converges for convex problems. In the case of mixed-integer problems, progressive hedging is used to efficiently find near-optimal solutions. Alternative decomposition approaches are, for instance, Benders decomposition<sup>27</sup> and Langrangean decomposition<sup>28</sup>. However, the traditional Benders decomposition algorithm cannot handle integer variables in the subproblems, and Lagrangean decomposition has shown poor convergence behavior compared to progressive hedging when applied to this problem. In addition, in contrast to Lagrangean decomposition, progressive hedging does not require a feasible solution at every iteration. In the following, we present the progressive hedging algorithm as it is applied to the problem at hand, and point out how a reformulation of the NACs may affect the algorithm's performance.

Stochastic programs are notoriously hard to solve mainly because of the large number of scenarios and hence the large size of the full-space problem. However, the scenarios are only connected by the NACs; therefore, by removing the NACs, the subproblems, each related to one particular scenario, can be solved independently from each other. The subproblem for scenario s is then:

$$\min \sum_{g} c_{g}^{\mathrm{T}} x_{gs}$$
s.t. 
$$\sum_{g'=1}^{g} A_{g'} x_{g's} = d_{gs} \quad \forall g$$

$$x_{gs} \in X_{g} \quad \forall g.$$
(SSP<sub>s</sub>)

The solution obtained from solving  $(SSP_s)$  for all s most likely will not satisfy the NACs. In progressive hedging, the following modified subproblem is solved instead:

$$\min \sum_{g} \left( c_g^{\mathrm{T}} x_{gs} + \left( w_{gs}^{k-1} \right)^{\mathrm{T}} x_{gs} + \frac{\rho}{2} \parallel x_{gs} - \bar{x}_{gs}^{k-1} \parallel \right)$$
  
s.t. 
$$\sum_{g'=1}^{g} A_{g'} x_{g's} = d_{gs} \quad \forall g$$
$$x_{gs} \in X_g \quad \forall g$$
(PHP<sub>ks</sub>)

where the original objective function of  $(SSP_s)$  is extended with an additional cost term for each  $x_{gs}$ , where the cost coefficient is denoted by  $w_{gs}^{k-1}$ , and a quadratic penalty for violations of the NACs. Stability of the progressive hedging algorithm is mainly affected by the choice of the penalty parameter  $\rho$ , which can be set to be constant; however, in many cases,  $\rho$  is chosen to take different values for individual variables in order to improve convergence<sup>29</sup>. For instance, in our industrial case study, we choose  $\rho$  to be relatively small (in the order of  $10^{-4}$ ), and we have seen performance improvements from using different  $\rho$ -values for continuous and binary variables. The iteration counter for the progressive hedging algorithm is denoted by k, indicating that  $w_{gs}^k$  and  $\bar{x}_{gs}^k$  are updated at every iteration.

At iteration k,  $\bar{x}_{gs}^k$  are constructed such that they satisfy the NACs. Given the current solution obtained from (PHP<sub>ks</sub>),  $x_{gs}^k$ ,  $\bar{x}_{gs}^k$  is computed as follows:

$$\bar{x}_{gs}^{k} = \sum_{s'\in\overline{S}_{gs}} \frac{\varphi_{s'}}{\sum_{s''\in\overline{S}_{gs}}\varphi_{s''}} x_{gs'}^{k}$$
(18)

where  $\overline{S}_{gs}$  is the set of indistinguishable scenarios that includes scenario s.

The complete progressive hedging algorithm is shown in Algorithm 3. The algorithm is initialized by solving  $(SSP_s)$  for all scenarios (in parallel). Then, at every iteration k,  $\bar{x}_{gs}^k$ and  $w_{gs}^k$  are computed and the updated  $(PHP_{ks})$  is solved for all scenarios. The algorithm terminates when the maximum number of iterations, K, is reached or if the sum of the NAC violations,  $\Gamma^k$ , is less than a prespecified tolerance  $\epsilon$ .

Algorithm 3 The progr	essive hedging algorithm
-----------------------	--------------------------

```
1: k \leftarrow 0
  2: for all s do
                   Solve (SSP<sub>s</sub>), obtain solution x_{qs}^k
  3:
  4: end for
  5: for all q, s do
  \begin{array}{l} 6: \quad \bar{x}_{gs}^k \leftarrow \sum_{s' \in \overline{S}_{gs}} \frac{\varphi_{s'}}{\sum_{s'' \in \overline{S}_{gs}} \varphi_{s''}} x_{gs'}^k \\ 7: \quad w_{gs}^k \leftarrow \rho(x_{gs}^k - \bar{x}_{gs}^k) \\ 8: \text{ end for} \end{array} 
  9: \Gamma^k \leftarrow \epsilon + 1
10: k \leftarrow k+1
11: while k \leq K and \Gamma^{k-1} \geq \epsilon do
                   for all s do
12:
                            Solve (PHP<sub>ks</sub>), obtain solution x_{qs}^k
13:
                   end for
14:
                   for all g, s do
15:
                           \bar{x}_{gs}^{k} \leftarrow \sum_{s' \in \overline{S}_{gs}} \frac{\varphi_{s'}}{\sum_{s'' \in \overline{S}_{gs}} \varphi_{s''}} x_{gs'}^{k}w_{gs}^{k} \leftarrow w_{gs}^{k-1} + \rho(x_{gs}^{k} - \bar{x}_{gs}^{k})
16:
17:
                   end for
18:
                   \begin{array}{c} \Gamma^{k} \leftarrow \sum_{g} \sum_{s} \varphi_{s} \parallel x_{gs} - \bar{x}_{gs} \parallel \\ k \leftarrow k + 1 \end{array} 
19:
20:
21: end while
```

We notice that it suffices to only include the variables that are involved in the NACs in the additional terms of the objective function since all remaining variables will be consistent with the NACs when these are satisfied. Thus, we conjecture that the algorithm's performance will to a certain extent depend on the formulation of the NACs since the number of NACs is directly related to the number of additional terms in the objective function and the number of parameters to be updated at each iteration. Typically, the larger the number of NACs, the longer the algorithm will take to converge and the more likely we will encounter numerical issues. We demonstrate the impact of the two alternative sets of NACs, NAC1 and NAC2, on the algorithm in Section 7.

If  $\Gamma^k > 0$  when the algorithm terminates, the obtained solution is still not a feasible solution to the original problem (MSP). A feasible solution is then obtained through some heuristic, e.g. by fixing a subset of the variables to the values of  $\bar{x}_{gs}^k$  (with rounded values for binary variables).

## 6 Illustrative Example

The process considered in this illustrative example is represented by the process network shown in Figure 4. Here, Process I converts A into B, which can then be separated into C and D through Process II. The desired product is D. Each process has two operating modes, off and on, where each on mode is characterized by a simple range of feasible production and a linear electricity consumption correlation (see Figure 4).



Figure 4: Process network for the illustrative example. The figure shows for each process the corresponding feasible production range and electricity consumption correlation, and for each material the inventory capacity. The minimum stay time in the off mode is assumed to be 6 time periods long. The minimum inventory level for each material is zero.

We consider a planning horizon consisting of three seasons with each season being 13 weeks long. The first 12 weeks of each season are modeled with Week 1 (cyclic) and the last week is modeled with Week 2 (noncyclic). Each week consists of 42 time periods where one time period is four hours long. At the beginning of the planning horizon, both processes are in the on mode, and 2000 kg of initial inventory is available for each of B and D.

The given process is assumed to produce a high-margin product; hence, while the feed A can be purchased at a cost of 0.2/kg, the purchasing costs for the intermediate and final products are very high, namely 10/kg for B and 20/kg for D. With 0.005/kg and 0.07/kg per time period, the inventory costs for B and D are also relatively high. It is assumed that the waste product C is disposed at no cost.

Demand is assumed to be uncertain but constant over the course of each season. The nominal demands per time period in the three seasons are 750 kg, 700 kg, and 800 kg, respectively. We approximate the demand distribution with two realizations for the demand in each season, one taking the value of the nominal demand multiplied by  $1 - \xi$  and the other being  $1 + \xi$  times the nominal demand, which results in eight scenarios of equal probability (0.125). For this case study, we consider the following three cases:

- Case 1: low level of uncertainty,  $\xi = 0.05$
- Case 2: medium level of uncertainty,  $\xi = 0.1$
- Case 3: high level of uncertainty,  $\xi = 0.2$

We take a detailed look at the results obtained from solving the multistage stochastic model (MSP) for Case 3, the case with the highest level of uncertainty. The electricity procurement schedule is depicted in Figure 5, which shows the average amounts of electricity purchased from the three different sources over time and the corresponding price profiles. Because of its low price, the majority of the consumed electricity is purchased from the annual contract. Significant amounts are also purchased from the seasonal contracts and from the spot market; here, the solution clearly suggests avoiding high-price hours by leveraging the flexibility in the production process.

The solution also suggests making use of the inventory to hedge against the uncertainty in demand, which is not considered when solving the deterministic model in a rolling hori-



Figure 5: Average electricity purchase amounts and prices over the course of all three seasons.

zon fashion. This significant difference is depicted in Figure 6, which shows the inventory profiles for materials B and D obtained from multistage stochastic (MSP) and deterministic optimization (DP). Note the different scales of the subplots. One can see that in the stochastic solution, inventory is accumulated over time because high demand that might exceed the production capacity is anticipated in Season 3. In contrast, the deterministic optimization only considers the nominal demand, which is within the production capacity, and thus minimizes inventory in order to avoid inventory cost.

Table 1 shows the difference in average costs obtained from applying the three different models: deterministic (DP), multistage stochastic (MSP), and two-stage stochastic (TSP). Compared to (DP), (MSP) purchases significantly less from the annual contract to allow more flexibility in its electricity procurement strategy; as a result, more is purchased from the



Figure 6: Average inventory profiles obtained from multistage stochastic and deterministic optimization.

seasonal contracts and from the spot market. (MSP) maintains considerably more inventory, hence the higher inventory cost, but is expected to pay less penalties for unmet demand. Overall, the cost savings from multistage stochastic optimization, the VMSS, amount to \$99,851, i.e. 2.36 %. Although (TSP) applies a two-stage approximation of the multistage formulation, it obtains very similar results. The VTSS is \$99,814, which is only marginally smaller than the VMSS.

Finally, we take a look at the computational performance of the different models. The models were implemented in GAMS 24.7.1, and the commercial solver CPLEX 12.6.3 was applied to solve the full-space MILPs on an Intel<sup>®</sup> Core<sup>TM</sup> i7-2600 machine at 3.40 GHz with 8 processors and 8 GB RAM running Windows 7 Professional. Table 2 shows the model sizes and solution times for all three cases, applying the following four models: deterministic

	(DP)	(MSP)	(TSP)
Cost Annual Contract (\$)	2,217,688	$1,\!839,\!642$	$1,\!877,\!101$
Cost Seasonal Contracts (\$)	$449,\!507$	$744,\!837$	$712,\!291$
Cost Spot Market (\$)	29,786	$110,\!859$	$106,\!086$
Inventory Cost (\$)	$33,\!804$	131,770	$131,\!520$
Product Purchasing Cost (\$)	1,503,581	$1,\!307,\!406$	$1,\!307,\!554$
Total Cost $(\$)$	$4,\!234,\!366$	$4,\!134,\!515$	$4,\!134,\!552$

Table 1: Average costs for Case 3 of the illustrative example.

(DP), multistage with the original set of NACs (MSP-NAC1), multistage with alternative set of NACs (MSP-NAC2), as described in Section 3.9, and two-stage (TSP). All models were solved to optimality. One can see that in this particular case, solution times increase with the level of uncertainty. Naturally, due to the larger number of scenarios, the stochastic models are significantly larger than the deterministic model and require more time to solve. The interesting observation is that although (MSP-NAC1) is larger in size than (MSP-NAC2), it requires less time to solve, and also less than (TSP), which may be because (MSP-NAC1) is more tightly constrained. This is just another example for the fact that in mixed-integer programming, smaller model sizes do not necessarily lead to shorter solution times. However, the situation may change when we solve larger instances with the proposed solution algorithm (see Section 7).

	(DP)	(MSP-NAC1)	(MSP-NAC2)	(TSP)
# of Bin. Variables	3,168	$25,\!344$	$25,\!344$	25,344
# of Cont. Variables	$7,\!634$	$61,\!044$	$61,\!044$	$61,\!044$
#  of Constraints	$10,\!456$	$98,\!887$	$83,\!917$	$83,\!627$
Solution Time Case $1$ (s)	1.6	25	132	226
Solution Time Case $2$ (s)	1.6	69	284	452
Solution Time Case $3$ (s)	1.9	134	867	533

Table 2: Model sizes and solution times for the illustrative example.

## 7 Industrial Case Study

We now apply the proposed framework to a real-world industrial case study provided by Praxair. Here, we consider the air separation site represented by the process network in Figure 2, which is described in Section 3.3. Note that due to confidentiality reasons, we cannot disclose information about the plant specifications as well as the actual product demand. Therefore, all results presented in this section are given without units and the values are normalized if necessary.

The planning horizon of one year is divided into four seasons (winter, spring, summer, and fall), where each season is represented by one week with a cyclic schedule. We do not consider a second noncyclic week because the inventory cost is negligibly small, i.e. an abrupt change in inventory within one week is unlikely to have a significant benefit. Therefore, introducing a second week for each season would only unnecessarily increase the size of the model. An hourly time discretization is applied, resulting in 168 time periods per week.

The electricity prices for each season are based on price data from 2013 to 2015 made available by the independent system operator ERCOT, which manages the Texas Interconnection.

For each season, we consider three possible demand realizations, resulting in 81 scenarios in total. The problem is solved for three different cases:

- Case 1 with low level of uncertainty  $(\pm 5\%)$
- Case 2 with high level of uncertainty  $(\pm 20\%)$
- Case 3 with the same demand scenarios as in Case 2, but with the nitrogen liquefier being unavailable throughout the year

Because of the size of the multistage problem, solving it in full space is intractable. Therefore, we perform a computational study in order to determine, among the given alternatives, the best formulation and algorithm for effectively solving this large-scale problem. To avoid memory issues and to increase the capacity of solving the subproblems in the progressive hedging algorithm in parallel, we solved all models from the industrial case study on an Intel<sup>®</sup> Xenon<sup>®</sup> machine at 2.6 GHz with 24 cores and 64 GB RAM.

The full-space model with the original set of NACs (MSP-NAC1) has 7,139,103 continuous variables, 2,586,168 binary variables, and 11,310,434 constraints including 2,367,704 NACs. In contrast, (MSP-NAC2) only has 60,464 NACs. In Table 3, we show the optimality gaps and objective function values obtained from solving the full-space model with the two different sets of NACs for the three cases. For each instance, the solution time limit is set to 10 hours. From the results, it is obvious that solving the problem in full space is computationally intractable. In none of the instances, a lower bound can be obtained within the solution time limit, hence no optimality gap can be computed. The feasible solutions are obtained from primal heuristics, but result in very high objective function values.

	Case 1		Case 2		Case 3	
-	NAC1	NAC2	NAC1	NAC2	NAC1	NAC2
Solution Time (s) Optimality Gap (%)	$36{,}000$ n/a	$rac{36,000}{\mathrm{n/a}}$	$36,\!000$ n/a	$rac{36,000}{\mathrm{n/a}}$	$36,000 \ { m n/a}$	$36,000 \ \mathrm{n/a}$
Objective Function Value	$15,\!367$	$15,\!289$	$15,\!522$	$15,\!443$	$13,\!216$	$13,\!153$

Table 3: Computational results for solving the full-space model (MSP).

Table 4 shows the performance of the proposed progressive hedging algorithm with the two different sets of NACs is shown. The algorithm is set up such that the solution of each subproblem terminates when an optimality gap of 0.1% or the time limit of 10 minutes is reached. The limit on the number of iterations is set to 10. In all instances, the number of iterations limit is reached, resulting in similar solution times, in average about 4.5 hours. Despite similar solution times and same number of iterations, one can see that consistently across all cases, solutions with lower objective function values are achieved by the NAC2 formulation. The differences may seem small but are in fact very significant; while the NAC2 solutions show a benefit of stochastic optimization compared with deterministic optimization,

the NAC1 solutions lead to negative VMSSs. The small differences in the objective function values are due to the high demand level and the high fixed energy consumptions in the processes' on modes, which constitute a large part of the total energy consumption; hence, the room for optimization is small relative to the total operating cost.

The comparison shown in Table 4 indicates that the progressive hedging algorithm exhibits better convergence behavior with the NAC2 formulation than with the NAC1 formulation. Apparently, the choice of NACs makes a difference for the proposed algorithm. However, we have to be careful with drawing any general conclusions from this observation since this computational study only involves a small set of instances.

Table 4: Computational results for solving the industrial cases using the proposed progressive hedging algorithm.

	Case 1		Case 2		Case 3	
-	NAC1	NAC2	NAC1	NAC2	NAC1	NAC2
Solution Time (s) # of Iterations Objective Function Value	$16,983 \\ 10 \\ 1,001$	$16,164 \\ 10 \\ 996$	$17,303 \\ 10 \\ 1,126$	$16,\!871$ 10 1,100	$16,741 \\ 10 \\ 1,675$	$14,809 \\ 10 \\ 1,640$

We take the results obtained from solving the stochastic problem by applying progressive hedging with the NAC2 formulation and compare them with the results obtained from deterministic optimization. This comparison between (DP) and (MSP), broken down into the different average costs, is shown in Table 5. One can see that the VMSS is positive in all cases, larger in Cases 2 and 3 in which the level of uncertainty is higher. Although the VMSSs are below 1%, which seems to be very low, they still amount to tens or hundreds of thousands of dollars per year for a site of this size.

In most scenarios, the plant operates close to maximum capacity, which is indicated by the significant amounts of product purchases that are required to meet demand, especially in Cases 2 and 3. Case 3 shows the importance of the nitrogen liquefier which, if not available, leads to a considerable shortage of liquid nitrogen.

The results for Case 2 clearly depict the different electricity procurement strategies ob-

	Case 1		Case 2		Case 3	
	(DP)	(MSP)	(DP)	(MSP)	(DP)	(MSP)
Cost Annual Contract	877	876	877	823	895	896
Cost Seasonal Contracts	82	88	81	146	9	11
Cost Spot Market	34	31	26	16	6	5
Product Purchasing Cost	7	2	125	115	740	729
Total Cost	$1,\!000$	996	1,109	1,100	$1,\!650$	$1,\!640$
Absolute VMSS	2	1		9	1	.0
Relative VMSS $(\%)$	0	.4	0	.8	0	.6

Table 5: Average costs for the industrial cases.

tained from (DP) and (MSP). While (DP) suggests purchasing almost 90 % of the electricity from the annual contract, assuming a certain demand level, (MSP) suggests purchasing considerably less from the annual contract in order to maintain sufficient flexibility to react to demand changes. Also, (MSP) suggests building up inventory for the liquid products in order to mitigate the impact of increased demand. As a result, in the solution obtained from (MSP), the electricity cost is slightly higher, but the cost of purchasing additional products is significantly lower.

The electricity procurement schedule over the course of all four seasons proposed by the stochastic optimization is shown in Figure 7 while the breakdown of the total electricity consumption into the different processes is shown in Figure 8. Again, one can see that the plant utilization is very high, leaving little room for any substantial load changes.

# 8 Conclusions

In this work, we have considered the simultaneous optimization of long-term electricity procurement and production planning for industrial power-intensive processes under demand uncertainty. A multiscale multistage stochastic programming model has been developed, which divides a one-year planning horizon into seasons, with each season represented by two characteristic weeks and the seasonal demand revealed at the beginning of each season.



Figure 7: Average electricity purchase amounts and prices over the course of the four seasons.

Annual and seasonal power contracts as well as the spot market are considered as sources from which electricity can be purchased. In order to solve large-scale instances of the MILP model, we have applied the progressive hedging algorithm, which decomposes the stochastic problem by scenario. Moreover, we have proposed two different sets of non-anticipativity constraints, NAC1 and NAC2, with NAC2 consisting of considerably fewer constraints.

The proposed model has been applied to an illustrative example as well as to a real-world industrial air separation case. The value of multistage stochastic solution (VMSS), which



Figure 8: Average electricity consumption by the three major processes over the course of the four seasons.

has to be computed in a rolling horizon fashion, is applied to evaluate the benefit of the stochastic optimization. The results show that the VMSS highly depends on the level of demand uncertainty, the level of demand fluctuations across the seasons, the capability of the process to adjust to demand changes, and the inventory capacity and cost.

The computational results indicate that reformulating the NACs can lead to improved computational performance; however, the effect can be different depending on the solution strategy. In our case, when solving the medium-size problems with the full-space model, the NAC1 formulation is computationally more efficient. In contrast, when solving the largescale problems using progressive hedging, the NAC2 formulation exhibits a notably better convergence behavior.

# Nomenclature

## Indices

b	time-of-use blocks
h	seasons
i	processes
j	materials
k	weeks
l	vertices
m,m',m''	operating modes
r	operating subregions
s	scenarios
t	time periods

## Sets

 $\hat{I}_j$ 

 $\bar{I}_j$ 

Η	seasons
Ι	processes
$\hat{I}_j$	processes producing material $j$
$\bar{I}_j$	processes receiving material $j$
$IS_h$	minimum set of indistinguishable scenario pairs at stage $h + 1$

 $J_i$ input and output materials of process i K weeks

 $M_i$  operating modes of process i

 $R_{im}$  operating subregions in mode *m* of process *i* 

S scenarios

 $SQ_i$  predefined sequences of mode transitions in process i

 $T_{hk}$  time periods of week k in season h

 $\overline{T}_{hk}$  time periods in the scheduling horizon of week k in season h

 $\widehat{T}_{hb}$  time periods in time-of-use block b of season h

 $TR_i$  possible mode transitions in process *i* 

 $\overline{TR}_{im}$  modes of process *i* from which mode *m* can be directly reached

 $TR_{im}$  modes of process *i* which can be directly reached from mode *m* 

#### Parameters

 $D_{jhkts}$  demand for material j in time period t of week k in season h in scenario s (kg)

 $\hat{h}$  last season

 $n_h$  number of times the cyclic schedule of season h is repeated

 $Q_j^{\text{ini}}$  initial inventory of material j (kg)

 $Q_{jhkt}^{\min}$  minimum inventory level for material j in time period t of week k in season h (kg)

 $Q_{jhkt}^{\max}$  maximum inventory level for material j in time period t of week k in season h (kg)

 $W_{jhkt}^{\max}$  maximum amount of material j that can be purchased in time period t of week k in season h (kg)

 $\hat{t}_{h}^{k}$  last time period in the set of time periods  $\overline{T}_{hk}$ 

 $v_{imrlj}$  amount of material j produced in one time period at vertex l of subregion r in mode m of process i (kg)

 $y_{im}^{\text{ini}}$  1 if process *i* was operating in mode *m* in the time period before the start of the planning horizon

 $z_{imm't}^{\text{ini}}$  1 if operation switched from mode m to mode m' in process i at time t before

the start of the planning horizon

$\alpha$	unit cost of purchasing electricity from the annual contract $(kWh)$
$\bar{\alpha}_{hb}$	unit cost of purchasing electricity in time-of-use block $b$ from seasonal contract $h$ ( $/kWh$
$\hat{\alpha}_{hkt}$	unit cost of purchasing electricity in time period $t$ of week $k$ in season $h$ from
	the spot market $(\$/kWh)$
$\beta_{jh}$	unit cost of storing material $j$ in season $h$ (\$/kg)
$\psi_{jh}$	unit cost of purchasing material $j$ in season $h$ ( $\beta/kg$ )
$\gamma_{imrj}$	unit electricity consumption corresponding to material $j$ if process $i$ operates
	in subregion $r$ of mode $m \; ({\rm kWh/kg})$
$\delta_{imr}$	fixed electricity consumption if process $i$ operates in subregion $r$ of mode $m$ (kWh)
$\Delta t$	length of one time period (h)
$\bar{\Delta}_{imj}^{\max}$	maximum rate of change for production of material $j$ in mode $m$ of process $i$ (kg)
$\theta_{imm'}$	minimum stay time in mode $m'$ after switching from mode $m$ to $m'$ in process $i$ ( $\Delta t$ )
$\bar{\theta}_{imm'm''}$	fixed stay time in mode $m'$ of the predefined sequence $(m, m', m'')$ in process $i$ $(\Delta t)$
$ heta^{\max}$	maximum minimum or predefined stay time in a mode $(\Delta t)$
$\varphi_s$	probability of scenario $s$

## Nonnegative Continuous Variables

 $E_s$  electricity purchased from the annual contract in scenario s (kWh)

 $\overline{E}_{hbs}$  electricity purchased in time-of-use block b from seasonal contract h in scenario s (kWh)

 $\widehat{E}_{hkts}$  electricity purchased from the spot market time period t of week k in season h in scenario s (kWh)

EC expected electricity cost (\$)

IC expected inventory cost (\$)

 $P_{ijhkts}$  amount of material *j* consumed or produced by process *i* in time period *t* of week *k* in season *h* in scenario *s* (kg)

 $\overline{P}_{imrjhkts}$  amount of material j consumed or produced in subregion r of mode m of process i

	in time period t of week k in season h in scenario $s$ (kg)
PC	expected cost of purchasing additional products $(\$)$
$Q_{jhkts}$	inventory level for material $j$ at time $t$ in week $k$ of season $h$ in scenario $s$ (kg)
TC	total expected operating cost $(\$)$
$W_{jhkts}$	amount of material $j$ purchased in time period $t$ of week $k$ in season $h$ in scenario $s$ (kg)
$\lambda_{imrlhkts}$	coefficient for vertex $l$ of subregion $r$ in mode $m$ of process $i$ in time period $t$
	of week $k$ in season $h$ in scenario $s$
$U_{ihkts}$	electricity consumed by process $i$ in time period $t$ of week $k$ in season $h$ in scenario $s$ (kWh)

## **Unrestricted Continuous Variables**

 $\overline{Q}_{jhs}$  difference between the inventory levels at the end and at the beginning of Week 1 of season h in scenario s (kg)

## **Binary Variables**

- $y_{imhkts}$  1 if process *i* operates in mode *m* in time period *t* of week *k* in season *h* in scenario *s*
- $\bar{y}_{imrkhts}$  1 if process *i* operates in subregion *r* of mode *m* in time period *t* of week *k* in season *h* in scenario *s*
- $z_{imm'hkts}$  1 if process *i* switches from mode *m* to mode *m'* at time *t* of week *k* in season *h* in scenario *s*

## Acronyms

- ASU air separation unit
- CRS Convex Region Surrogate
- CVaR conditional value-at-risk
- DSM demand side management

MILP mixed-integer linear programming
NAC non-anticipativity constraint
TOU time-of-use
VMSS value of multistage stochastic solution
VSS value of stochastic solution
VTSS value of two-stage stochastic solution

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