

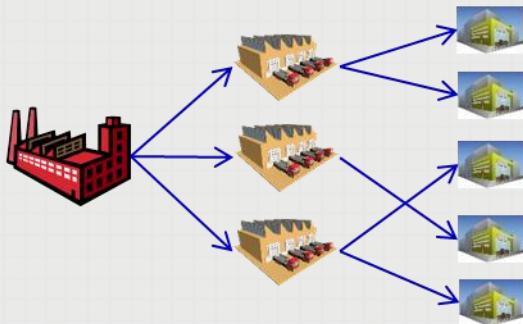


Inventory optimization in process networks

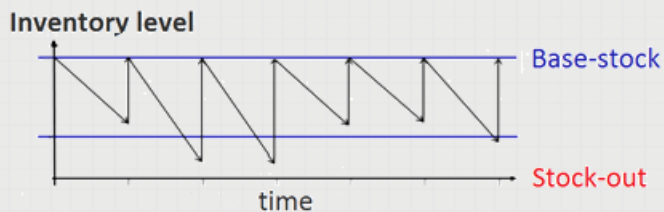
P. Garcia-Herreros; A. Agarwal; B. Sharda; J.M. Wassick
& I.E. Grossmann

Motivation

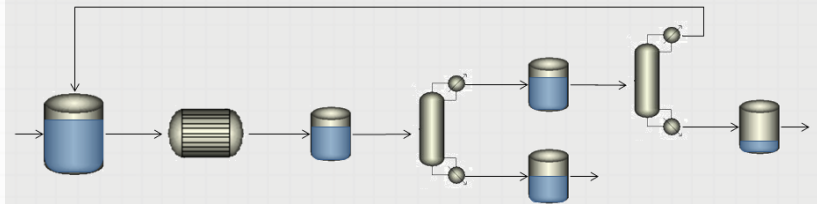
Supply Chain:



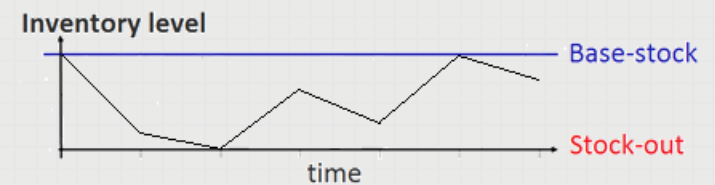
- Network of distant locations
- Transportation cost plays critical role
- Inventory availability is constrained by lead-times
- Inventory replenishment is instantaneous



Process Network:



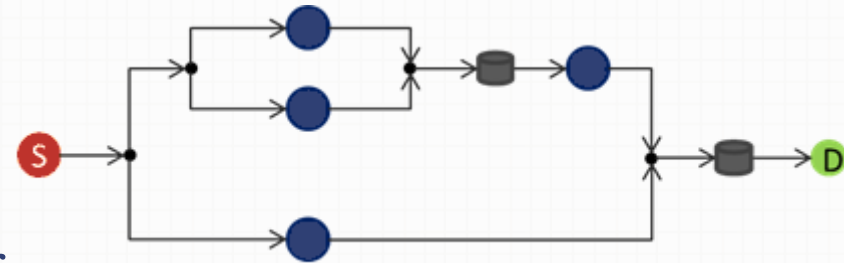
- Network of complex integrated operations
- Transportation is not critical
- Inventory availability is constrained by production capacity
- Continuous replenishment



Inventory Optimization in Process Networks

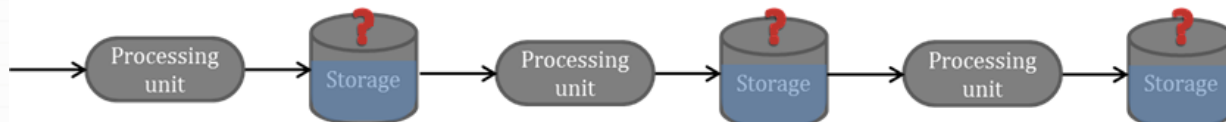
Given:

- A network with supply, processing, and demand nodes
- A discrete time horizon
- Probabilistic description of future supply, processing capacity, and demand
- Storage units



Minimize cost by:

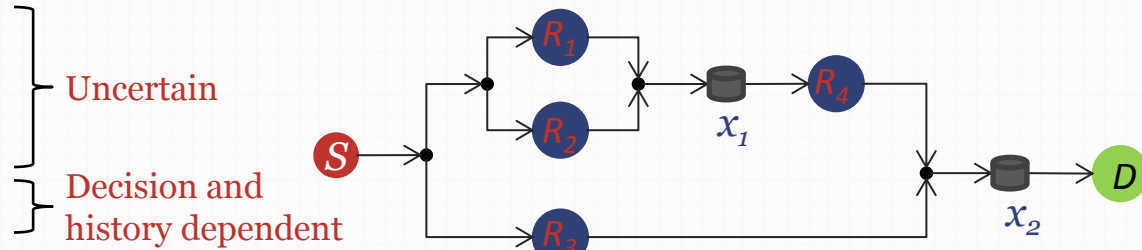
- Establishing production rates at processing units
- Determining location and amount of inventories
- Balancing average inventory levels and stockouts



Stochastic Decision Processes

Conditions of the network are established by:

- Available supply (S_t)
- Production capacities ($R_{i,t}$)
- Demand (D_t)
- Stored inventories (x_i)



Uncertain

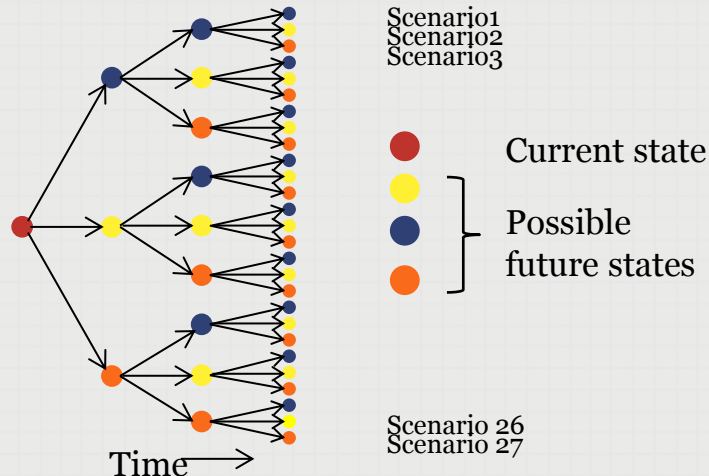
Decision and history dependent



System dynamics:

$$x_{t+1} = x_t + u_t + d_t$$

For fixed actions (u_t), the system evolves as a stochastic process:



Stochastic programming framework:

- Find optimal actions
- Optimize expected value

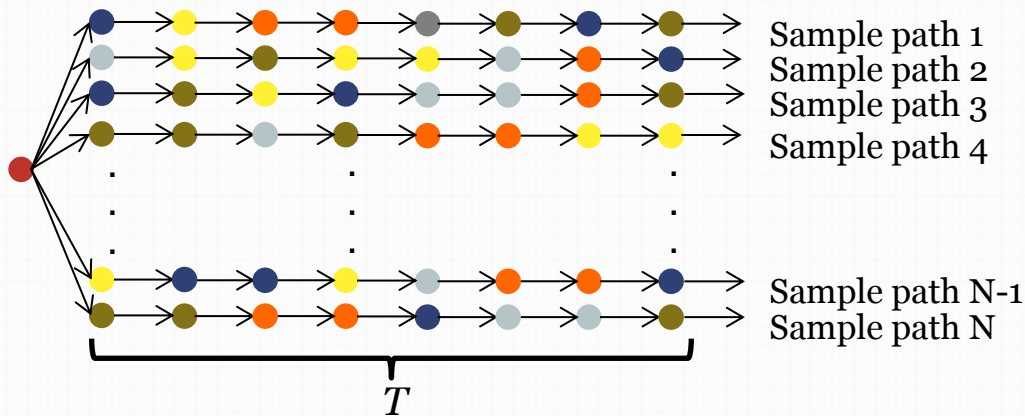
But...

- Continuous state-space
- Arbitrary distribution of uncertain parameters (continuous, unbounded, autocorrelated, etc.)
- Probability distribution of states (inventory levels) is unknown and endogenous

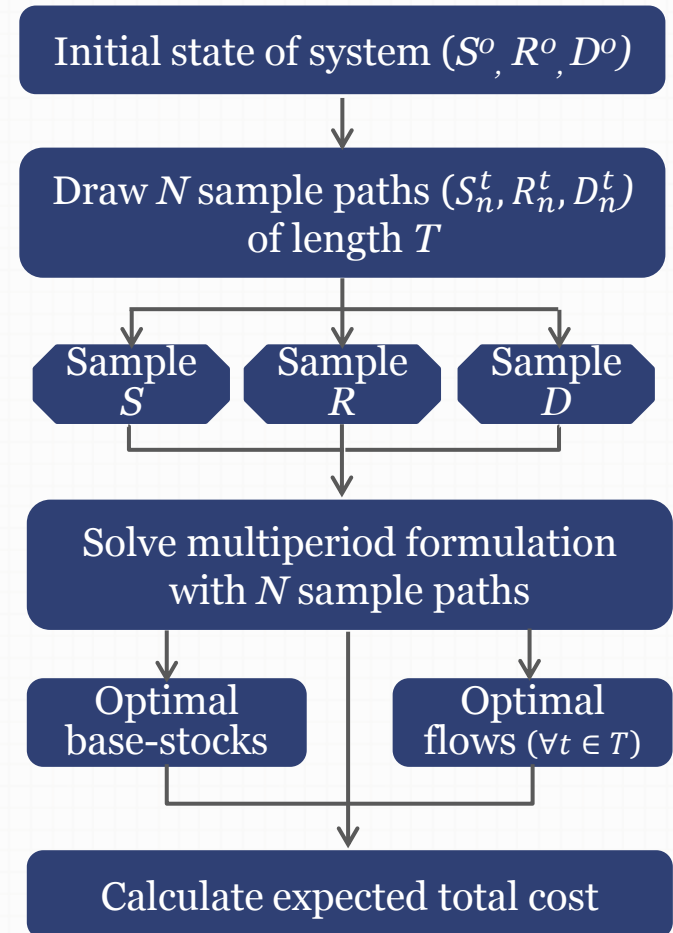
Sample-path Optimization

Discrete-time samples of independent random parameters during planning horizon (0,T):

- Available supply: S_t
- Production capacities: $R_{i,t}$
- Demand rates: D_t



- Formulation approximates the optimal solution based on sample paths
- Each sample path is a deterministic trajectory of the uncertain parameters



Inventory Management Strategies

Two-stage Approach

$$\min_{u_{s,t} \in U} \mathbb{E}_{\omega \in \Omega} \left[\sum_{t=0}^T c_t x_{\omega,t} \right]$$

$$\begin{aligned} \text{s.t. } x_{\omega,t+1} &= x_{\omega,t} + u_{\omega,t} + d_{\omega,t} \quad \forall t \in T, \omega \in S \\ x_{\omega,t} &\in X \end{aligned}$$

- Optimize directly over recourse actions ($u_{s,t}$)

Decision-rule Approach

$$\min_{b_t \in B} \mathbb{E}_{\omega \in \Omega} \left[\sum_{t=0}^T c_t x_{\omega,t} \right]$$

$$\begin{aligned} \text{s.t. } x_{\omega,t+1} &= x_{\omega,t} + u_{\omega,t} + d_{\omega,t} \quad \forall t \in T, \omega \in S \\ u_{\omega,t} &= \pi(b_t, x_{\omega,t}) \\ x_{\omega,t} &\in X \end{aligned}$$

- Optimize parameters (b_t) of operating policy ($\pi(b_t, x_{\omega,t})$)

Base-stock policy:

1. Use resources to satisfy demand
2. Use resources to bring inventory to base-stock level (b_t)
3. Stop replenishing inventory at base-stock level (b_t)

Auxiliary processes:

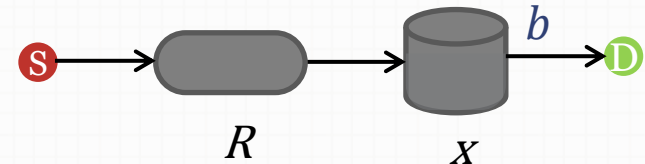
Throughput: $p_{\omega,t} = \min(S_{\omega,t}, R_{\omega,t})$

$$\text{Underutilization: } u_{\omega,t} = \begin{cases} 0 & \text{if } l < b \\ \max(0, p_{\omega,t} - D_{\omega,t}) & \text{if } l = b \end{cases}$$

$$\text{Stock-outs: } so_{\omega,t} = \begin{cases} 0 & \text{if } l > 0 \\ \max(0, D_{\omega,t} - p_{\omega,t}) & \text{if } l = 0 \end{cases}$$

Mass balance:

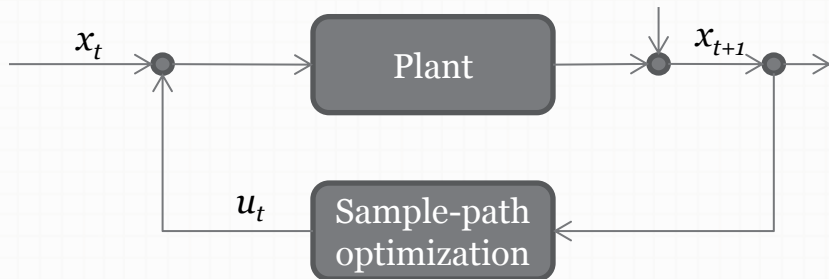
$$x_{\omega,t+1} - x_{\omega,t} = [p_{\omega,t} - u_{\omega,t}] - [D_{\omega,t} - so_{\omega,t}]$$



Evaluating Inventory Planning Strategies

Receding horizon:

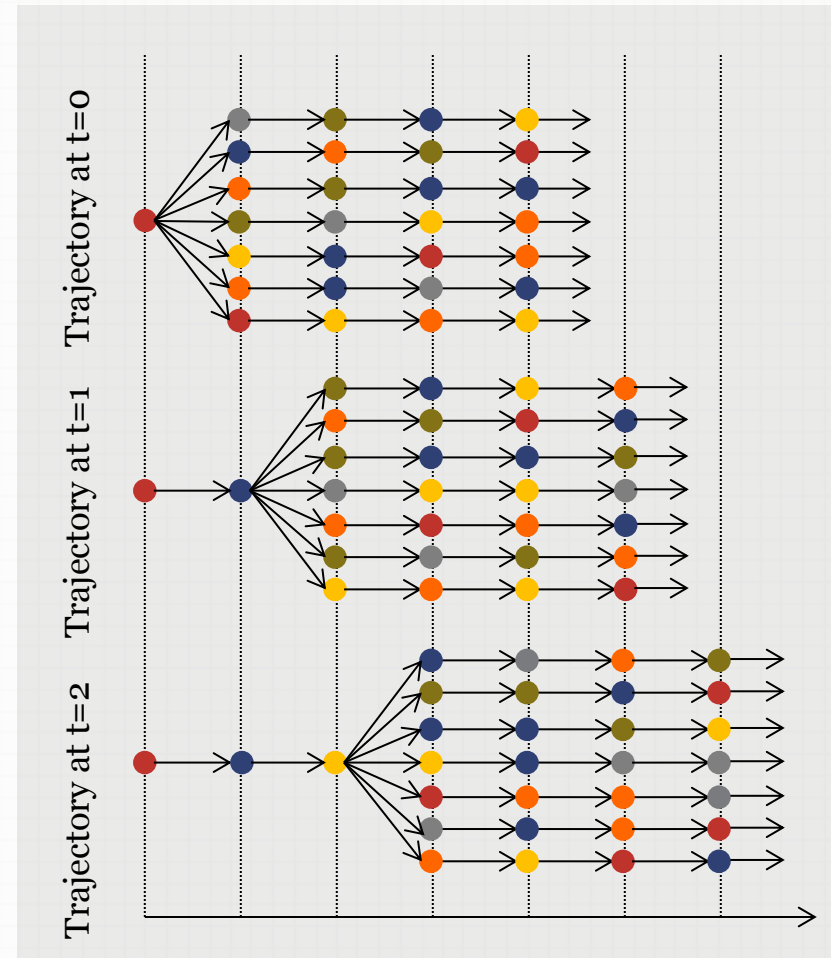
Simulate the sequential implementation of optimal first-stage decisions



Algorithm:

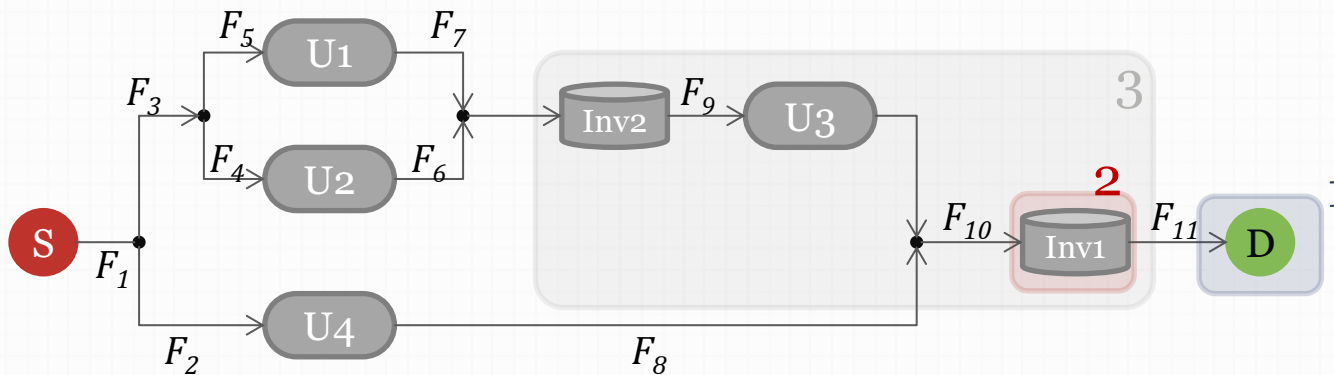
1. Initial state ($S^o, R^o, D^o, cost^o=0$)
2. Draw N sample paths of length T
3. Solve sample-path optimization problem
4. Accumulate first-stage cost
5. End if the end of evaluation period is reached
Else, update initial state and return to 2

Repeat implementation of the algorithm to estimate mean and variance of results



Example

Process network with random supply, random demand, and unit failures described as a Markov process



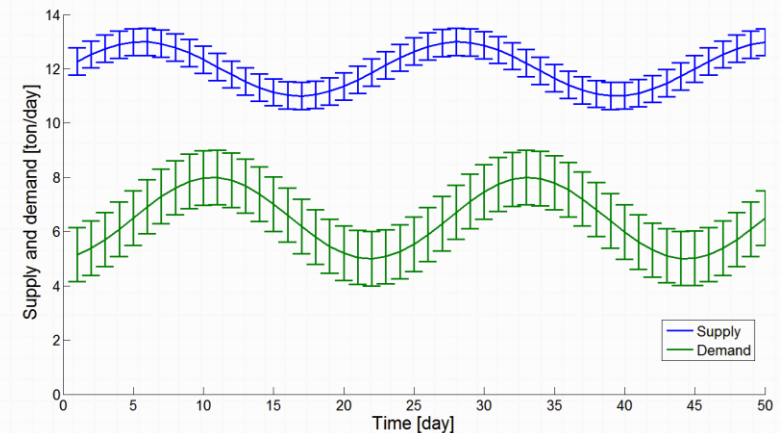
Resource priorities in multiechelon base-stock policy:

1. Demand
2. Inventory 1
3. Inventory 2

Data	U1	U2	U3	U4
Failure rate [1/day]:	0.011	0.021	0.017	0.030
Repair rate [1/day]:	0.200	0.200	0.200	0.200
Probability of operation:	$\pi_1 = 0.95$	$\pi_2 = 0.95$	$\pi_3 = 0.92$	$\pi_4 = 0.87$
Mass balance coefficients:	$\alpha_1 = 0.92$	$\alpha_2 = 0.90$	$\alpha_3 = 0.85$	$\alpha_4 = 0.75$
Processing capacity:	$R_1 = 5$	$R_2 = 5$	$R_3 = 7$	$R_4 = 9$

Cost coefficients:

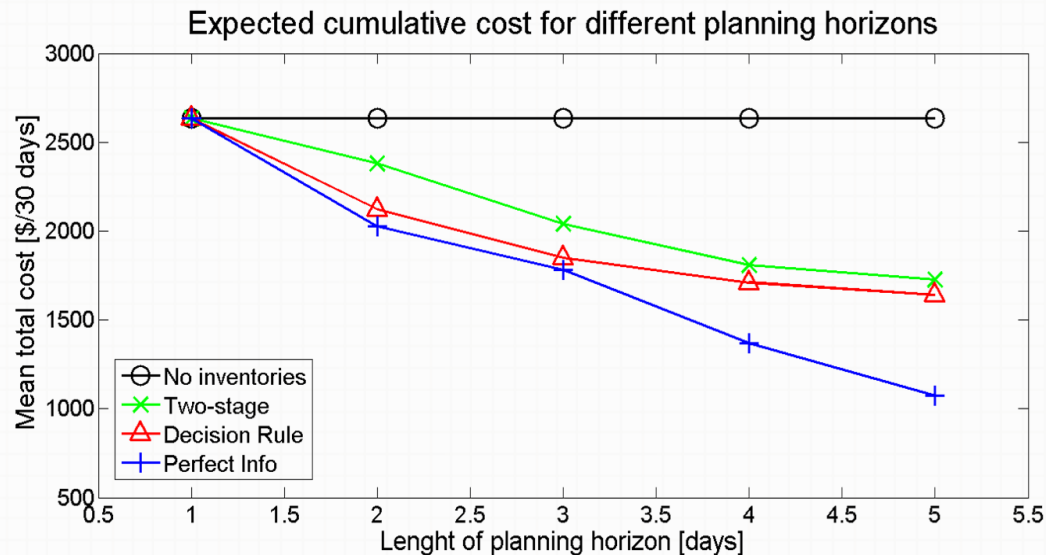
Inventory holding cost:	$h_1 = 5$ / (ton-day)	$h_2 = 10$ / (ton-day)
Backorder cost:	$pen = \$100$ / ton-day	



Example

Parameters of closed-loop simulations:

- 25 sample paths in each optimization problem
- Evaluate over horizon of 20 time periods
- 40 repetitions
- Planning horizons from 1 to 5 time periods



No inventories: no inventory planning

Two-stage: solves stochastic formulation with sample paths using two-stage stochastic programming

Decision rule: solves stochastic formulation with sample paths using multiechelon inventory policy

Perfect Info: deterministic problem for the realizations in the horizon

- Longer planning horizons yield better inventory management strategies
- Decision rule approach yields lower cost because it considers the distribution of uncertain parameters for decisions of all time periods

Novelty:

- Approach for inventory planning in industrial networks
- Arbitrary distributions for the uncertain parameters
- Inventory policies are used as decision rules in sample-path optimization

Impact for industrial applications:

- Historical data and forecasts can be used for investment planning
- Cost reductions achieved through optimization
- Solutions are easy to implement in practice