

# Integrated Production Planning and Scheduling for Batch Operations

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Enterprise-wide Optimization Project

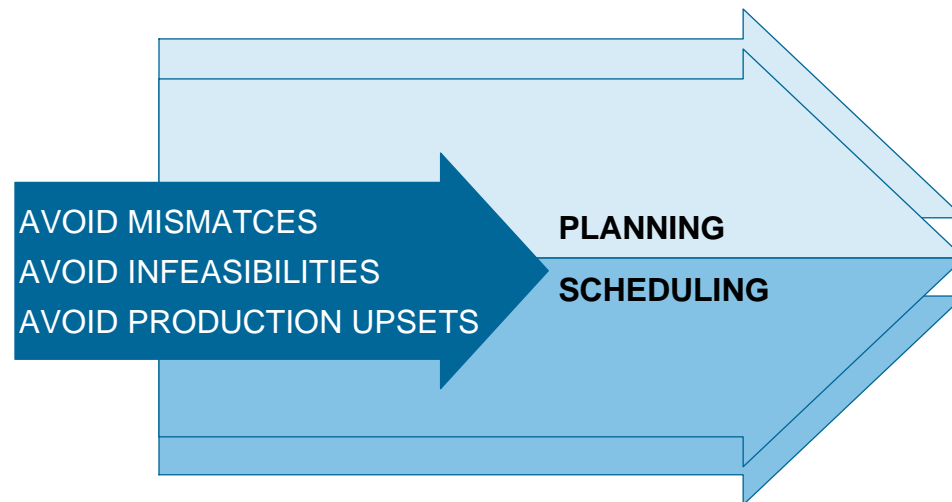
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# AIM OF THE PROJECT

- Develop **Accurate Planning Models** for Batch Operated Plants using mixed integer optimization techniques by integrating planning and scheduling for the Dow Chemical Company

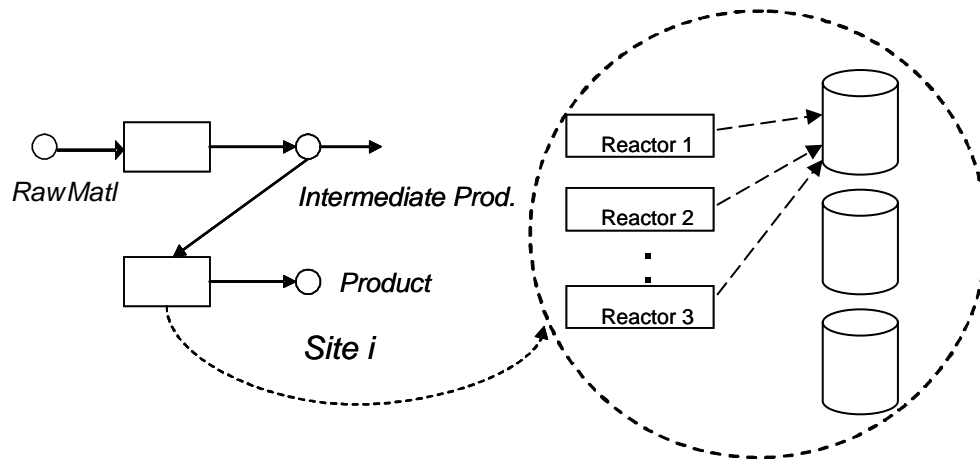
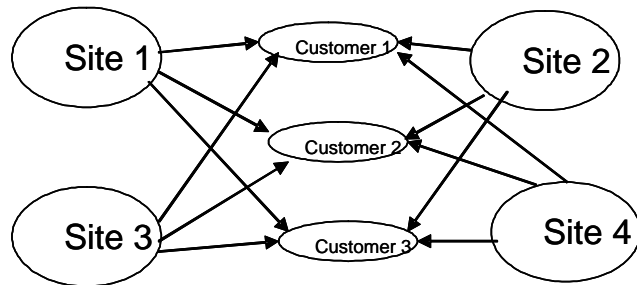
## INTEGRATION OF PLANNING AND SCHEDULING



### ULTIMATE GOAL:

- Propose a novel decomposition algorithm to integrate planning and scheduling for Multisite Batch Reactors.
- Ensure optimality and consistency between the two levels.

# Multi-Site Problem of the Dow Chemical Company



- Multiple sites
- Multiple markets
- Multiple products
- Price of each product
- Transportation costs to each customer
- Monthly demand forecasts for each product

- Batch reactors in parallel
- Raw material availabilities and costs
- Reactor batch times and batch sizes
- Sequence dependent change-over times
- Intermediate and final storage units

## Maximize profit

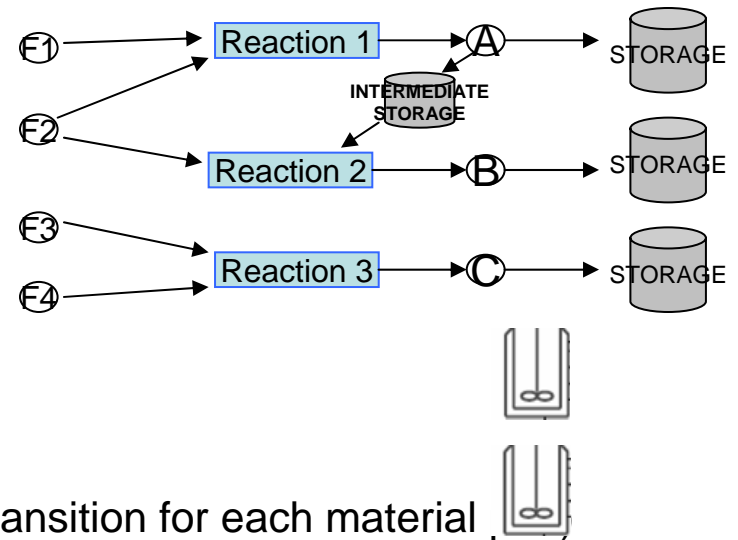
- What products are shipped to each market from each site
- Total sales of each product in each site
- Monthly production quantities for each reactor
- Assignment of end products to storage tanks

# PROBLEM STATEMENT

**Focus:** Planning and Scheduling of a Single Site

## Production Site:

- Raw material availability and Raw material costs
- Storage tanks with associated capacity
- Transportation costs to each customer
- Reactors:
  - Materials it can produce
  - batch sizes (lbs) for each material it can produce
  - operating costs (\$/hr) for each material
  - **Sequence dependent clean out times** (hrs per transition for each material)
  - Time the reactor is available during a given month (hrs)



## Customers:

- Monthly forecasted demands for desired products
- Price paid for each product

## Materials:

- Raw materials, Intermediates, Finished products
- Unit ratios (lbs of needed material per lb of material produced)

# PROBLEM STATEMENT

## DETERMINE:

### ➤ **PLANNING PERSPECTIVE:**

- Monthly production quantities
- Amount of raw materials to be purchased
- Monthly Inventory levels

### ➤ **SCHEDULING PERSPECTIVE:**

- Assignments of products to available processing equipment
- Detailed timing and sequence of production in each processing equipment
- Daily Production and Inventory levels

## OBJECTIVE:

To Maximize Profit.

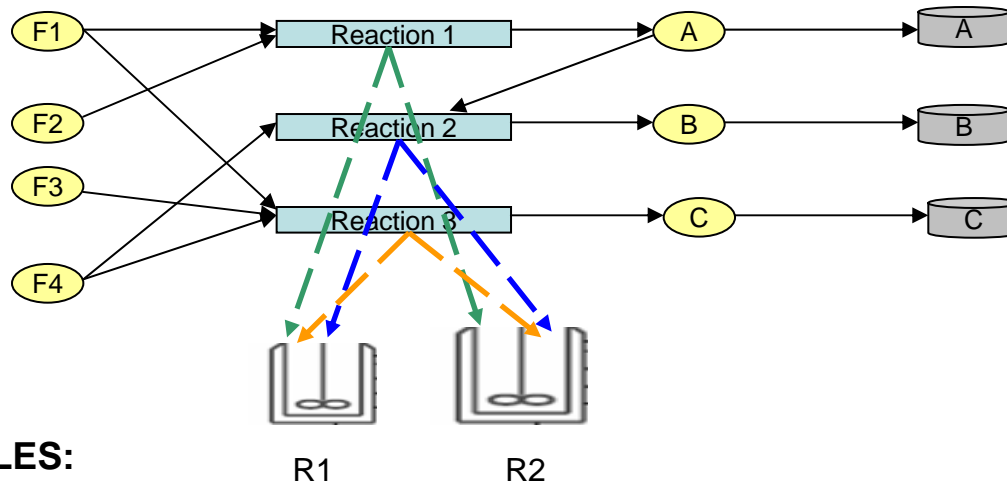
**Profit** = Sales – Raw Material Costs – Operating Costs – Inventory Costs –  
Transition Cost – Transportation Costs

# BASIC IDEAS OF THE MULTIPERIOD PLANNING MODEL

## ➤ RELAXATION OF STATE-TASK NETWORK

*Detailed timing constraints are relaxed*

- **States:** Raw materials, intermediates, end products, (J)
- **Tasks:** Physical and Chemical transformations between adjacent states (i.e. reactions), (I)
- **Equipment:** Physical devices that will execute a given task (i.e. reactors), (L)



### KEY VARIABLES:

$$Y_{i,l,t} = \begin{cases} 1, & \text{process } i \text{ is assigned to equipment } l \text{ at period } t \\ 0, & \text{otherwise} \end{cases}$$

$W_{i,l,t}$  : batch size of process  $i$ , in unit  $l$  at time period  $t$  (lb)

$N_{i,l,t}$  : number of batches of process  $i$  in unit  $l$  at time period  $t$

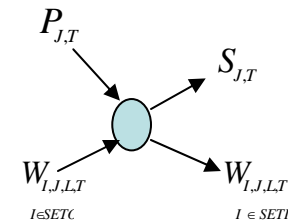
**Integrity requirements enforced on the number of batches**

# AGGRAGATE MILP PLANNING MODEL

## MASS BALANCE FOR EACH CHEMICAL AT EACH TIME PERIOD:

$$\underbrace{P_{j,t}}_{\text{purchases}} + \underbrace{\sum_{i \in SETO} RHO_{i,j} \sum_{l \in N(I,L)} W_{i,l,t}}_{\text{production}} = \underbrace{S_{j,t}}_{\text{sales}} + \underbrace{\sum_{i \in SETI} RHO_{i,j} \sum_{l \in N(I,L)} W_{i,l,t}}_{\text{consumption}} + \underbrace{INV_{j,t} - INV_{j,t-1}}_{\text{change in inventory}} \quad \forall j,t$$

$$W_{i,l,t} \leq BOUND_{i,l} * Y_{i,l,t} \quad \forall i,l,t$$



## TIME BALANCE:

$$\sum_{i \in N(I,L)} \underbrace{N_{i,l,t}}_{\text{Number of batches}} * \underbrace{TAU_i}_{\text{Batch time}} + \sum_i \underbrace{TRA_i}_{\text{Lower bounds for transitions}} * Y_{i,l,t} - U_{l,t} \leq \underbrace{H_t}_{\text{Total available time}} \quad \forall l,t$$

$$N_{i,l,t} = \frac{W_{i,l,t}}{Q_l} \quad \forall i,l,t$$

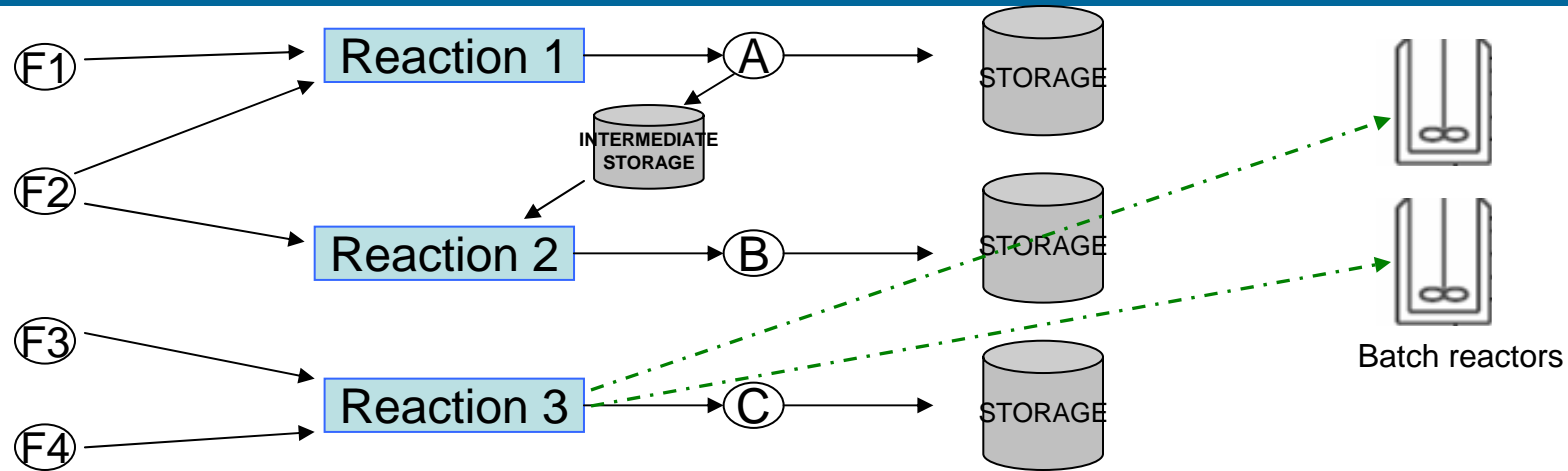
Integer number of Batches

## OBJECTIVE FUNCTION:

Maximize:

$$NPV = \underbrace{\sum_t \sum_j CP_{j,t} * S_{j,t}}_{\text{sales}} - \underbrace{\sum_t \sum_j CR_{j,t} * P_{j,t}}_{\text{purchases}} - \underbrace{\sum_t \sum_i \sum_{l \in N(I,L)} \sum_{j \in M(I,J)} COP_{i,t} * W_{i,l,t}}_{\text{variable operating costs}} - \underbrace{\sum_t \sum_i \sum_{l \in N(I,L)} COPF_{i,t} * Y_{i,l,t}}_{\text{fixed costs}}$$

# DETAILED SCHEDULING MODEL



## DETAILS:

- Several batch reactors operating in parallel
- Each reactor is connected to any final product storage tank.
- Raw materials and end products— **end product** of one process might be used as a **raw material** of another process.
- Once an end product is sent to the dedicated storage tanks, it can't be fed back into the plant —requires modeling of **intermediate storage**

## Difficulties with STN/RTN Models or Sequential Models



- Sequence dependent transition times are handled via the slot based representation.
- To handle intermediate storage, process that produces the intermediate is duplicated.

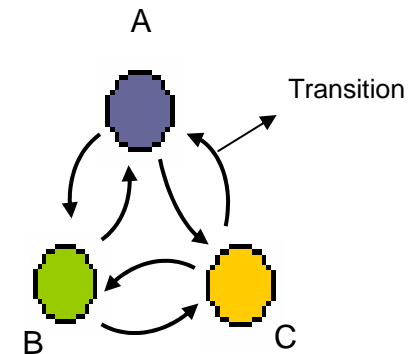
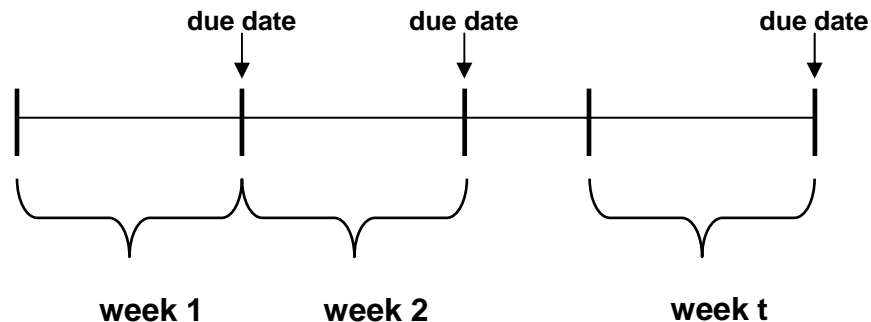
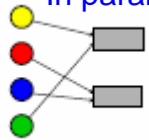


# Problem Statement for the Single Site Scheduling

## Given

- **Multiproducts** to be processed on a multipurpose batch plant with equipment in parallel.
- Time horizon subdivided into **weeks** at the end of which demands are specified.
- Transition times are **sequence dependent**.
- **Continuous** time representation is used.
- **Time slot** representation is used.

Multiple Machines  
In parallel



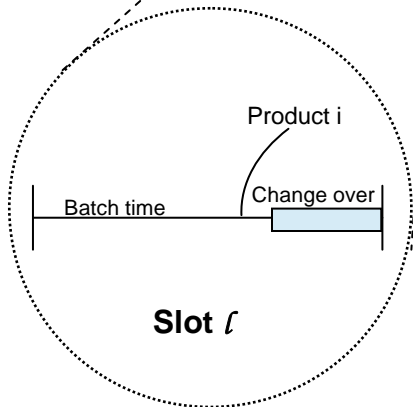
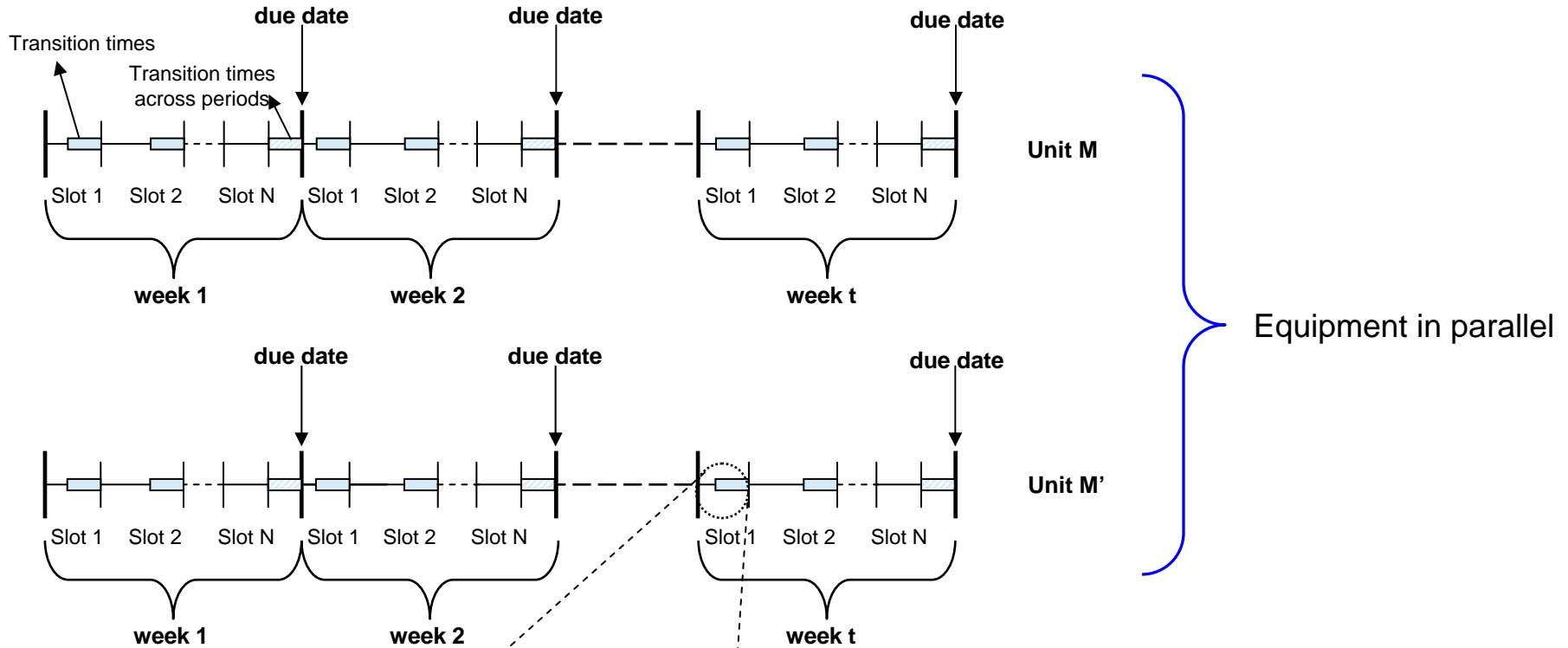
## Decisions

- Number of batches of each product
- Amounts to be produced
- Product inventories
- Sequencing of products
- Assignments of batches to equipments

## Objective

- $\text{Max Profit} = \text{Sales} - \text{Operating Costs} - \text{Inventory Costs} - \text{Transition Costs}$

# Problem Formulation



## Key variables for assignments:

$W_{imlt}=1$ : Product  $i$  is produced in slot  $l$  of  
of unit  $m$  of time period  $t$

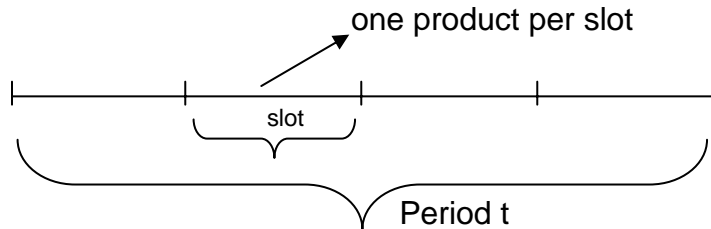
binary variable

$Y_{lmt}=1$ : slot  $l$  of of unit  $m$  of time period  $t$  is  
occupied.

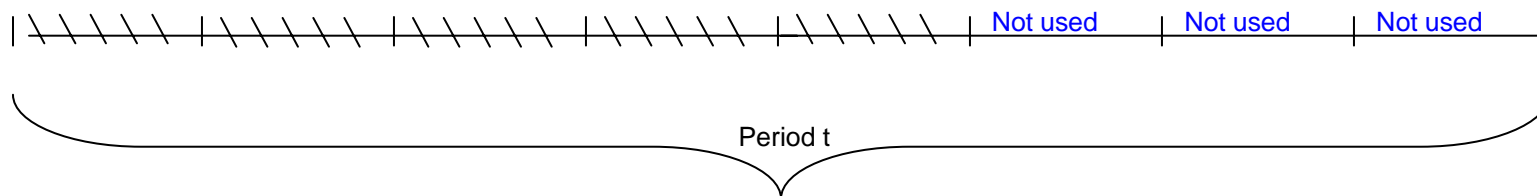
continuous variable

# Assumptions

- Batch times and batch sizes are fixed parameters.
- Each slot represents one batch, at most one batch is produced in each slot.



- Same product can be produced in more than one slot.
- Consecutive utilization of the slots is ensured by the model.
- Number of batches is a variable to be determined by the model, hence exact number of slots to be postulated is unknown
- To avoid infeasible or suboptimal solutions, more than necessary number of slots are postulated at each time period. Hence some slots might be left unutilized.



# Detailed Scheduling Model (MILP)

$$Z = \sum_i \sum_t CP_{i,t} \cdot S_{i,t} - \sum_i \sum_m \sum_l \sum_t COP_{i,t} \cdot XB_{i,m,l,t} - \sum_i \sum_t CINV_{i,t} \cdot INV_{i,t} - \sum_i \sum_k \sum_m \sum_l \sum_t CTRANS_{i,k} \cdot (Z_{i,k,m,l,t} + ZDEL_{i,k,m,l,t} + ZBEL_{i,k,m,l,t})$$

$$\sum_i W_{i,m,l,t} \leq 1 \quad \forall m,l,t$$

$$\sum_i W_{i,m,l,t} \geq \sum_i W_{i,m,l+1,t} \quad \forall m,l,t$$

$$PT_{i,m,l,t} = TA_{i,m} \cdot W_{i,m,l,t} \quad \forall i,m,l,t$$

$$XB_{i,m,l,t} = R_{i,m} \cdot PT_{i,m,l,t} \quad \forall i,m,l,t$$

$$Y_{m,l,t} = \sum_i W_{i,m,l,t} \quad \forall m,l,t$$

Assignment and production constraints

$$Z_{i,k,m,l,t} \geq W_{i,m,l,t} + W_{k,m,l+1,t} - 1 \quad \forall i,k(k \neq l),m,l \neq N,t$$

$$ZDEL_{i,k,m,l,t} \geq W_{i,m,l,t} + W_{k,m,l,t+1} - 1 \quad \forall i,k(k \neq l),m,l,t \neq HT$$

$$ZBEL_{i,k,m,l,t} \geq W_{i,m,l,t} + W_{k,m,l,t+1} - 1 \quad \forall i,k(k \neq l),m,l = N,t < HT$$

$$Te_{m,l,t} = Ts_{m,l,t} + \sum_i PT_{i,m,l,t} + \sum_i \sum_k TAU_{i,k} \cdot Z_{i,k,m,l,t} + (\sum_i \sum_k TAU_{i,k} \cdot ZDEL_{i,k,m,l,t}) \cdot (1 - Y_{m,l+1,t}) + (\sum_i \sum_k TAU_{i,k} \cdot ZBEL_{i,k,m,l,t})$$

Sequence dependent transitions

$$TE_{mm,ll,t} \leq TS_{m,l,t} + BIGW \cdot (1 - YY_{ll,l,mm,m,t}) \quad \forall ll,l,mm,m,t (mm \neq m)$$

$$TS_{m,l,t} \leq TE_{mm,ll,t} + BIGW \cdot (YY_{ll,l,mm,m,t}) \quad \forall ll,l,mm,m,t (mm \neq m)$$

$$\begin{bmatrix} YY_{ll,l,mm,m,t} \\ AA_{A',mm,ll,t} = XB_{A',mm,ll,t} \end{bmatrix} \vee \begin{bmatrix} \neg YY_{ll,l,mm,m,t} \\ AA_{A',mm,ll,t} = 0 \end{bmatrix}$$

$$\alpha \cdot XB_{B,m,l,t} \leq INV_{A',t-1} + \sum_{ll}^{ll \leq l-1} XB_{A',m,ll,t} + \sum_{mm \neq m} \sum_{ll} AA_{A',mm,ll,t}$$

Slot location and slot Availability constraints

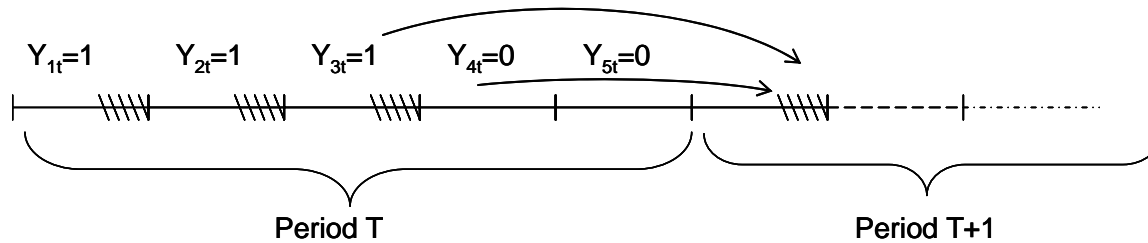
$$INV_{i,t-1} + \sum_m \sum_l XB_{i,m,l,t} = S_{i,t} + INV_{i,t} \quad \forall t, i \neq A'$$

$$INV_{i,t} + \sum_m \sum_l XB_{i,m,l,t} = \alpha \cdot \sum_m \sum_l XB_{B,m,l,t} + INV_{i,t} \quad \forall t, i = A'$$

Inventory balances

# Linearization of the Timing Constraint

$$Te_{m,l,t} = Ts_{m,l,t} + \underbrace{\sum_i PT_{i,m,l,t}}_{\text{Batch time}} + \underbrace{\sum_i \sum_k TAU_{li,k} \cdot Z_{i,k,m,l,t}}_{\text{Transitions within the time period}} + \underbrace{\left( \sum_i \sum_k TAU_{i,k} \cdot ZDEL_{i,k,m,l,t} \right) \cdot (1 - Y_{m,l+1,t})}_{\text{Transitions across time periods}} + \underbrace{\left( \sum_i \sum_k TAU_{li,k} \cdot ZBEL_{i,k,m,l,t} \right)}_{\text{Transitions across time periods if the last slot is Being utilized}}$$



$$Te_{m,l,t} = Ts_{m,l,t} + \sum_i PT_{i,m,l,t} + \sum_i \sum_k TAU_{li,k} \cdot Z_{i,k,m,l,t} + \underbrace{\left( \sum_i \sum_k TAU_{i,k} \cdot ZDEL_{i,k,m,l,t} \right) \cdot (1 - Y_{m,l+1,t})}_{\text{Non-linear}} + \left( \sum_i \sum_k TAU_{li,k} \cdot ZBEL_{i,k,m,l,t} \right)$$

$$TRT_{m,l,t} = \sum_i \sum_k TAU_{i,k} \cdot ZDEL_{i,k,m,l,t}$$

$$Te_{m,l,t} = Ts_{m,l,t} + \sum_i PT_{i,m,l,t} + \sum_i \sum_k TAU_{i,k} \cdot Z_{i,k,m,l,t} + TRT_{m,l,t} - \underbrace{Y_{m,l+1,t} \cdot TRT_{m,l,t}}_{TX_{m,l,t}}$$

$$Te_{m,l,t} = Ts_{m,l,t} + \sum_i PT_{i,m,l,t} + \sum_i \sum_k TAU_{i,k} \cdot Z_{i,k,m,l,t} + TRT_{m,l,t} - TX_{m,l,t}$$

$$\left[ \begin{array}{l} Y_{m,l+1,t} \\ TX_{m,l,t} = TRT_{m,l,t} \end{array} \right] \vee \left[ \begin{array}{l} -Y_{m,l+1,t} \\ TX_{m,l,t} = 0 \end{array} \right] \xrightarrow{\text{Using Convex Hull Representation}}$$

$$TRT_{m,l,t} = TRT1_{m,l,t} + TRT2_{m,l,t}$$

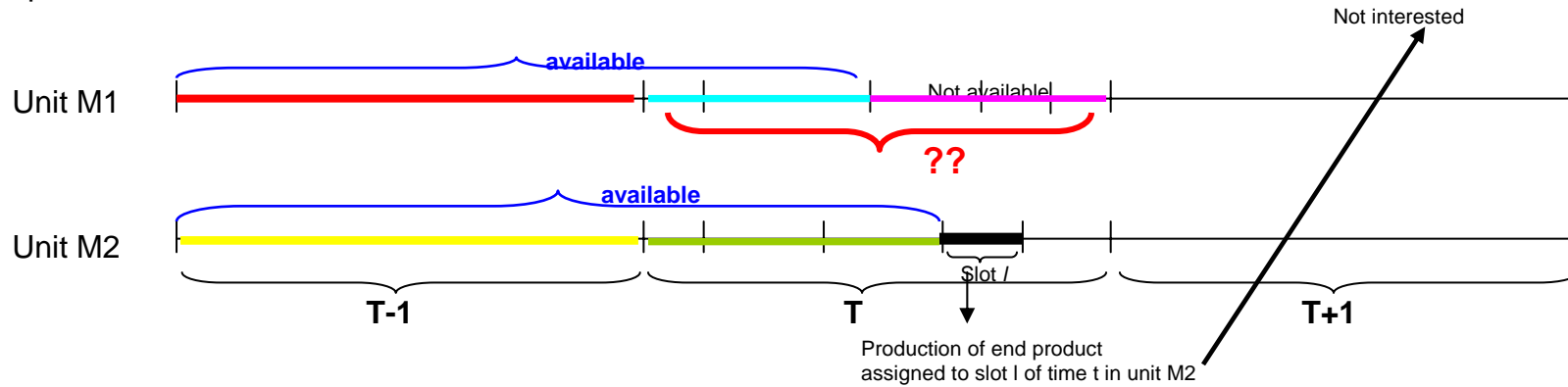
$$TX_{m,l,t} = TRT1_{m,l,t}$$

$$TRT1_{m,l,t} \leq BIGM \cdot Y_{m,l+1,t}$$

$$TRT2_{m,l,t} \leq BIGM \cdot (1 - Y_{m,l+1,t})$$

# Details of the Slot Location and Availability Constraints

- Production of the intermediate to be used as a raw material for the end products should be completed before the production of that particular end starts!



Key variable:

$$YY_{ll,l,m1,m2,t} = \begin{cases} 1, & \text{slot } ll \text{ of unit } m1 \text{ is completed before slot } l \text{ of unit } m2 \text{ starts} \\ 0, & \text{otherwise} \end{cases}$$

Determining the location of the slots relative to slot l of unit M2 at time T:

$$TE_{mm,ll,t} \leq TS_{m,l,t} + BIGW \cdot (1 - YY_{ll,l,mm,m,t}) \quad \forall ll, l, mm, m, t (mm \neq m)$$

$$TS_{m,l,t} \leq TE_{mm,ll,t} + BIGW \cdot (YY_{ll,l,mm,m,t}) \quad \forall ll, l, mm, m, t (mm \neq m)$$

Defining the availabilities of the slots:

$$\begin{bmatrix} YY_{ll,l,mm,m,t} \\ AA_{A',mm,ll,t} = XB_{A',mm,ll,t} \end{bmatrix} \vee \begin{bmatrix} \neg YY_{ll,l,mm,m,t} \\ AA_{A',mm,ll,t} = 0 \end{bmatrix}$$

Using Convex Hull Representation:

$$XB_{A',mm,ll,t} = XB1_{A',mm,ll,t} + XB2_{A',mm,ll,t}$$

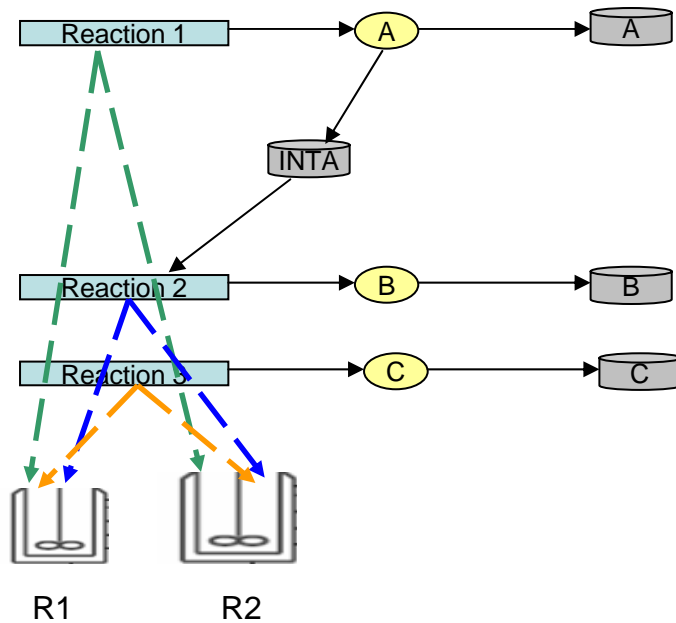
$$AA_{A',mm,ll,t} = XB1_{A',mm,ll,t}$$

$$XB1_{A',mm,ll,t} \leq BIGU \cdot YY_{ll,l,mm,m,t}$$

$$XB2_{A',mm,ll,t} \leq BIGU \cdot (1 - YY_{ll,l,mm,m,t})$$

# Example and Preliminary Results

- Determine **plan and schedule** for 3 product, 2 reactors plant for a planning horizon of **3 weeks** so as to maximize **profit**.



- 3 Products, A, B, C
- To produce 1 lb of “B”, 0.2lb of “A” is required.
- 2 Reactors, R1, R2
- End time of each week is defined as due dates
- Demands are upper bounds

## Problem Data:

	Demand values (lb)		
	T1	T2	T3
A	80,000.00	160,000.00	160,000.00
B	96,000.00	192,000.00	480,000.00
C	120,000.00	240,000.00	360,000.00

	Batch times (hrs)	Batch sizes (lb)
A	16.00	80,000.00
B	10.00	96,000.00
C	25.00	120,000.00

Transition times (hrs)			
	A	B	C
A	0	4	6
B	8	4	8
C	4	4	0

# Results

	#of discr. Vrbs	# of cont. vrbs	# of eqns	Time (CPUs)	Solution (\$)
<b>Planning Model</b>	36	90	102	0	1,070,830.96
<b>Scheduling Model</b>	1,440	4,534	6,002	2,464	1,008,119.46

*% 5.86 difference in the predicted profit!*

(\$)	Planning	Scheduling	Difference	%Difference
<b>Profit</b>	1,070,830.96	1,008,119.47	62,711.49	5.86
<b>Sales</b>	1,788,320.00	1,693,280.00	95,040.00	5.31
<b>InvCost</b>	134.04	100.53	33.51	25.00
<b>TransCost</b>	1,035.00	1,380.00	-345.00	-33.33
<b>OperCost</b>	716,320.00	683,680.00	32,640.00	4.56



# Difference in prediction of Planning and Scheduling Models

Difference in the **amounts produced** in each time period:

<b>Planning- Production Values (lb)</b>			
	<b>T1</b>	<b>T2</b>	<b>T3</b>
<b>A</b>	160,000.00	160,000.00	240,000.00
<b>B</b>	96,000.00	192,000.00	480,000.00
<b>C</b>	120,000.00	240,000.00	360,000.00
<b>Scheduling- Production Values (lb)</b>			
	<b>T1</b>	<b>T2</b>	<b>T3</b>
<b>A</b>	80,000.00	240,000.00	240,000.00
<b>B</b>	0.00	192,000.00	480,000.00
<b>C</b>	120,000.00	240,000.00	360,000.00

Difference in the **sales values** in each time period:

<b>Planning- Sales Values (lb)</b>			
	<b>T1</b>	<b>T2</b>	<b>T3</b>
<b>A</b>	80,000.00	160,000.00	160,000.00
<b>B</b>	96,000.00	192,000.00	480,000.00
<b>C</b>	120,000.00	240,000.00	360,000.00
<b>Scheduling- Sales Values (lb)</b>			
	<b>T1</b>	<b>T2</b>	<b>T3</b>
<b>A</b>	80,000.00	160,000.00	160,000.00
<b>B</b>	0.00	192,000.00	480,000.00
<b>C</b>	120,000.00	240,000.00	360,000.00

Difference in the total **amounts produced** :

	<b>Planning</b>	<b>Scheduling</b>
Total A <b>Production</b> (lb)	560,000	560,000
Total B <b>Production</b> (lb)	768,000	672,000
Total C <b>Production</b> (lb)	720,000	720,000

Difference in the total **sales values** :

	<b>Planning</b>	<b>Scheduling</b>
Total A <b>Sales</b> (lb)	400,000	400,000
Total B <b>Sales</b> (lb)	768,000	672,000
Total C <b>Sales</b> (lb)	720,000	720,000



## Future Work

- Further investigate improvements for scheduling model.
- Develop bi-level decomposition algorithm for the single site problem to integrate planning and scheduling.
- Apply the proposed bi-level decomposition scheme to the entire system of sites and customers.
- Further decompose the problem via temporal Lagrangean decomposition so as to handle multiple sites.