

Solution Strategies for the Dynamic Warehousing Location under Discrete Transportation Costs

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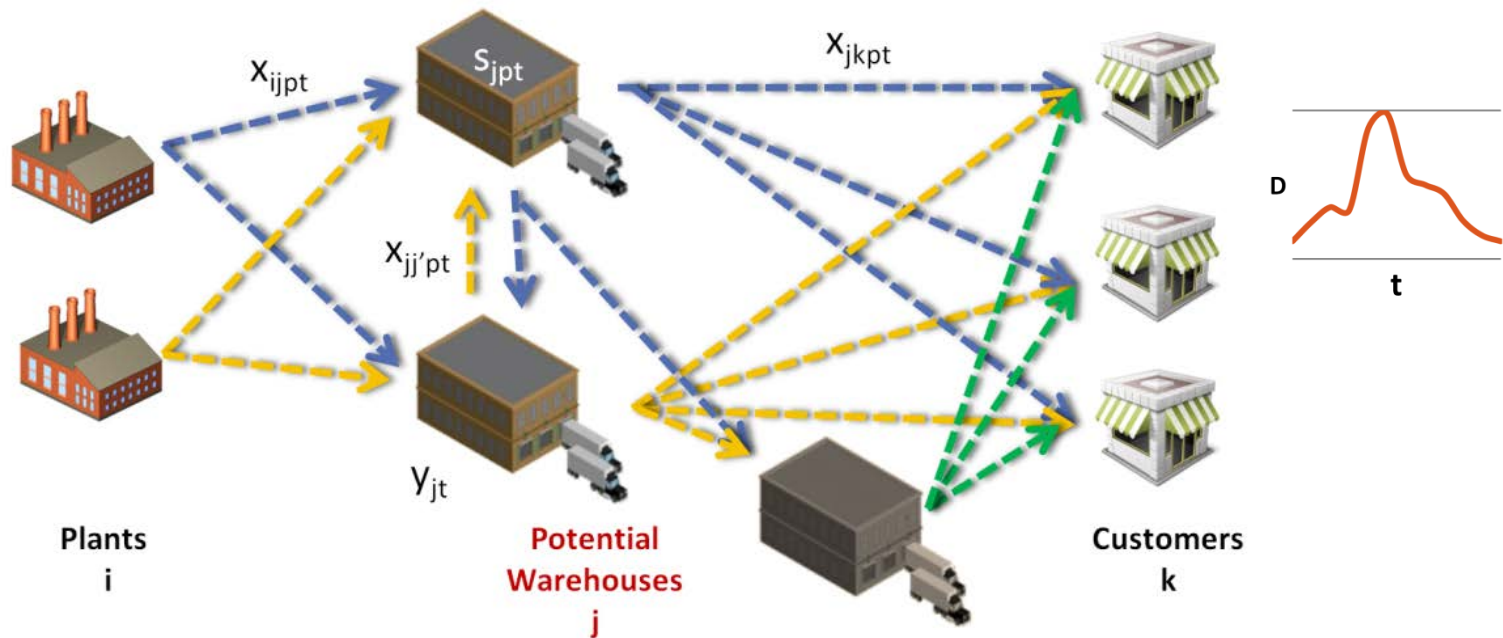
Anshul Agarwal, Matt Bassett and John Wassick

The Dow Chemical Company

EWO Meeting, Carnegie Mellon University

Pittsburgh, March 2016

Problem Description



t: time periods (months)

p: products

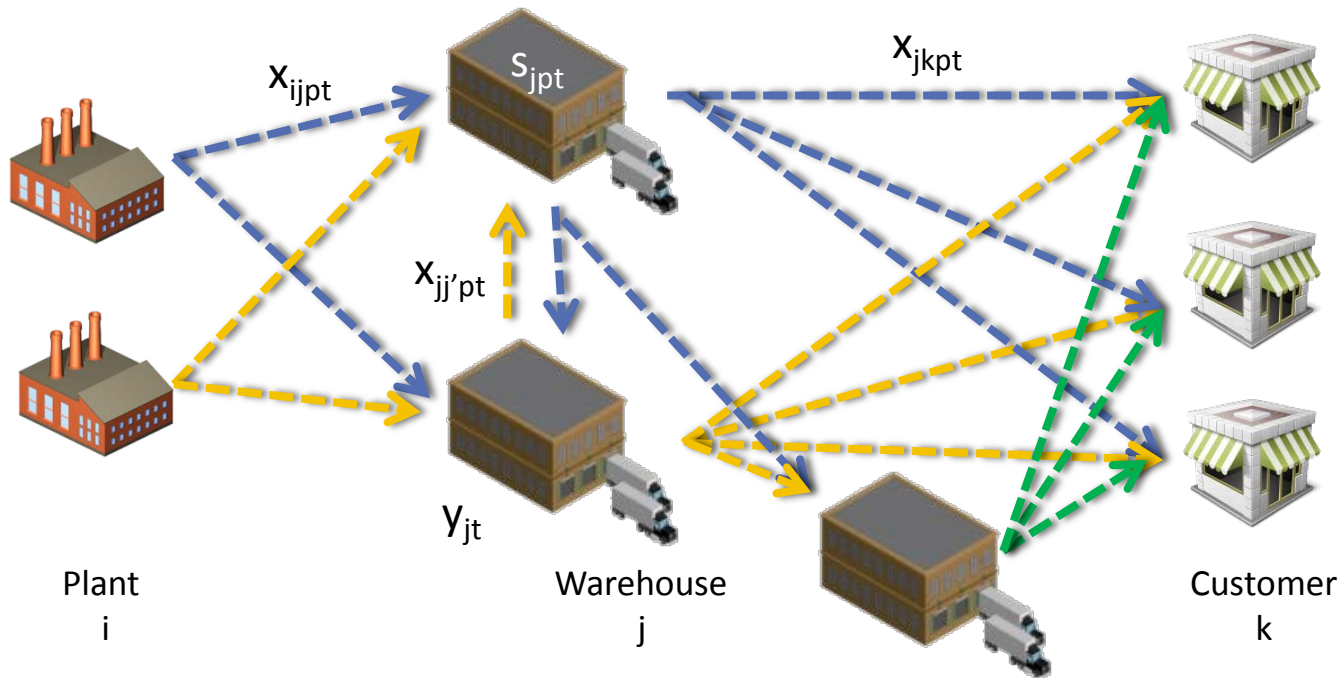
m: transportation modes

- Decide the number, size, location and contracting length for warehouses
- Dynamic decision of opening/closing warehouses at every period
- Plan the inventory allocation
- Multiple transportation modes, with discrete costs
- 5 year planning horizon
- Seasonal Demand

Novelty

- Find the best approach for discrete transportation costs
 - Integer variables: Manzini and Bindi (2009), Brahim and Khan (2014), Quttineh and Lidestam (2014)
 - Disjunctive programming: Gao et al. (2010)
- Warehouse contracting length policies
- Inventory flow cost structure
- Deal with safety stock without using probability distributions
- Reformulation and solution strategies

Variables Definition



Decision Variables

- $x_{ijpt}, x_{jj'pt}, x_{jkpt}$ Quantity of product p transported in each link in each time period
 - t : time periods (months)
 - p : products
- y_{jt} 1 if warehouse j is used in period t
 - m : transportation mode
- S_{jpt} Stock of product p at warehouse j in the end of period t

MILP Model

Minimize Cost

Transportation

Inventory

Warehouse
Rent

Demand Satisfaction

$$\sum_j x_{jkpt} = D_{kpt}$$

Subject to

Inventory Balance

$$s_{jpt} = \sum_i x_{ijpt} + \sum_{j'} x_{j'jpt} - \sum_{j'} x_{jj'pt} - \sum_k x_{jkpt} + s_{jpt-1}$$

Warehouse Upper Bound

$$s_{jpt} + \sum_k \sum_p x_{jkpt} + \sum_{j'} x_{jj'pt} \leq U y_{jt}$$

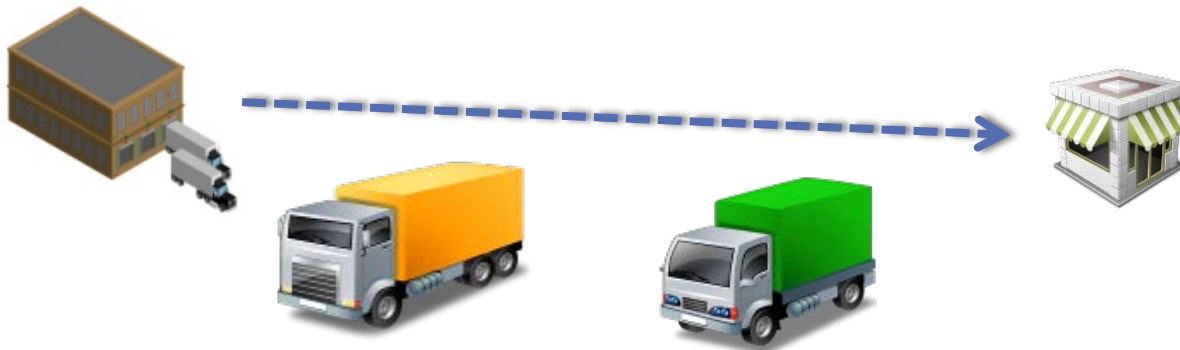
Discrete transportation costs
Dynamic warehouse contracting
Flow cost structure
Safety stock with risk pooling



MODELING OF COMPLICATING ISSUES

1. Discrete Transportation Costs

- For a defined transportation link we need to calculate how many **units** of each size (MOT) we need to use
- The cost is paid per transportation unit (i.e.: per truck)



4 Alternatives Considered

- Bravetti and Vona (2019), Freight transportation function in supply chain optimization models: A critical review of recent trends
- SOS2 variables for the piecewise cost function
- Big-M formulation for the disjunction of the piecewise cost function
- Convex hull formulation for the disjunction of the piecewise cost function

1. Discrete Transportation Costs

Modeling Approaches

1. Integer Units

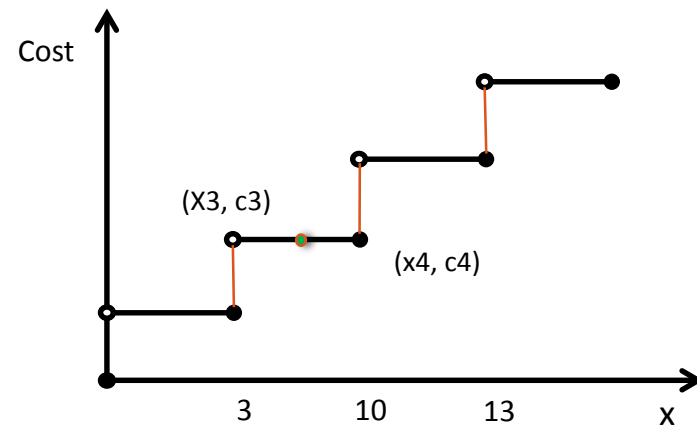
$$\sum_p x_{jkpt} \leq \sum_m TCap_m u_{jkmt}$$

u_{jkmt} integer

Manzini and Bindi (2009), Brahimi and Khan (2014), Quttineh and Lidestam (2014)

2. SOS2 Variables

Beale and Tomlin (1970)

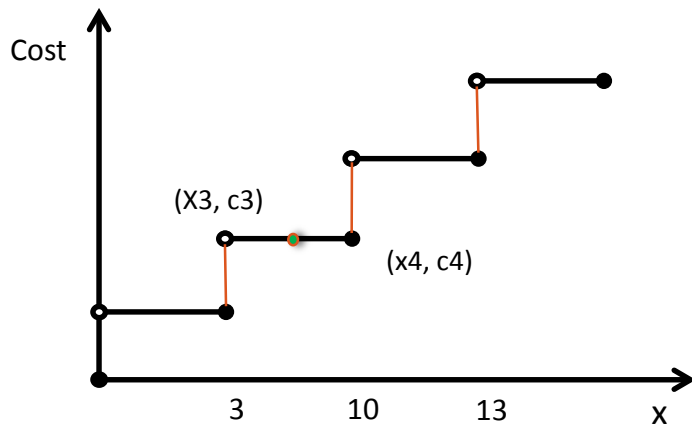


$$x = \gamma_3 x_3 + \gamma_4 x_4$$
$$cost = \gamma_3 c_3 + \gamma_4 c_4$$

$$\sum_i \gamma_i = 1$$

1. Discrete Transportation Costs

Modeling Approaches



$$\bigvee_{n \in N} \left[\begin{array}{c} Y_n \\ L_n \leq x \leq U_n \\ \text{FreightCost} = C_n \end{array} \right]$$

3. Big M

$$L_n y_n \leq x \leq U_n + M(1 - y_n)$$

$$\sum_n y_n = 1$$

$$y_n \in \{0, 1\}$$

4. Convex Hull

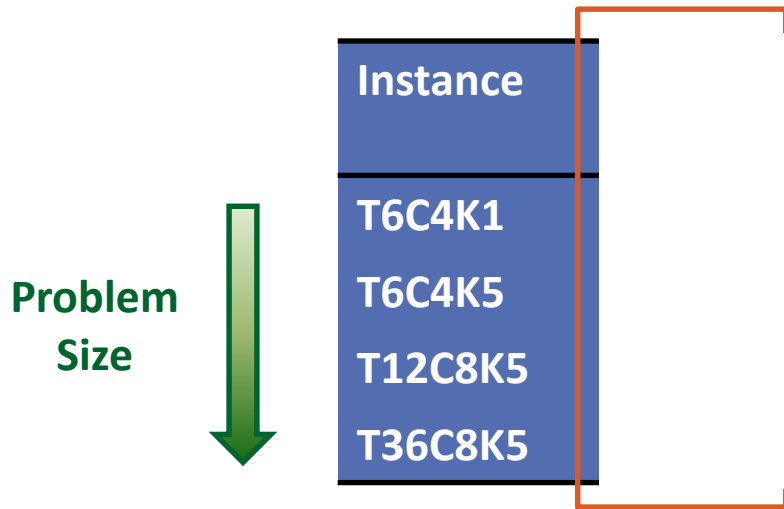
$$x = \sum_n x_n$$

$$L_n y_n \leq x_n \leq U_n y_n \quad \forall n$$

$$\sum_n y_n = 1$$

$$y_n \in \{0, 1\} \quad \forall n$$

1. Discrete Transportation Costs



Best Formulation

Solution time in minutes

* %GAP after 10 min limit

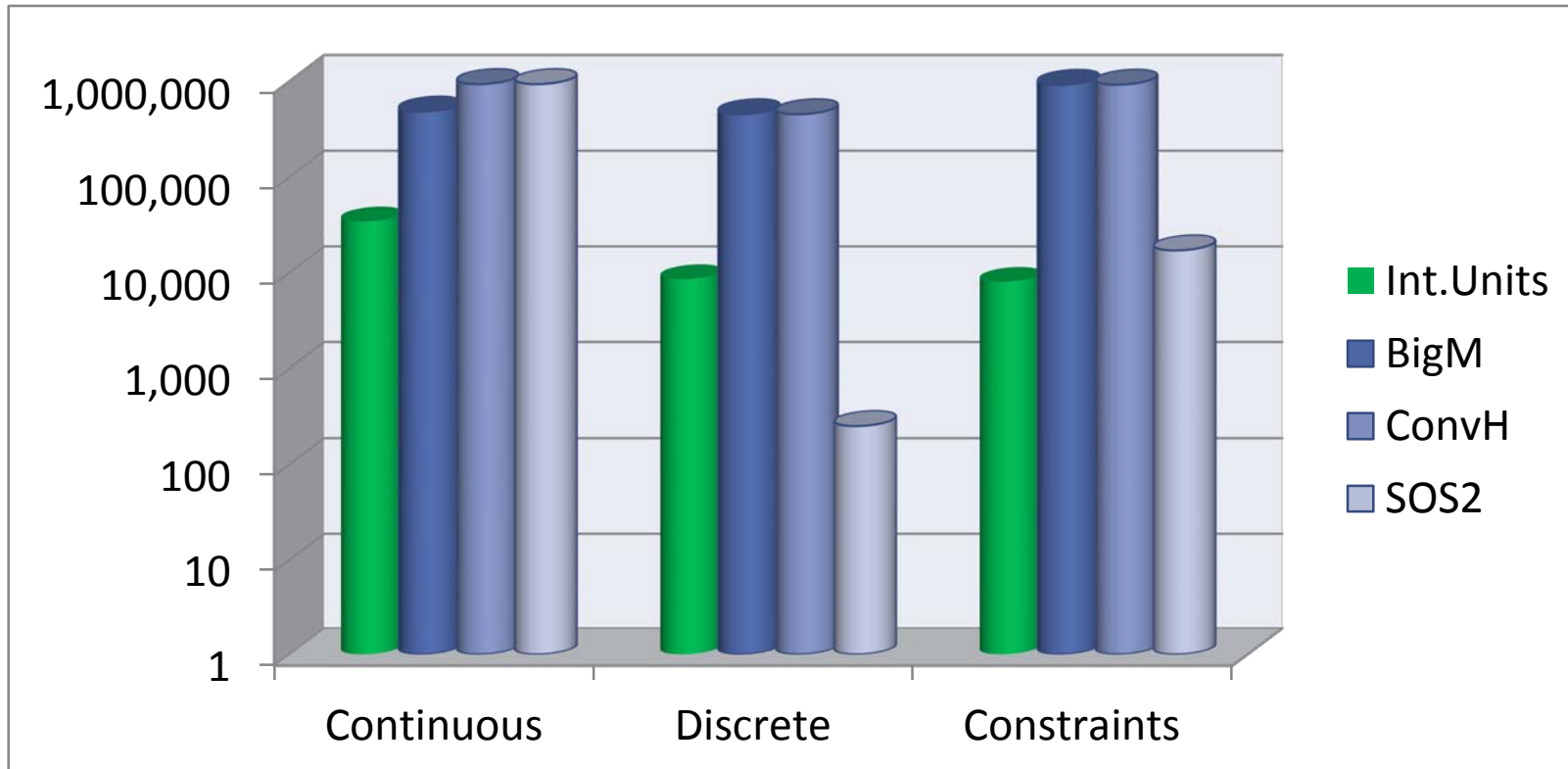
No feasible solution found after 10 min

Solver: Gurobi 6.0.2
through GAMS 24.3
Intel core i7, 4 cores

Int. units solves in the largest problem in 2 min

1. Discrete Transportation Costs

Model Size Comparison



Integer Units model has the least number of continuous variables and constraints

2. Dynamic Contracting Policies

- Constraints to ensure continuity of the warehousing service
 - Min length per contract
 - When a contract is finished, immediately renew or wait at least W months to renew

| | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 |
|-------------|--------|-------|--------|--------|-------|--------|-------|--------|--------|--------|-------|-------|
| Not Allowed | Orange | White | Orange | Orange | White | Orange | White | Orange | Orange | Orange | White | White |
| Allowed | White | Green | Green | Green | Green | White | White | White | Green | Green | Green | Green |

Ex: min wait = 3, min length = 3

2. Dynamic Contracting Policies

- Define new binary variables and add linear constraints

- y_t^s : 1 if a contract is started in period t

$$-y_t + y_{t-1} + y_t^s \geq 0$$

- y_t^f : 1 if a contract is finished in period t

$$-y_t + y_{t+1} + y_t^f \geq 0$$

| | | | | | |
|---|---|---|---|---|---|
| 1 | 2 | 3 | 4 | 5 | 6 |
| | | X | X | | |

Contract started
 $y_2^s = 1$

Minimum wait

$$\sum_{\tau=t+1}^{t+W} y_{\tau} + W y_t^f \leq W$$

If a contract is finished in period t the warehouse can not be used in the next W periods

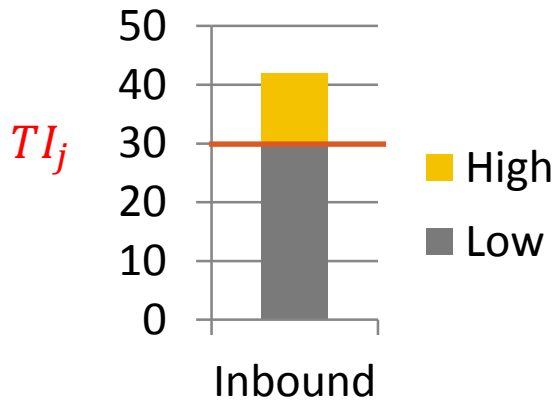
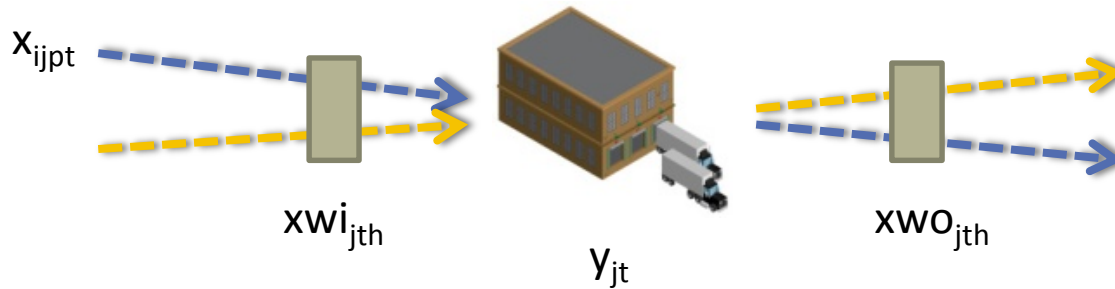
Minimum length

$$\sum_{\tau=t}^{t+L-1} y_{\tau} \geq L y_t^s$$

If a contract is started in period t the warehouse must be used in the next L periods

3. Flow Cost Structure

- Inbound and outbound unit cost with penalty for high volume



$$\sum_p \sum_i x_{ijpt} = xw_{jt,low} + xw_{jt,high}$$

$$xw_{jt,low} \leq TI_j$$

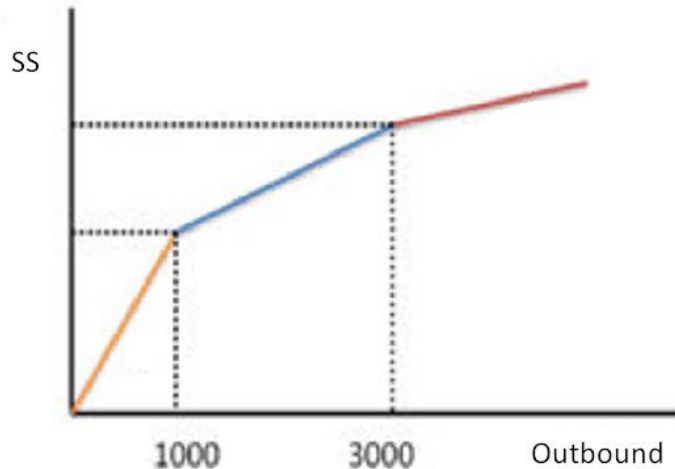
4. Safety Stock with Risk Pooling effect

Safety Stock

- $\text{safety stock} = z \sigma \sqrt{L} \approx ss = \beta x$

Risk Pooling

- Stock out risk decreases with number of customers served



$$\sum_k x_{jkpt} = \sum_n \lambda_{jptn} SS_{xn} MY D_p$$

$$SS_{jpt} = \sum_n \lambda_{jptn} SS_{xn} SS_{yn} MY D_p$$

$$\sum_n \lambda_{jptn} = 1$$

TIGHTENING AND REFORMULATION OPTIONS

Valid Inequalities

1. Plants must supply at least enough to meet demand

$$\sum_{i \in I_p} \sum_j x_{ijpt} \geq \sum_k D_{kpt} - \sum_j (s_{jpt} + ss_{jpt}) \quad \forall p, t$$

2. It is not possible to ship to/from a closed warehouse

$$\sum_i \sum_p x_{ijpt} \leq UB y_{jt} \quad \forall j, t$$

3. No transportation units are used in a lane with a closed warehouse

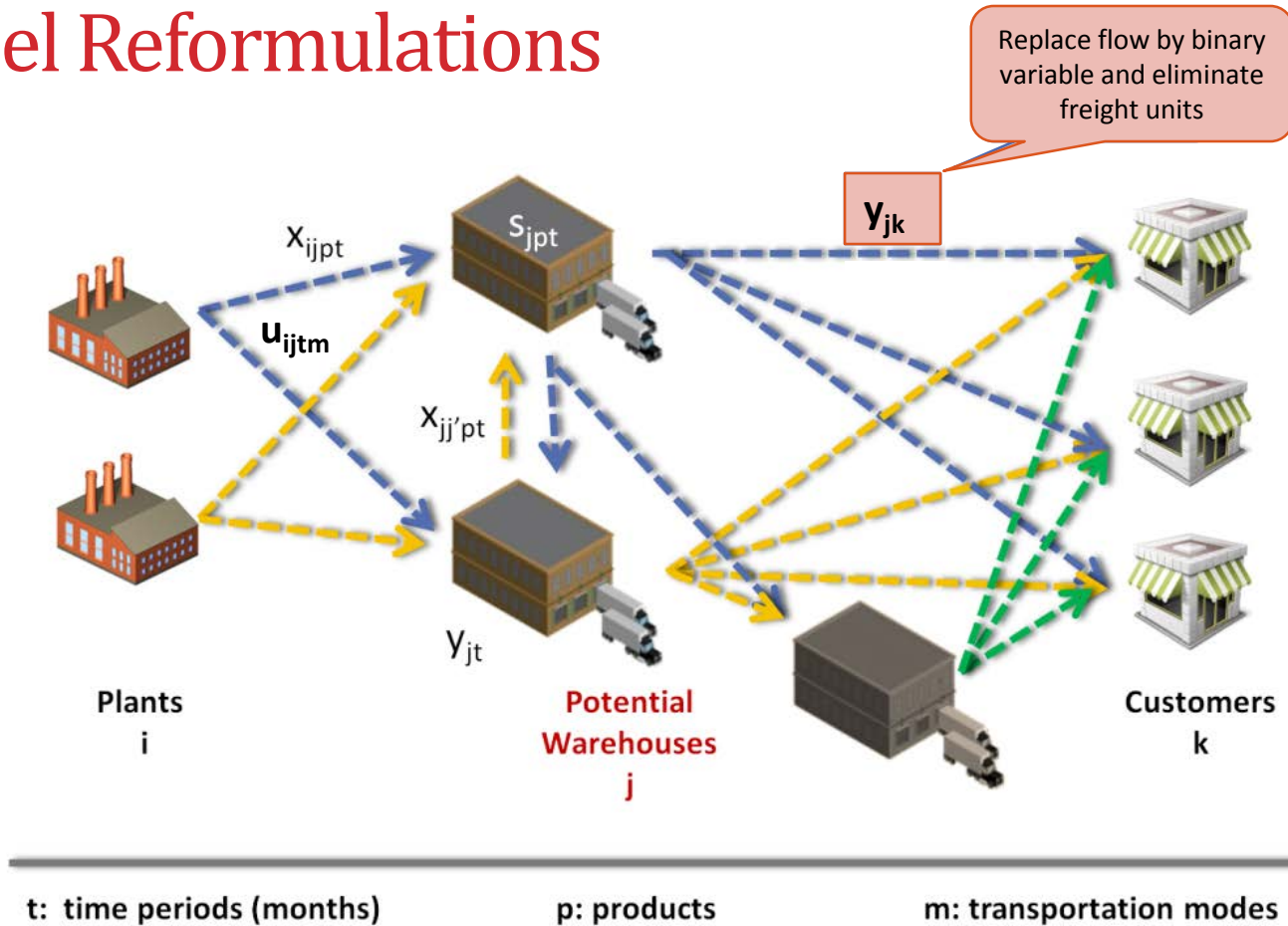
$$u_{jktm} \leq UB y_{jt} \quad \forall j, k, t, m$$

4. Transportation units for a defined MOT are at most the exclusive mode number of units

$$u_{ijrm} \leq \frac{1}{TCap_m} \sum_{p \in P_i} x_{ijpt} + 1 \quad \forall i, j, m$$

15% time reduction

Model Reformulations



Model Reformulations

Instance: C10P10T12

- 15 Plants, 15 Warehouses, 10 Customers, 10 Products, 12 Months, 16 Modes of Transportation

| | Original | JKP | JK |
|-----------------|-----------|-----------|-----------|
| CPU (s) | 364 | 60 | 26 |
| Objective Value | \$ 3.29 M | \$ 3,32 M | \$ 3,35 M |
| Objective var | - | + 0.7% | + 1.5% |

Models:

JKP : A customer receives **each product** from a specific warehouse

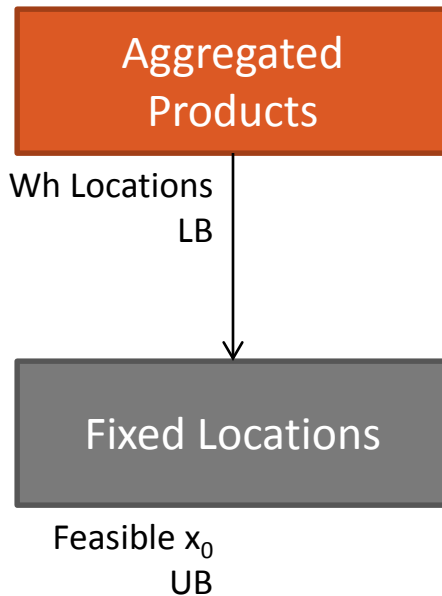
JK : A customer receives **all products** from a exclusive warehouse

Observations:

1. Each of the reformulations obtains the same network
2. If the assumption is reasonable for the application it pays off to use it. It reduces the solution time and allows to solve larger problems

SOLUTION STRATEGIES

2-Stage Heuristic



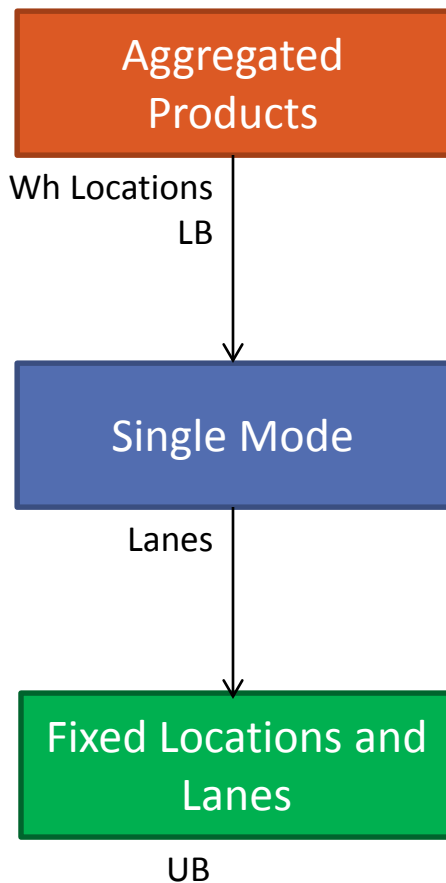
Idea:

1. Group products to solve a simpler problem and provide a LB
2. Solve the full problem with the warehouses selected

Observations

1. Single Product delivers a LB within 8% of the optimal
2. Tested in more than 300 instances, reaching the optimal in 95% of the problems
3. **Not able to solve the 5-year horizon problem**

3-Stage Heuristic



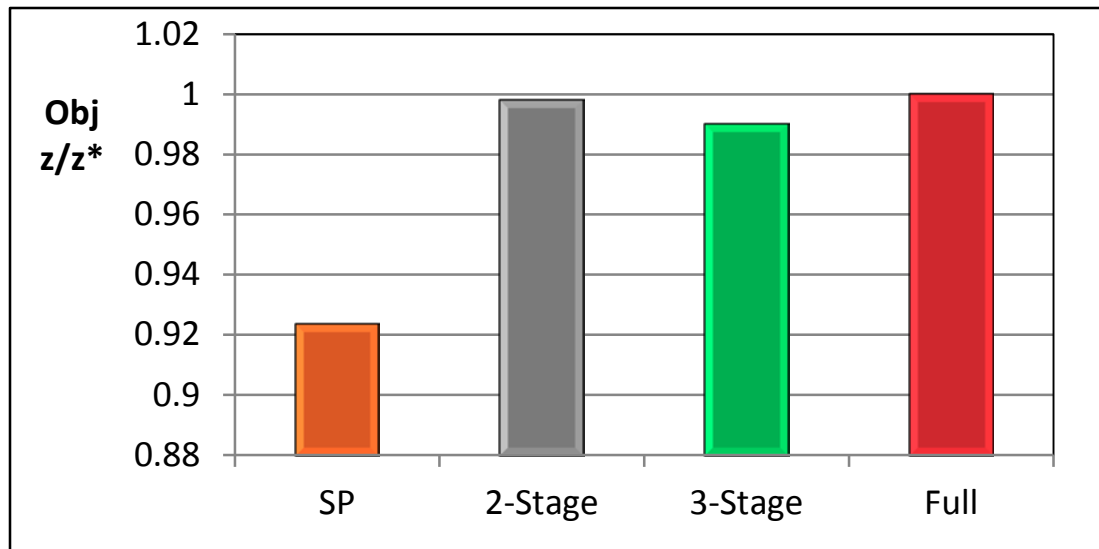
Idea:

1. Group all products to solve a simpler problem
2. Solve a single transportation mode to estimate used lanes
3. Solve full problem with fixed locations and lanes

Observations

1. Can handle very large problems in under 1 hour
2. The upper bound obtained is estimated to be at 1% from the optimal

Algorithms Comparison



| | SP | 2-Stage | 3-Stage | Full |
|----------|------|---------|---------|-------|
| CPU time | 25 s | 3 h | 30 s | >24 h |

Conclusions

1. A difficult supply chain problem was effectively modeled
 1. Integer variables is the most efficient way of modeling transportation cost for this problem
 2. It is possible to capture the behavior of safety stock with risk pooling effect using linear constraints
2. Reformulations based on reasonable assumptions were used to reduce the problem complexity
 1. 10-fold speed-ups were obtained while predicting the same network
3. Multistage heuristics were proposed to solve large problems
 1. The 2-stage heuristic has a high probability of obtaining the optimal solution
 2. The 3-stage heuristic can solve a very large problem in under 1 hour, with only 1% deviation from the optimal solution

discrete industry formulation selected inventory
location warehouse presented algorithm
agrochemical trucks plants Dynamic products optimization work
function level quantity bound alternative review used
tons other results situation between characteristics continuous
truck defined models customer special each
One large months case minimum link integer Figure
customers under best another horizon upper use solve supply
using most several period strategy contract planning
demand contracting number network costing study
cost chain costs all solution constraints
lower freight warehouses model variables
only restrictions agrochemicals