



IMPROVING DIAGNOSIS IN COMPLEX PROCESS SYSTEMS: WHY IT'S A CHALLENGE

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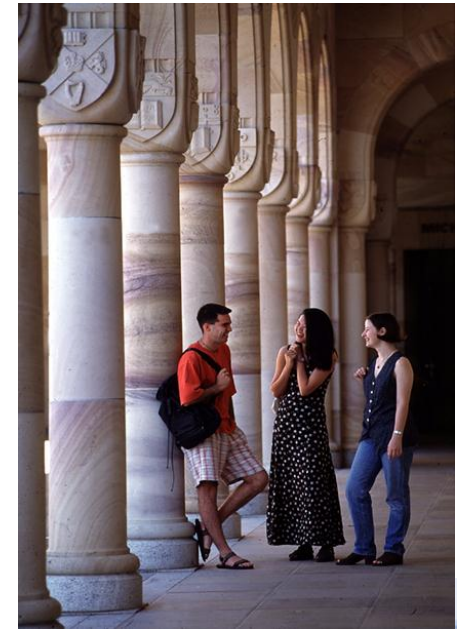
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Where this work is done ...



Why we need to do this.



“A complex and interlinked series of mechanical failures, human judgments, engineering design, operational implementation and team interfaces came together to allow the initiation and escalation of the accident.”
(BP Internal Investigation Report, 2010, p. 5)



... and another \$50BN or more per year!

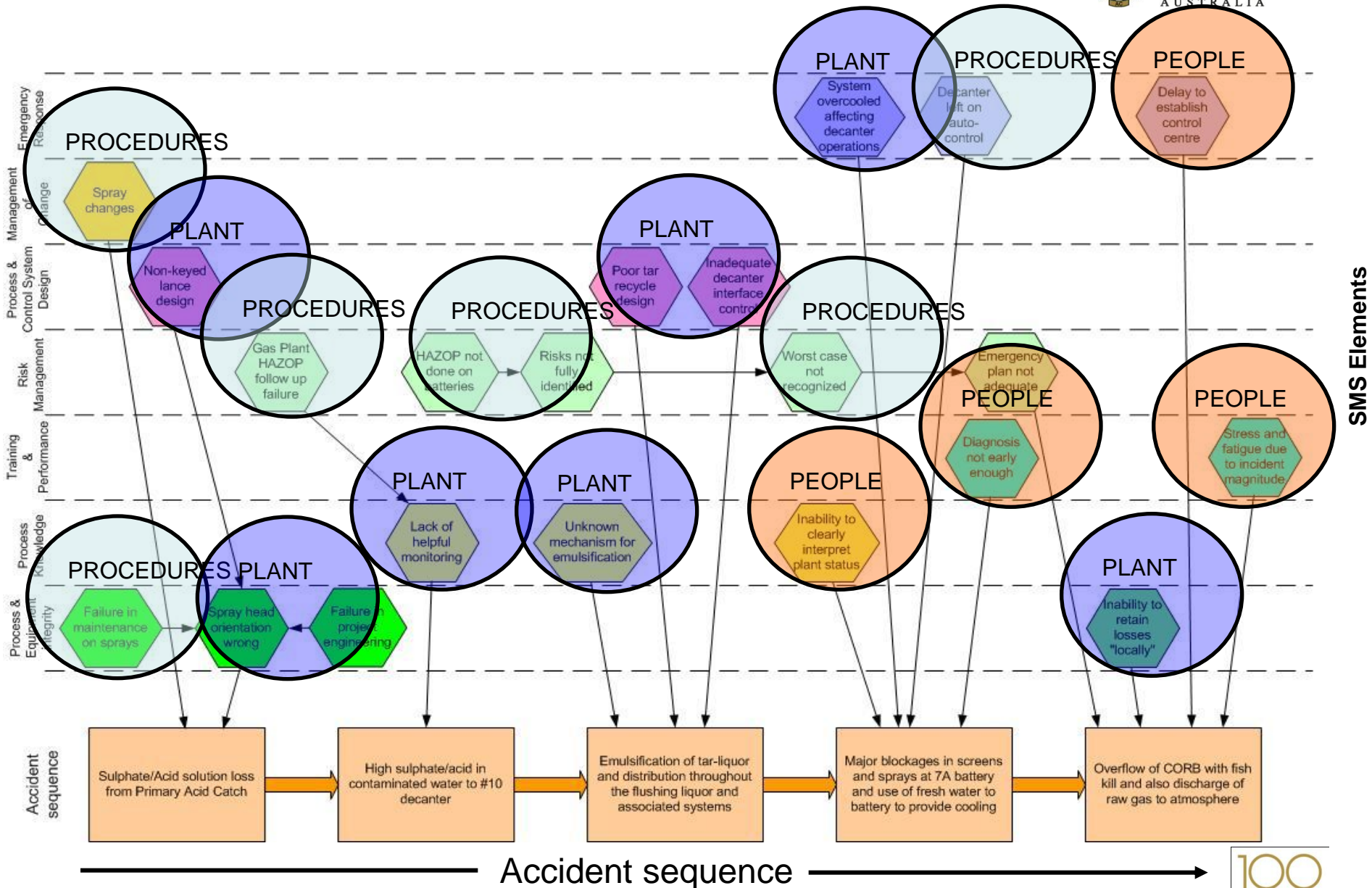
Motivation

Diagnosis still remains a major challenge, especially during abnormal conditions. We need new insights and system based approaches to address such issues.

Aims

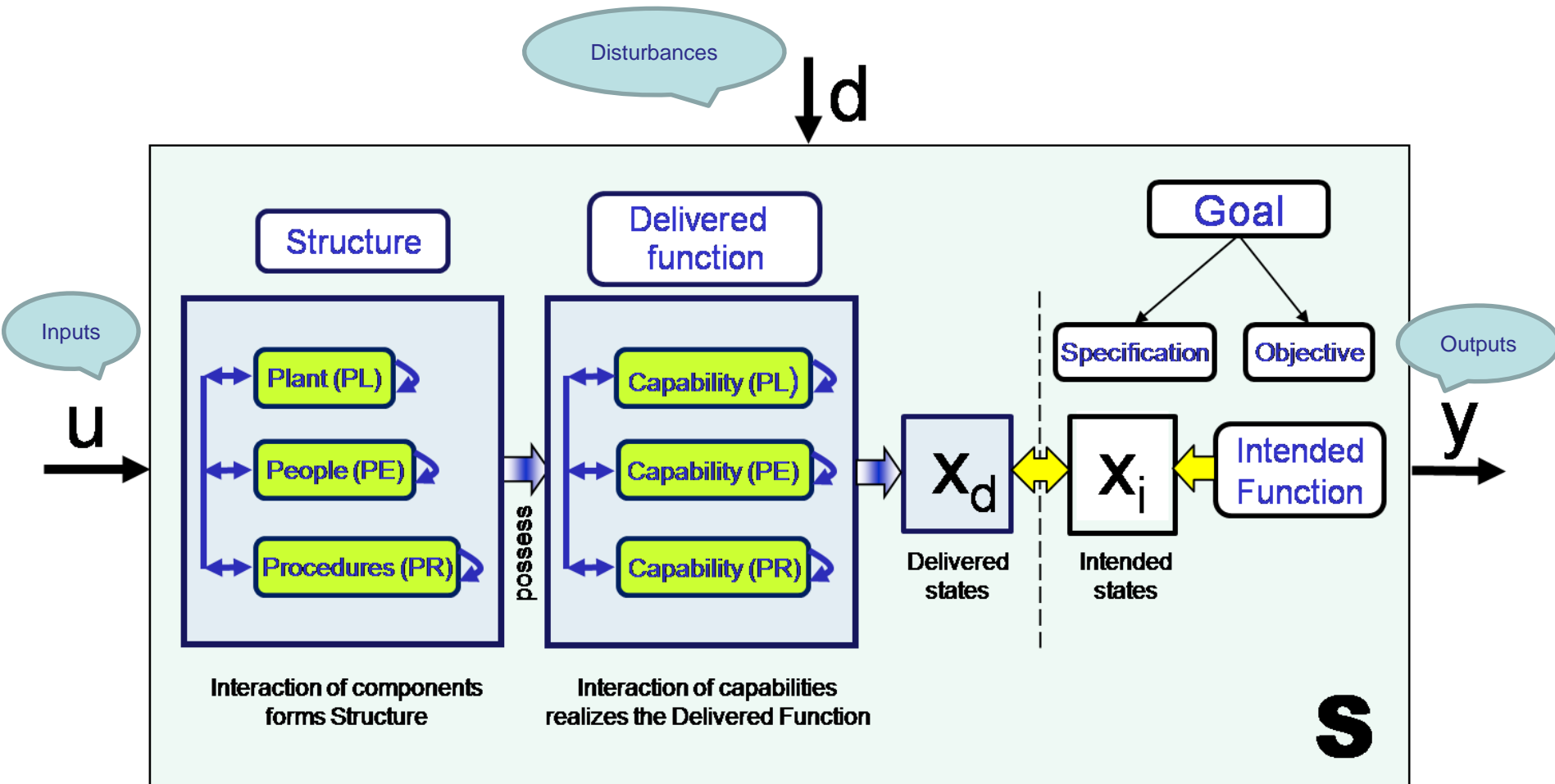
- Develop a new, integrated framework for thinking about systems that encompass PLANT, PROCEDURES and PEOPLE
- Apply a suite of intelligent methodologies and tools that form an integrated approach to considering PLANT, PROCEDURES and PEOPLE during design and operation.
- Provide insights and tools to explicitly understand how *function* arises and how it is lost or degraded through *failure* to improve design, training and operational performance.

Accident causation & latent factors



Accident sequence

The functional systems framework (FSF)



All systems deliver functions through components and capabilities due to their connections or structure

Capabilities, Functions, Goals

- **Capability:** “The ability of a component or combination of components to affect the states of a system”
 - Conditional nature of capabilities and their activation.
- **Function:** “The intended effects of the capabilities”
- **Formal language descriptions:**
 - Structured, flexible, extensible, transferable, searchable, understandable.

$$C_i = \{C_{i,j}^P : j = 1 \dots m \mid C_{i,k}^S : k = 1 \dots n\}$$

- Capabilities syntax for plant:
 - <action><property>
 - e.g. <hold><mass>, <transfer><mass>, <permit><flow> etc.
 - Failure mode causes (break, rupture, ...) are actions that negate or degrade capabilities, e.g.
 - FMC: break \Rightarrow $\langle \neg \text{hold} \rangle \langle \text{mass} \rangle$
 - FMC: plugged \Rightarrow $\langle \neg \text{transfer} \rangle \langle \text{mass} \rangle$
 - Can be extended to people and procedures

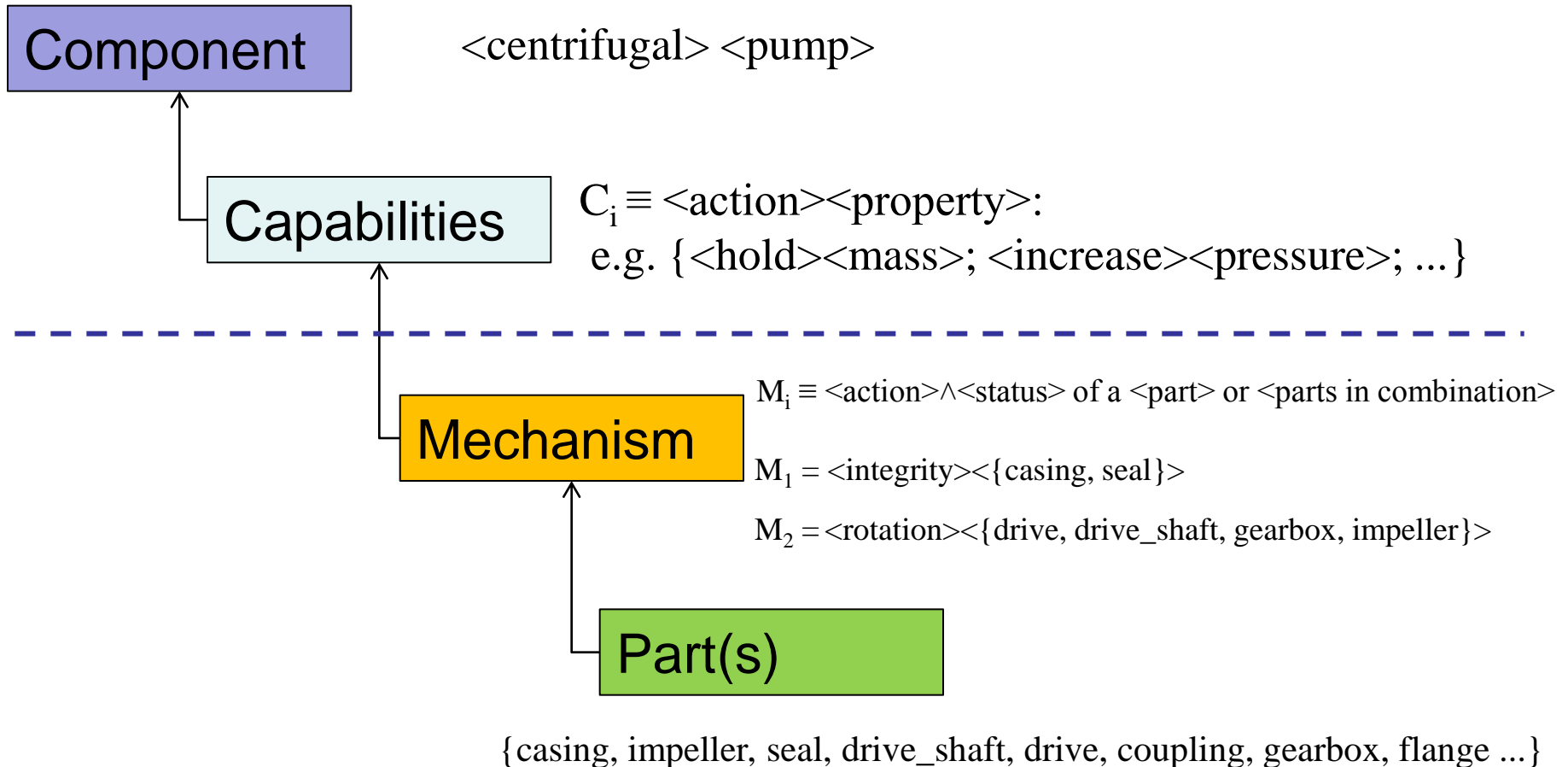
Major concepts

- State
- State condition
- Deviation
- Component
- Capability
- Failure mode
- ...
- Implication
- ...

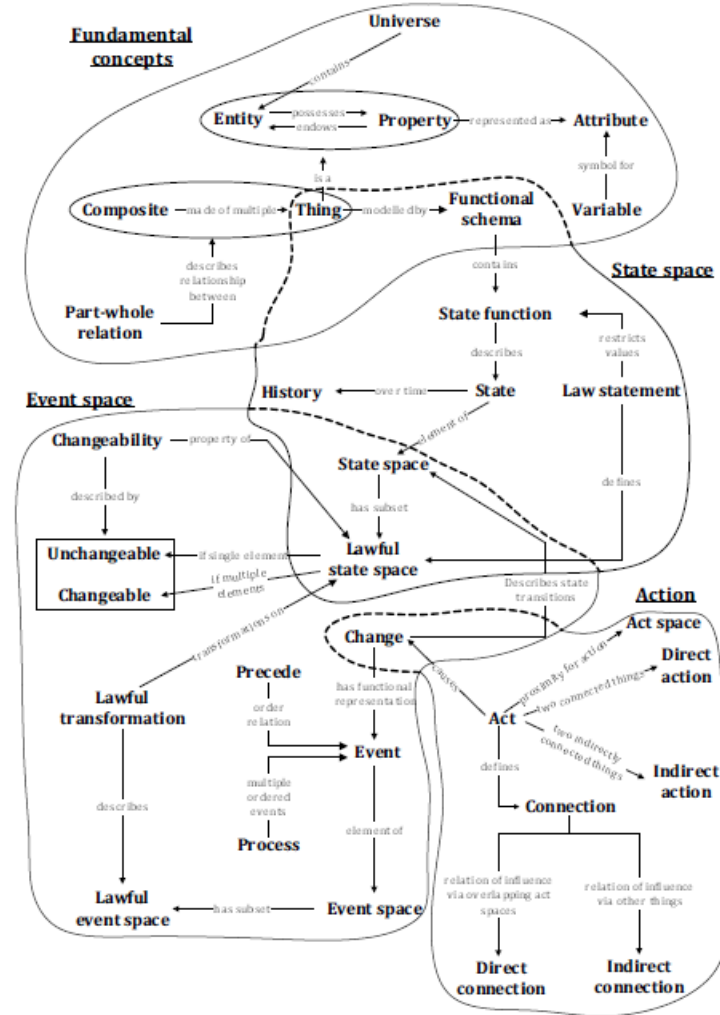
Language use (pairs, triplets)

- $\{\langle \text{flow} \rangle, \langle \text{pressure} \rangle, \dots\} \equiv \{\langle \text{state} \rangle\}$
- $\{\langle \text{no} \rangle, \langle \text{high} \rangle, \dots\} \equiv \{\langle \text{s_condition} \rangle\}$
- $\{\langle \text{no} \rangle \langle \text{flow} \rangle\} \equiv \{\langle \text{s_condition} \rangle \langle \text{state} \rangle\}$
- $\{\langle \text{valve} \rangle, \langle \text{line} \rangle, \dots\} \equiv \{\langle \text{PL_com} \rangle\}$
- $\{\langle \text{permit} \rangle \langle \text{flow} \rangle\} \equiv \{\langle \text{action} \rangle \langle \text{state} \rangle\}$
- $\{\langle \text{valve} \rangle \langle \text{fails} \rangle \langle \text{open} \rangle\} \equiv \{\langle \text{PL_com} \rangle \langle \text{action} \rangle \langle \text{state} \rangle\}$
- $\{\langle \text{vessel} \rangle \langle \text{pressure} \rangle \langle \text{high} \rangle\} \equiv \{\langle \text{PL_com} \rangle \langle \text{state} \rangle \langle \text{s_condition} \rangle\}$

Plant components

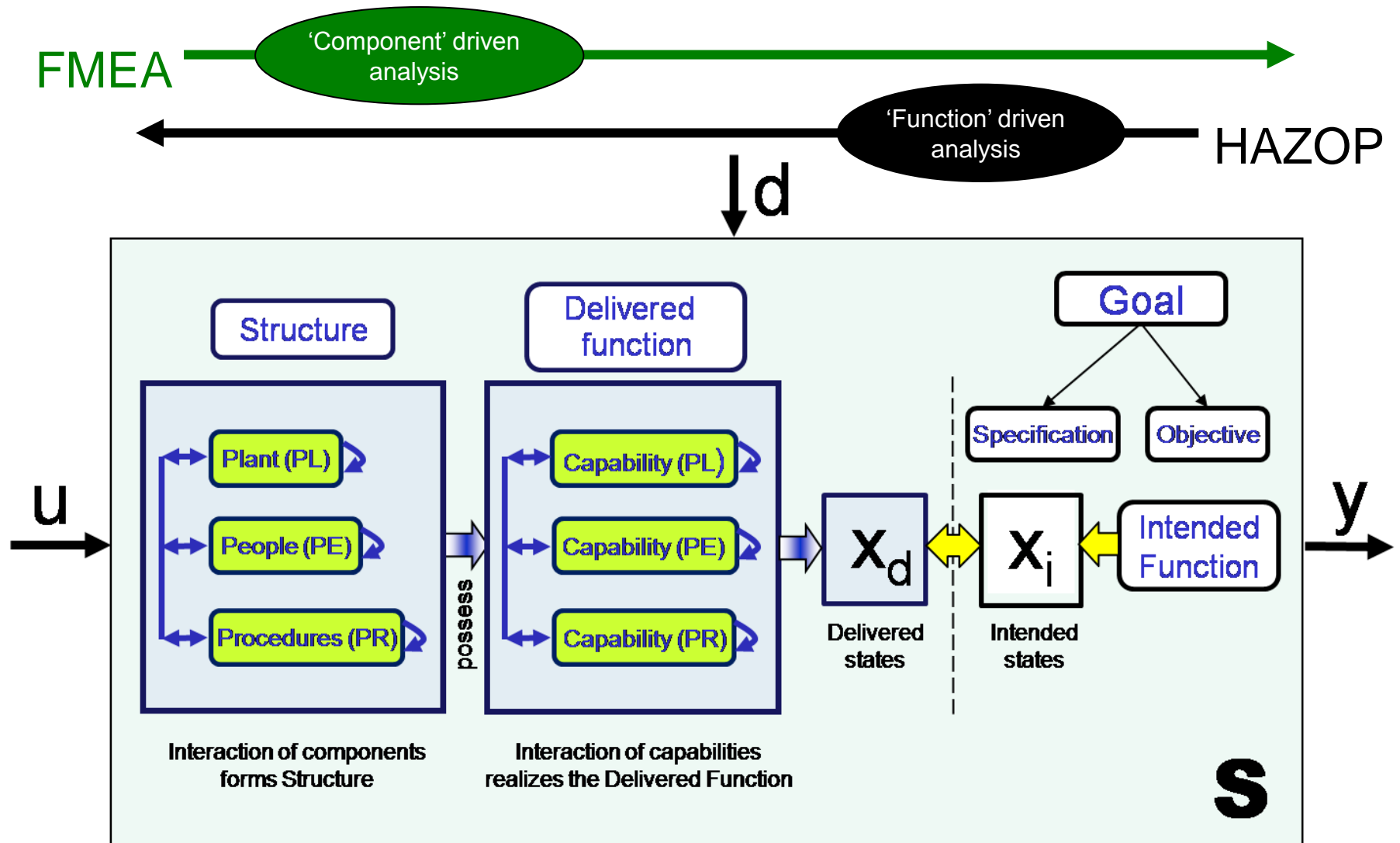


Systems concepts formalised



ANALYSING PLANT ISSUES USING FUNCTIONAL APPROACHES

The functional systems framework (FSF)



Focus

- systematically analysing **components** and **streams**
- **blending** two fundamentally different types of HAZID methods:
 - a *goal-driven method* such as HAZOP where the focus is on the cause of the loss or degradation of system function
 - a *component-driven method* such as FMEA
- based on Functional systems framework (FSF)

Workflow

System selection and decomposition

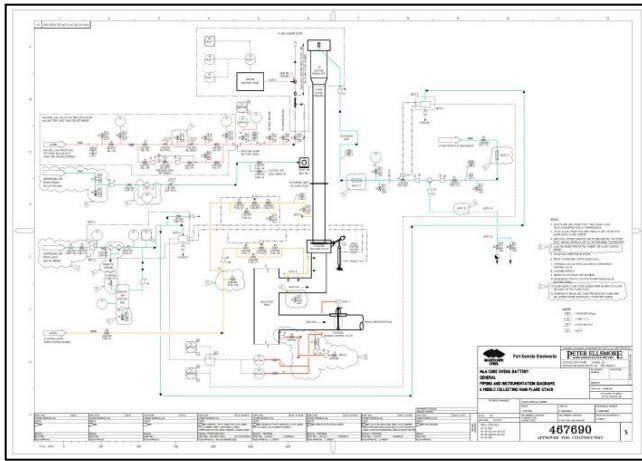
1. Select the system to be analysed
2. Decompose the system into subsystems

Hazard identification

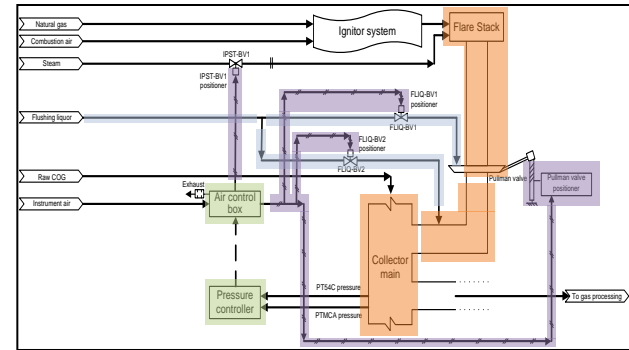
3. For each subsystem:
 - a) Identify characterizing variables
 - b) For each characterizing variable:
 - i) Generate deviations
 - c) For each deviation:
 - i) Elicit possible causes
 - ii) For each possible cause:
Elicit its implications
 - d) For each component:
 - i) Elicit failure modes
 - ii) For each failure mode:
Elicit its implications
 - e) Collate consequence list
 - f) Collect new characterising variables from possible causes and implications and add them to initial char. variable list. Go back to step b)

**stream
failure
analysis**

**component
failure
analysis**



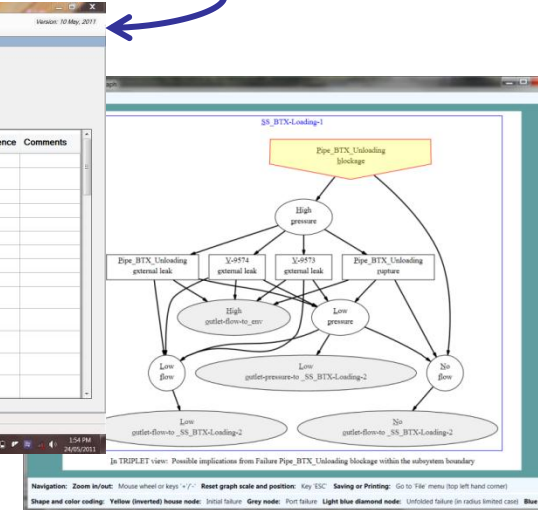
Information extraction



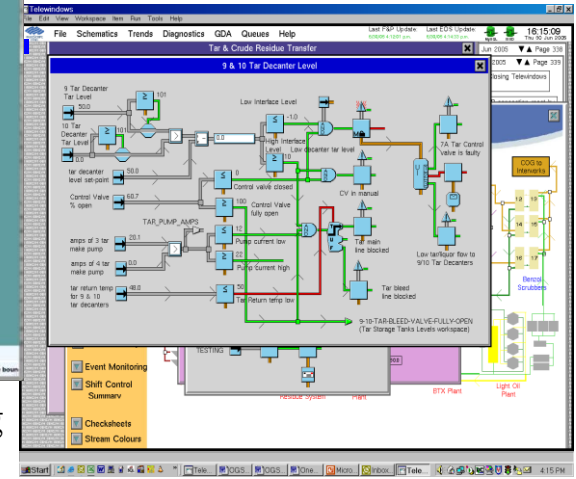
Piping & Instrumentation diagrams

Decomposition into sub-systems

BLHAZID knowledge generation



Generate CIGs via questioning



RT deployment systems

BLHAZID

Pose questions and generate causal graphs

View BLHAZID outcomes in 'Pair' or 'Triplet' form:
 <cause><deviation>;
 <deviation><implication>
 OR
 <cause><deviation><implication>

Generated knowledge in relational database

Causes and implications enumerated

Subsystems defined automatically or manually

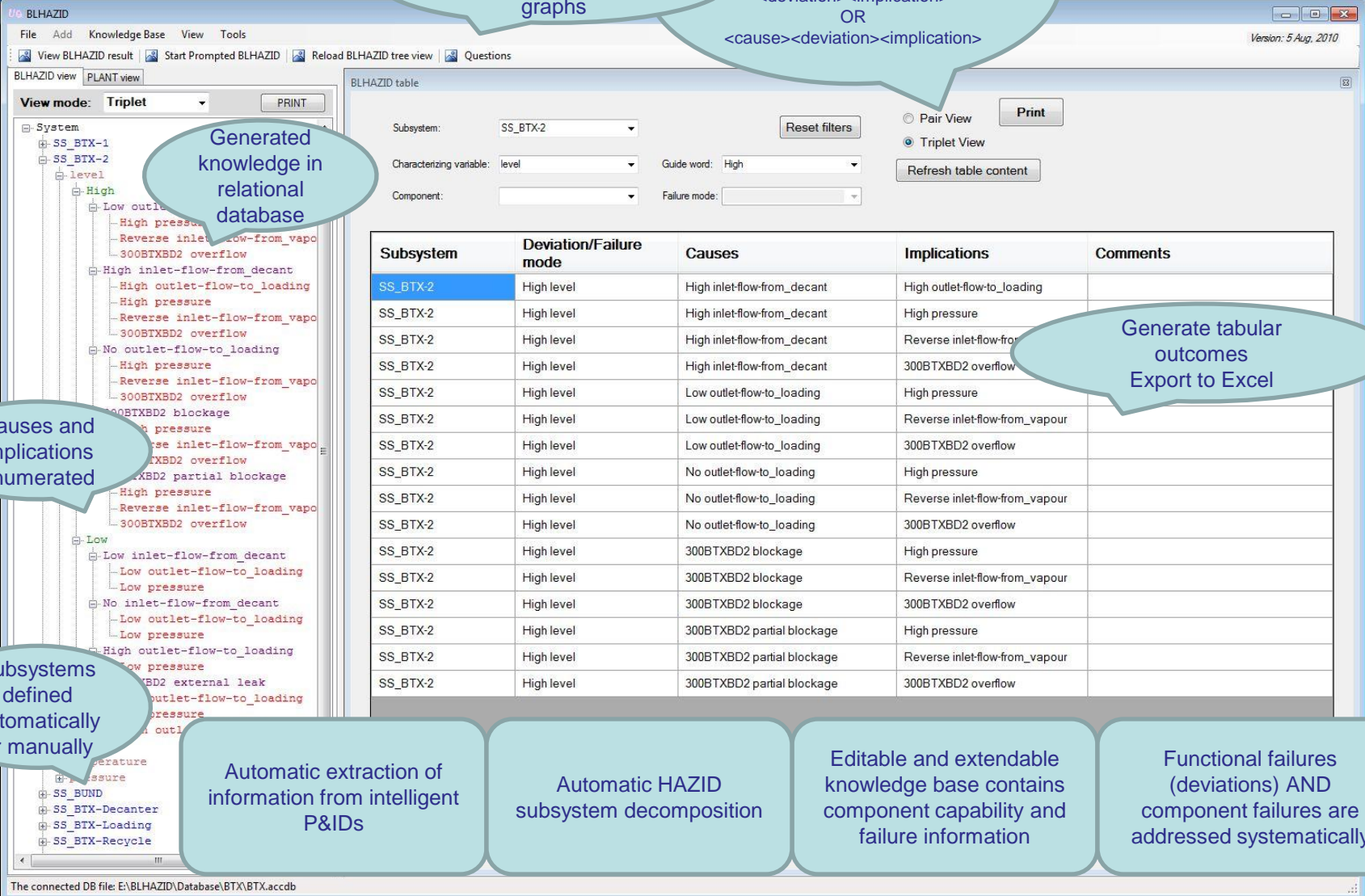
Generate tabular outcomes Export to Excel

Automatic extraction of information from intelligent P&IDs

Automatic HAZID subsystem decomposition

Editable and extendable knowledge base contains component capability and failure information

Functional failures (deviations) AND component failures are addressed systematically



The screenshot shows the BLHAZID software interface. On the left, there is a tree view of the system structure, including subsystems like SS_BT-X-1 and SS_BT-X-2, and various flow and pressure states. On the right, there is a 'BLHAZID table' with a search and filter interface and a table of results. The table has columns for Subsystem, Deviation/Failure mode, Causes, Implications, and Comments. The first row is highlighted in blue.

Subsystem	Deviation/Failure mode	Causes	Implications	Comments
SS_BT-X-2	High level	High inlet-flow-from_decant	High outlet-flow-to_loading	
SS_BT-X-2	High level	High inlet-flow-from_decant	High pressure	
SS_BT-X-2	High level	High inlet-flow-from_decant	Reverse inlet-flow-from_vapour	
SS_BT-X-2	High level	High inlet-flow-from_decant	300BTXBD2 overflow	
SS_BT-X-2	High level	Low outlet-flow-to_loading	High pressure	
SS_BT-X-2	High level	Low outlet-flow-to_loading	Reverse inlet-flow-from_vapour	
SS_BT-X-2	High level	Low outlet-flow-to_loading	300BTXBD2 overflow	
SS_BT-X-2	High level	No outlet-flow-to_loading	High pressure	
SS_BT-X-2	High level	No outlet-flow-to_loading	Reverse inlet-flow-from_vapour	
SS_BT-X-2	High level	No outlet-flow-to_loading	300BTXBD2 overflow	
SS_BT-X-2	High level	300BTXBD2 blockage	High pressure	
SS_BT-X-2	High level	300BTXBD2 blockage	Reverse inlet-flow-from_vapour	
SS_BT-X-2	High level	300BTXBD2 blockage	300BTXBD2 overflow	
SS_BT-X-2	High level	300BTXBD2 partial blockage	High pressure	
SS_BT-X-2	High level	300BTXBD2 partial blockage	Reverse inlet-flow-from_vapour	
SS_BT-X-2	High level	300BTXBD2 partial blockage	300BTXBD2 overflow	

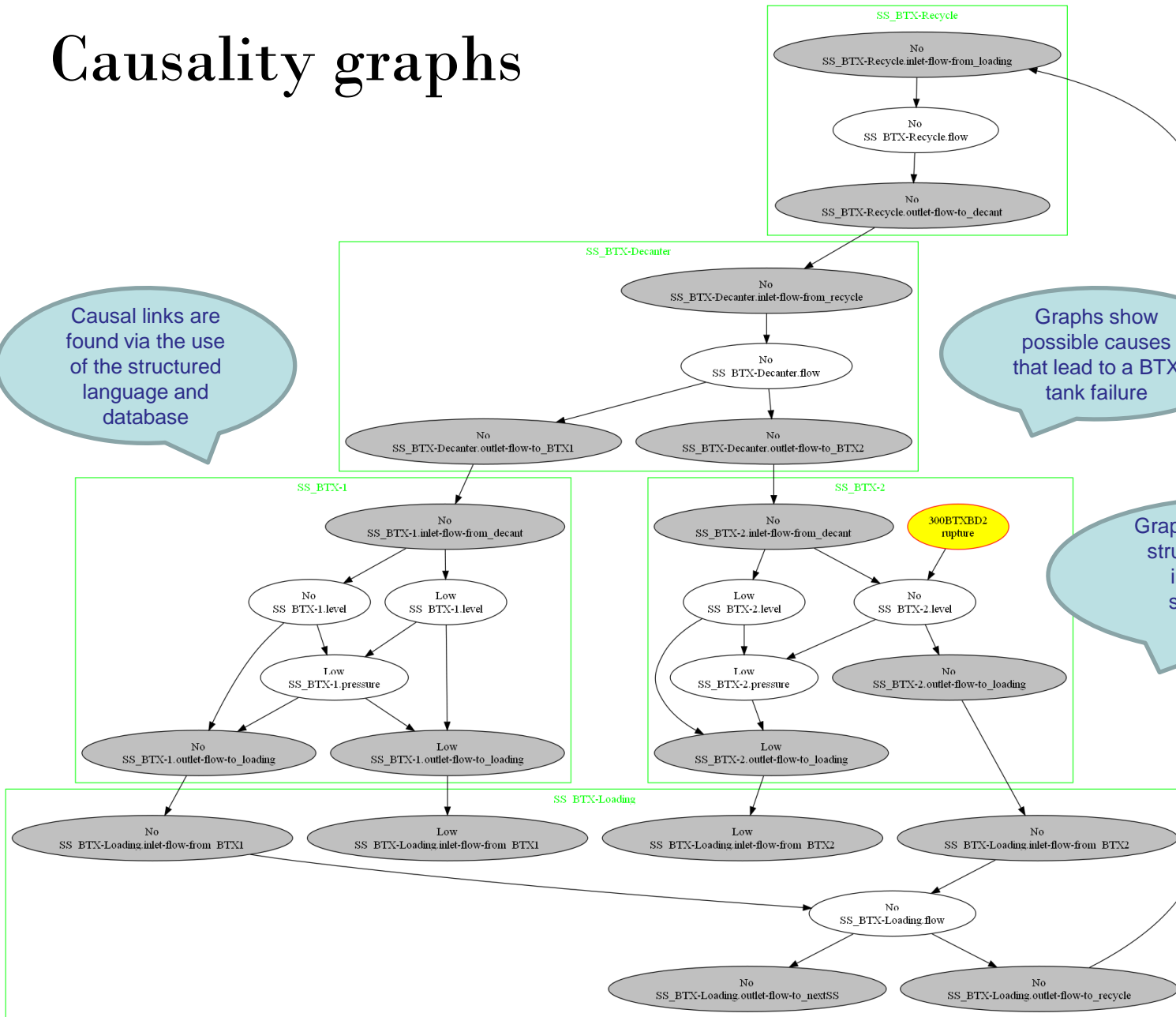
The connected DB file: E:\BLHAZID\Database\BTX\BTX.accdb

Causality graphs

Causal links are found via the use of the structured language and database

Graphs show possible causes that lead to a BTX tank failure

Graph shows causality structure across the interconnected subsystems for implications



In TRIPLET view: Possible implications from Failure 300BTXBD2 rupture

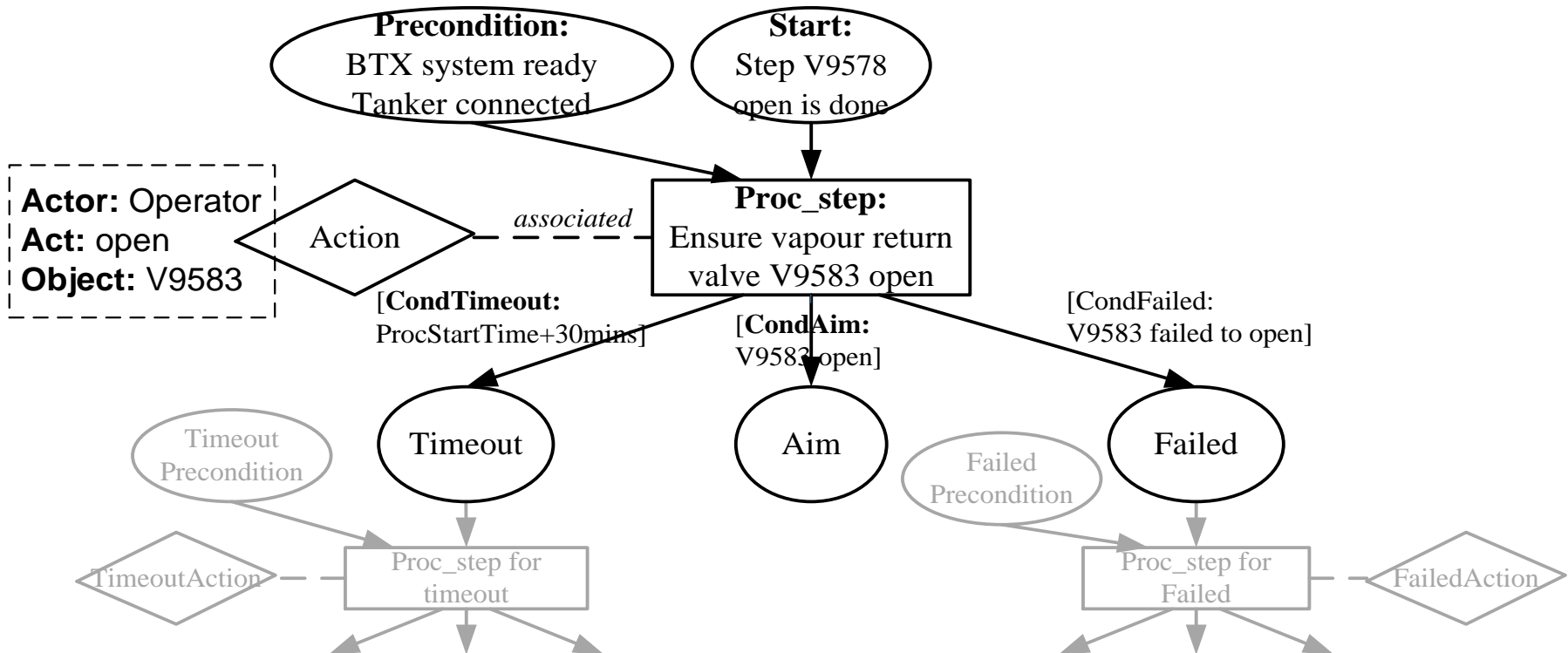
Significance of the work and outcomes

- Improve HAZID coverage
 - Exploit growing use of intelligent design tools
 - Semi-automation seeks to improve outcomes and reduce tedium and overall costs
 - Generate re-usable knowledge for life cycle purposes, e.g. improved real-time diagnosis, operator training, ACM etc.
 - Internal checks on causality pathways for completeness
 - Incorporate into DCS operator guidance systems, live fault tree and event tree analysis
 - Provide basis for auditing and periodic revision
 - Potential integration with hazard and risk registers for live, up-to-date causality understanding.
-

ANALYSING PROCEDURE ISSUES USING FUNCTIONAL APPROACHES

Formal representation of procedures

- *Procedures* (PR) — sequences of instructions for operators or a control system that should be executed to manage a process plant.
- Coloured Petri net model of a single procedure step and its logical environment for a step



Syntactical elements of BLHAZID for procedures

- *Nominal “functional behaviour”* of the PLANT controlled by a procedure:
 - given in terms of a nominal *input-output trace*:
 - fixes the events both in the input and output signals of the system as a consequence of the actions (also events) directed by the procedure
- *Procedure deviation*: any kind of deviation from the nominal traces
- *Functional failure* for Procedures: guideword – variable pair
 - applicable guide words:
earlier, later, smaller, greater, never happened, wrong order
 - variable: given by a nominal event or a pair of events in the case of
wrong order

Any members of the causality triplet
(cause – deviation – implication) in the BLHAZID result
can be given in a form of:

- (i) a procedure functional failure
- (ii) a plant functional or component failure
- (iii) a people functional failure

Cause	PR Deviation	Implication
PE: (<i>Step skipped</i> , procedure execution)	(<i>later</i> , ‘Ensure vapour return valve V9583 open’)	PE: (<i>to do</i> , TimeoutAction)
PE: (<i>Right action wrong object</i> , open)	(<i>never happened</i> , ‘Ensure vapour return valve V9583 open’)	PL: (<i>High</i> , flow to environment)
PL: (<i>failed to open</i> , V9583)	(<i>smaller</i> , ‘Ensure vapour return valve V9583 open’)	PR: (<i>incomplete termination</i> , procedure step)

ANALYSING PEOPLE ISSUES USING FUNCTIONAL APPROACHES

Theoretical basis: Cognitive work analysis (CWA)

- identifies technological and organizational functions and constraints that shape human activity within the system
- CWA phases most suited to eliciting insights into human activity within an engineering system:
 - **control task analysis:**

determines *what* needs to be done within the work domain in order to achieve the system goal
 - **strategies analysis:**

identifies *how* the control tasks might be executed

the output can be matched with relevant people related *characterising variable* – *guideword* – *cause* triplets from the People framework to reveal deviations in human behaviour and an understanding into the causality behind them

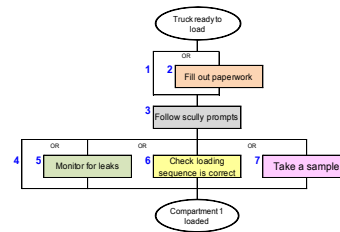
OVERVIEW

CONTROL TASK ANALYSIS

STRATEGIES ANALYSIS

HF HAZID

Situation \ Function	Outside load bay	Inside load bay
Startup		
Loading		
Shut down		



Characterising Variables

- Sensing
- Data processing
- Decision making
- Procedure execution
- Communication
- Social interaction
- Physical action

Deviation Guidewords

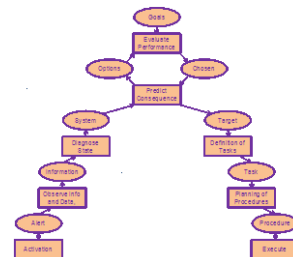
- None
- Incorrect /Inaccurate
- Incomplete
- Not at right time
- Not right duration
- Not right area
- Not too right detail

Possible Causes

- Insufficient resources
- Inaccurate knowledge
- Concealed signal
- Confusing signal
- Lapse of attention
- Forgotten meaning
- Violation

		Consequences			
		Negligible	Low	Medium	High
Likelihood	High	Med	High	Extreme	Extreme
	Medium	Low	Med	High	Extreme
	Low	Low	Low	Med	High
	Negligible	Low	Low	Med	Med

		Consequences			
		Negligible	Low	Medium	High
Likelihood	High	Med	High	Extreme	Extreme
	Medium	Low	Med	High	Extreme
	Low	Low	Low	Med	High
	Negligible	Low	Low	Med	Med







Decision Ladder Element

Activation	Description	C_Var	Guide-word	Cause	Implication
	Determining that plant and tanker are ready for BTX transfer	Sense	None	No resource allocated Failure to search for information Insufficient knowledge Slips lapses of attention/concentration Forgotten meaning/ importance Violation or noncompliance	Loading delayed or not started
			Inaccurate	Wrong item perceived as right one Concealed signal Confusing signal Mismatch b/n actor & requirements	Loading started before plant ready Loading started before tanker ready

CATs and IO diagrams

Contextual Activity Templates

Situation \ Function	Away from bleeder	At bleeder	Away from bleeder
Prepare			
Test pilots			
Test bleeder			
Return to normal			

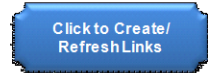
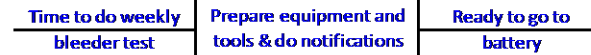
 Add column
 Delete column
 Delete row
 Add row

Situation \ Function	Away from bleeder	At bleeder	Away from bleeder
Prepare			
Test pilots			
Test bleeder			
Return to normal			

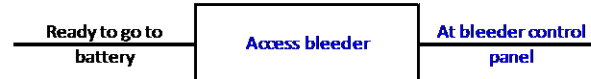
Input Output Diagrams

Links to Decision Ladder Diagrams

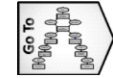
1. Function: Prepare; Situation: Away from bleeder.



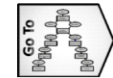
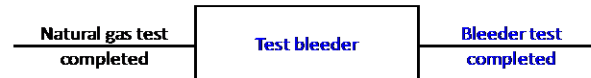
2. Function: Prepare; Situation: At bleeder.



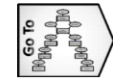
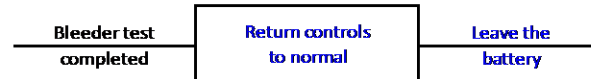
3. Function: Test pilots; Situation: At bleeder.



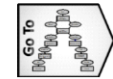
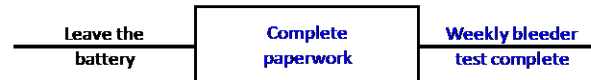
4. Function: Test bleeder; Situation: At bleeder.



5. Function: Return to normal; Situation: At bleeder.

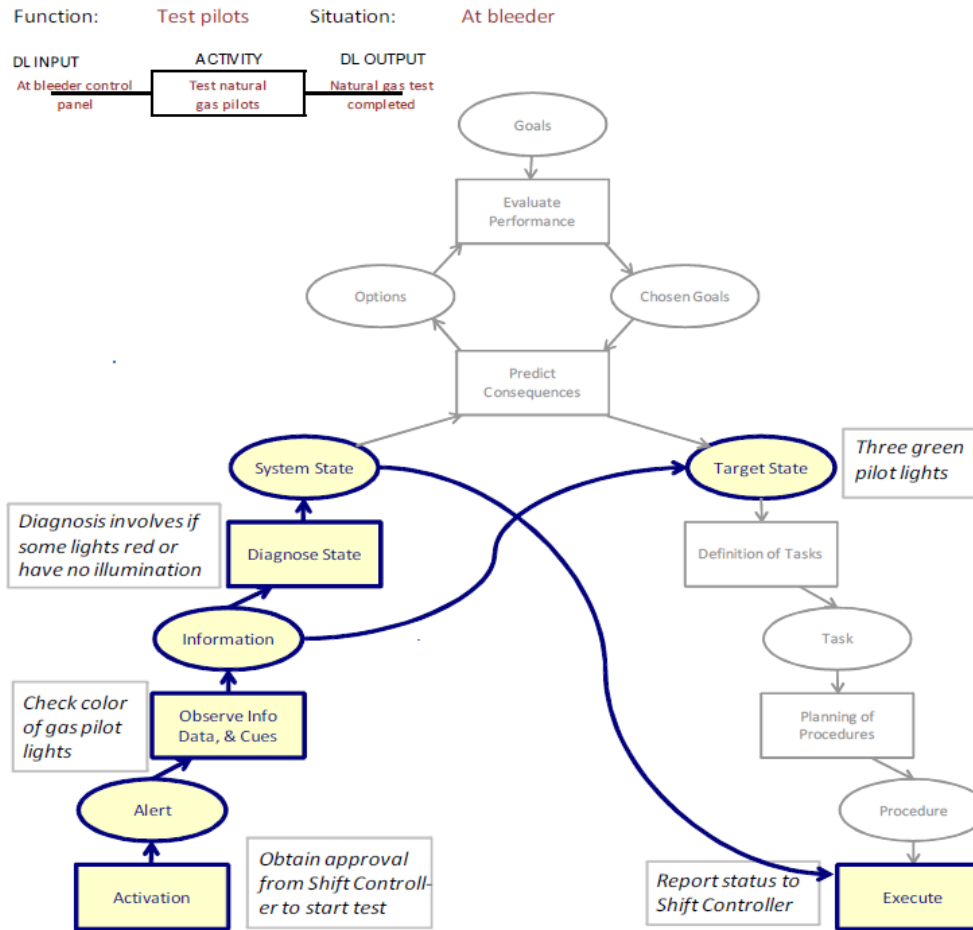


6. Function: Return to normal; Situation: Away from bleeder.

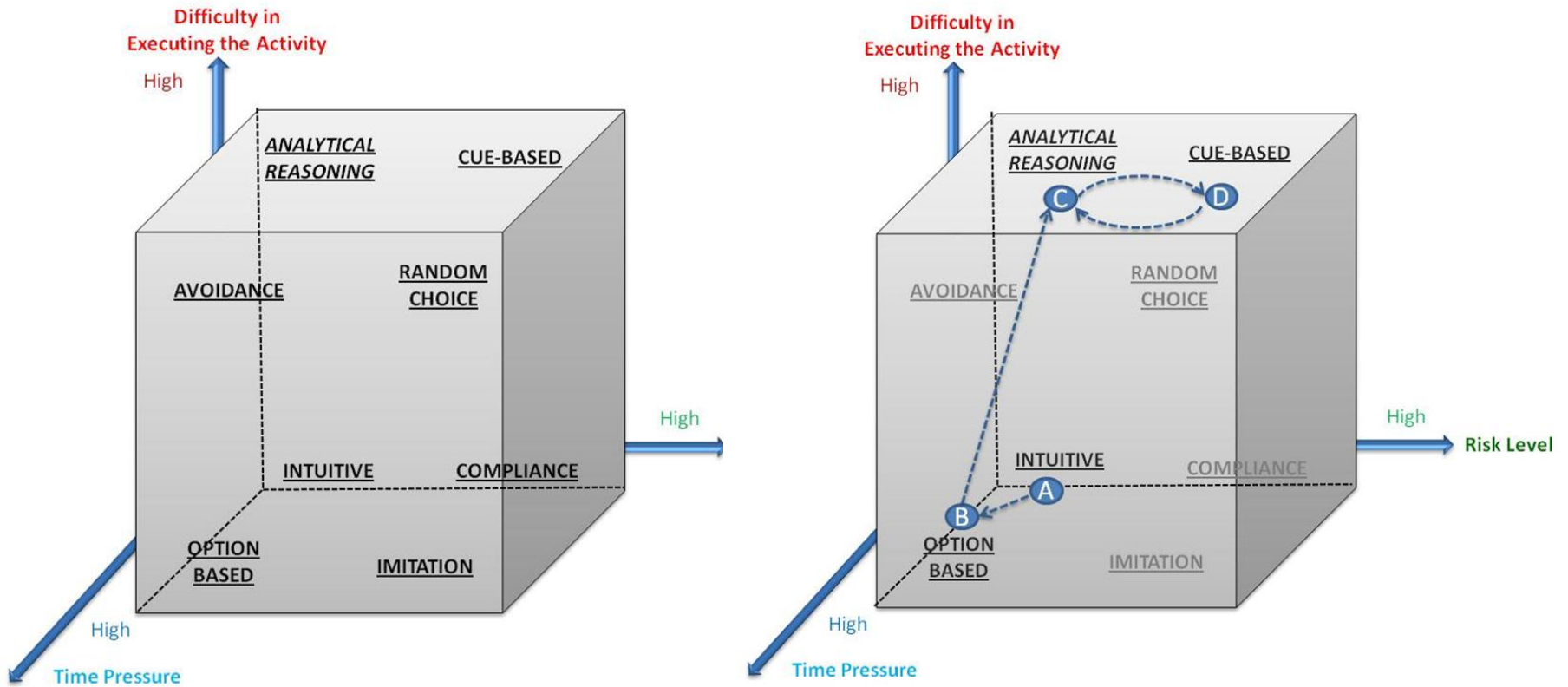


Control task decision ladder

3 Control Task Analysis Decision Ladder for:



Strategies options



HumHID outcomes table

C-var	Description	Deviation Guideword	HAZARDS	Causes	Actions	
- + + + + + + +	Whole activity Test natural gas pilots					
		Not done	Likelihood of deviation:	3. Medium	Consequence Severity:	4 High
		Done in adhoc way	Likelihood of deviation:	2 Low	Consequence Severity:	3. Medium
		Done by copying others	Likelihood of deviation:	4 High	Consequence Severity:	2 Low
		Easiest way (meets min stds)	Likelihood of deviation:	4 High	Consequence Severity:	2 Low
		Match approach to situation cues	Likelihood of deviation:	3. Medium	Consequence Severity:	3. Medium
		Automated/ habitual approach	Likelihood of deviation:	4 High	Consequence Severity:	3. Medium
		Follow procedures exactly	Likelihood of deviation:	2 Low	Consequence Severity:	2 Low
		Thorough logical/ analytical approach	Likelihood of deviation:	2 Low	Consequence Severity:	2 Low
- -	Observe situation Check color of gas pilot lights					
		No observation	Likelihood of deviation:	2 Low	Consequence Severity:	4 High
		Describe implications in terms of hazards and consequences. Assess severity of consequences in grey row above.	Concealed/confusing/incorrect observation information/tools			
			Situation seen as simple and straight-forward requiring no observation			
			Slips/lapses of attention/concentration or forget right way to do it			
			Insufficient resources available at right time			
			Actors have incorrect knowledge of requirements			
			Too complex for current capability of actors			
			Insufficient time available			
			Situation/Observation not seen as important so given no/low priority			
Situation seen as very risky so rush to address rather than observe state						
...other...						

Conclusions

- Systems framework for addressing interconnected components in process systems: PLANT, PEOPLE and PROCEDURES
- Approaches based on the underlying principle of *function*, formalised by the Functional Systems Framework (FSF)
- Techniques improve industrial understanding of the systems that are designed and built through better knowledge generation and capture.
- Knowledge reuse can help build improved diagnostic tools to address abnormal condition management
- Application areas include improved operator, engineer training regimes to enhance decision making and address staff turn-over
- Integration of existing event and risk registers to enhance process understanding,
- Address improved process systems resilience