



# **Planning and scheduling of spectrally selective tinted glasses production**

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# Aim of the project

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- ◆ Development of an **MILP model** for the **integrated planning and scheduling** of the production line of spectrally selective glasses
  - ◆ **capture the essence** of the process that **is not considered** in the Master Production Schedule (MPS)
    - ◆ cullet management
    - ◆ changeovers driven by SKUs

**that may lead to infeasible schedules**

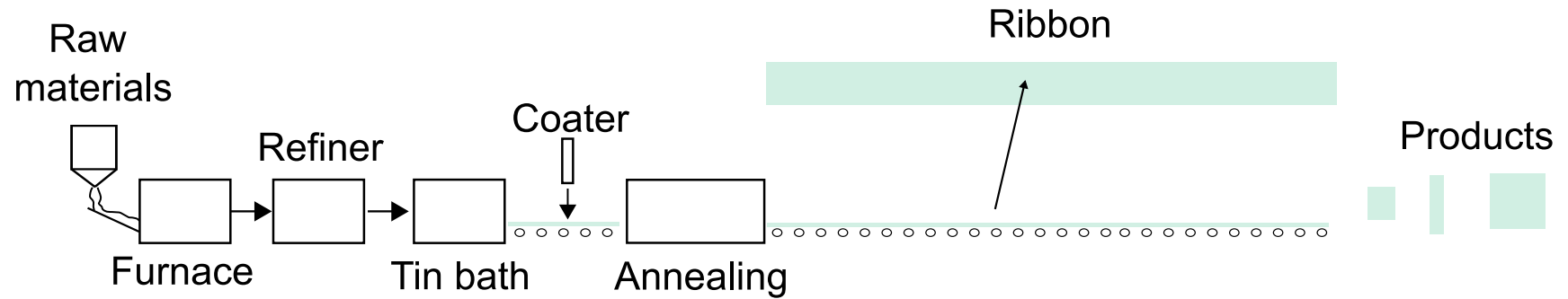
- ◆ develop a production tool to perform systematic choices of production schedules based on performance criteria

# Aim of the project

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  - ◆ **capture the essence** of the process that is **not considered** in the Master Production Schedule (MPS)
    - ◆ cullet management
    - ◆ changeovers driven by SKUs
  - ◆ **that may lead to infeasible schedules**
  - ◆ develop a production tool to perform systematic choices of production schedules based on performance criteria
- ◆ **Conduct economic studies**
  - ◆ Evaluate the **maximum profitability** of the production line
  - ◆ Analyze the possibility of producing **more products** in the same production line
  - ◆ Try to evaluate the **production cost** and **profit contribution** of each product













## Continuous process



## Characteristics

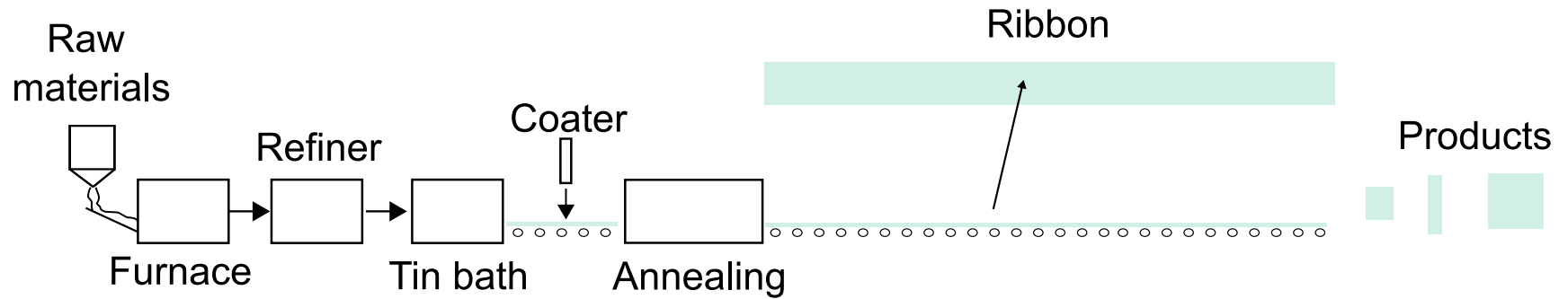
- ◆ sequence dependent transitions
- ◆ long transition times (order of days)
- ◆ high cost transitions
- ◆ no transition time between substrate and substrate with coating
- ◆ coater cleaning
- ◆ process does not stop

## Spectrally selective tinted glasses

	Substrate	Coated*
Solexia		
Caribia		
Azuria		
Solarbronze		
Solargray		
Graylite		

\* Reflective coated glass

## Continuous process



The products are defined by stock keeping unit (SKU), among others characterized by:

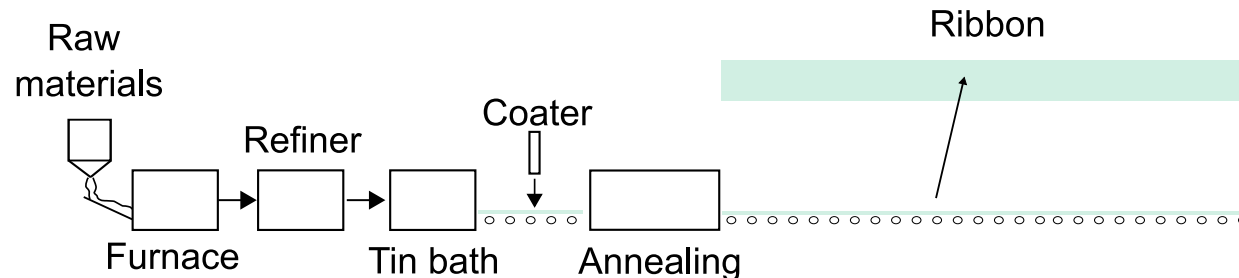
	Dimensions	Thickness	Orientation	Quality
Color				

## Stage I - Simplified model

Assume that the products are only defined by colors and coating, and

- ◆ production rates
- ◆ maximum and minimum inventory levels
- ◆ demand
- ◆ selling prices

are based on the amount (ton) of colors.



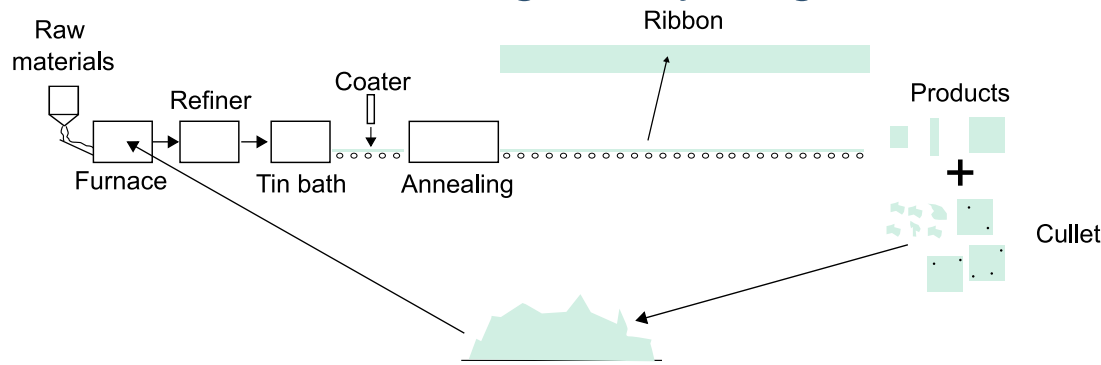
Define strategy for the integrated planning and scheduling, this may involve:

- ◆ decomposition approach
- ◆ forward rolling horizon algorithm
- ◆ Lagrangean decomposition

## Stage I - Simplified model

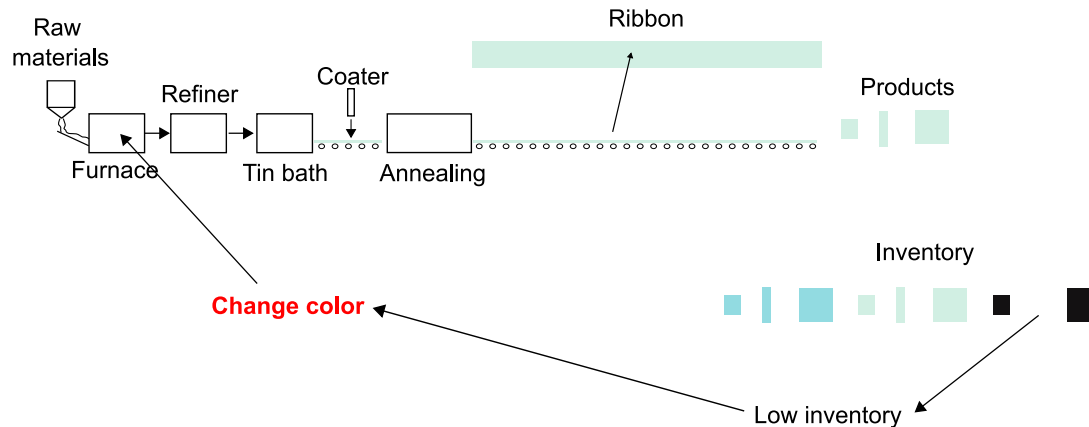
## Stage II - Detailed model

### 1 - Include cullet storage, recycling, and sales



Cullet: glass produced during transitions, broken, defects

### 2 - Define the products by SKU, and consider SKUs inventory and sales levels



At present, both are not considered by the MPS

## Given

- ◆ deterministic product **demands** over time
- ◆ initial, minimum, and maximum **inventory** levels of products
- ◆ **production rates**
- ◆ sequence dependent **transitions**
- ◆ operating, inventory, and transition **costs**
- ◆ **selling prices**

## Determine

- ◆ amounts to be produced
- ◆ production times
- ◆ sequence of production
- ◆ inventory levels
- ◆ sales













That **maximize profit**



## Assumptions

### Process

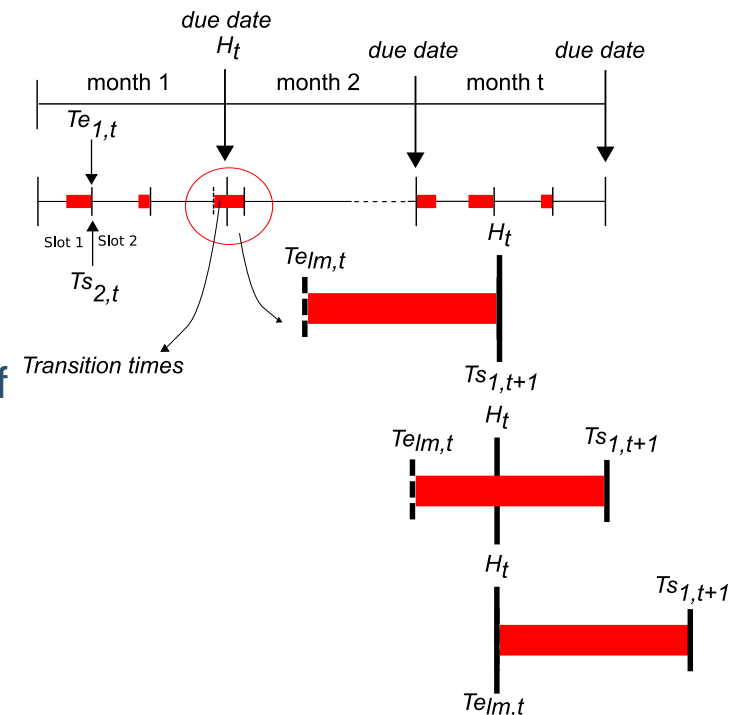
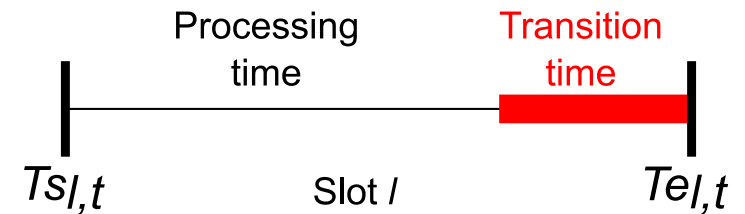
- ◆ Neglect of transition times between substrate and substrate with coating
- ◆ Equal production times of substrate and substrate with coating in the same time period, to clean the coater
- ◆ Minimum run lengths for the total of substrate and substrate with coating
- ◆ Maximum inventory capacity

	Substrate	Coated substrate
Solexia		
Caribia		
Azuria		
Solarbronze		
Solargray		
Graylite		

## Assumptions

### Formulation

- ◆ slot based continuous time representation
- ◆ variable length slots
- ◆ one product per slot
- ◆ products may take more than one slot
- ◆ fixed number of slots per time period
- ◆ **transition times across time periods** (extension of Erdirik-Dogan and Grossmann (2007))



## Transitions across time periods

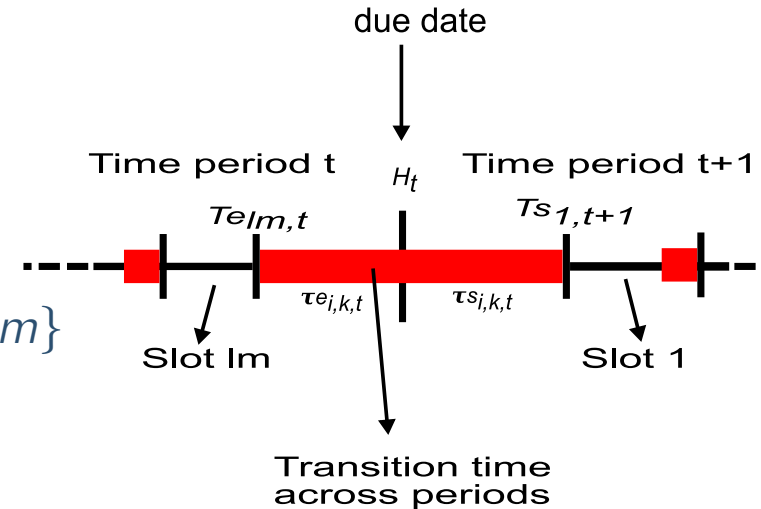
$$\tau_{i,k} TRT_{i,k,t} = \tau e_{i,k,t} + \tau s_{i,k,t} \quad \forall i, k, \forall t \in T \setminus \{tm\}$$

$$Te_{l,m,t} + \sum_i \sum_k \tau e_{i,k,t} = HT_t \quad \forall l, t \in T \setminus \{tm\}$$

$$Ts_{l,t+1} = \sum_{i \in l} \sum_{i \in l} \tau s_{i,k,t-1} + HT_{t-1} \quad l = 1, \forall t \in T \setminus \{tm\}$$

$$\tau e_{i,k,t} \leq \tau_{i,k} TRT_{i,k,t} \quad \forall i, k, \forall t \in T \setminus \{tm\}$$

$$\tau s_{i,k,t} \leq \tau_{i,k} TRT_{i,k,t} \quad \forall i, k, \forall t \in T \setminus \{tm\}$$



## Coating application, and coater cleaning

$$YOP_{i,t} - YOP_{k,t} \geq 0 \quad \forall i, k \in FAM$$

$$\sum_l \theta_{i,l,t} \geq \sum_l \theta_{k,l,t} - M(1 - YOP_{k,t}) \quad \forall i, k \in FAM, \forall t$$

## Minimum run lengths

$$\sum_{l \in l} \theta_{i,l,t} + \sum_{l \in l} \sum_{k \in FAM} \theta_{k,l,t} \geq MRT_i \cdot YOP_{i,t} \quad \forall i \in COLOR, \forall t$$

## Maximum inventory capacity

$$\sum_i INVO_{i,t} \leq INV_{max} \quad \forall t$$

**Maximize profit:**

$$Z^P = \sum_i \sum_t MP_{i,t} S_{i,t} - \sum_i \sum_t CIN_{i,t} A_{i,t} - \sum_i \sum_t COP_{i,t} X_{i,t} - \sum_i \sum_t c_{i,k}^{trans} Z_{i,k,l,t} - \sum_i \sum_t c_{i,k}^{trans} Z_{i,k,l,t}$$

**subject to:**

$$\left. \begin{aligned} \sum_i W_{i,l,t} &= 1 \quad \forall l, t \\ 0 \leq \tilde{\theta}_{i,l,t} &\leq H_t W_{i,l,t} \quad \forall i, l, t \\ \theta_{i,t} &= \sum_l \tilde{\theta}_{i,l,t} \quad \forall i, t \\ X_{i,l,t} &= r_i \theta_{i,l,t} \quad \forall i, l, t \\ \tilde{X}_{i,l,t} &= \sum_l X_{i,l,t} \quad \forall i, l, t \end{aligned} \right\} \text{Assignment and production}$$

$$\left. \begin{aligned} T_{e,l,t} &= T_{s,l,t} + \sum_i \theta_{i,l,t} + \sum_i \sum_k \tau_{i,k} Z_{i,k,l,t} \quad \forall l, t \\ T_{e,l,t} &= T_{s,l+1,t} \quad \forall l \neq N, t \end{aligned} \right\} \text{Time relations}$$

$$\left. \begin{aligned} \sum_k TRT_{i,k,t} &= W_{i,l,t} \quad \forall i, l = \bar{l}, t \in T \setminus \bar{t} \\ \sum_i TRT_{i,k,t} &= W_{i,l,t+1} \quad \forall i, l = \bar{l}, t \in T \setminus \bar{t} \\ \sum_k Z_{i,k,l,t} &= W_{i,l,t} \quad \forall i, t, l \in L \setminus \bar{l} \\ \sum_i Z_{i,k,l,t} &= W_{k,l+1,t} \quad \forall i, t, l \in L \setminus \bar{l} \end{aligned} \right\} \text{Transitions}$$

$$S_{i,t} \geq d_{i,t} \quad \forall i, t \quad \left. \right\} \text{Demand}$$

$$\left. \begin{aligned} INV_{i,t} &= INV_{i,t-1} + \sum_l r_l \theta_{i,l,t} \quad \forall i, t = 1 \\ INV_{i,t} &= INVO_{i,t-1} + \sum_l r_l \theta_{i,l,t} \quad \forall i, t \neq 1 \\ INVO_{i,t} &= INV_{i,t} - S_{i,t} \quad \forall i, t \\ A_{i,t} &\geq INVO_{i,t} H_t + r_i \theta_{i,t} H_t \quad \forall i, t \end{aligned} \right\} \text{Inventory}$$

Transitions across time periods  
Coating application  
Minimum run lengths  
Maximum inventory capacity

- ◆ 13 products
- ◆ time horizon of **6** and **10 months**
- ◆ **6 slots** per time period

## Full model results

	Equations	Variables		CPU (s)	Profit (m.u.)	Gap (%)
		Continuous	Binary			
6 months	6,419	10,571	624	9,000	1.131	11.8
10 months	11,019	17,635	1,040	-	-	-

Intel Xeon CPU 1.86GHz, 8Gb, GAMS/Cplex 10.2

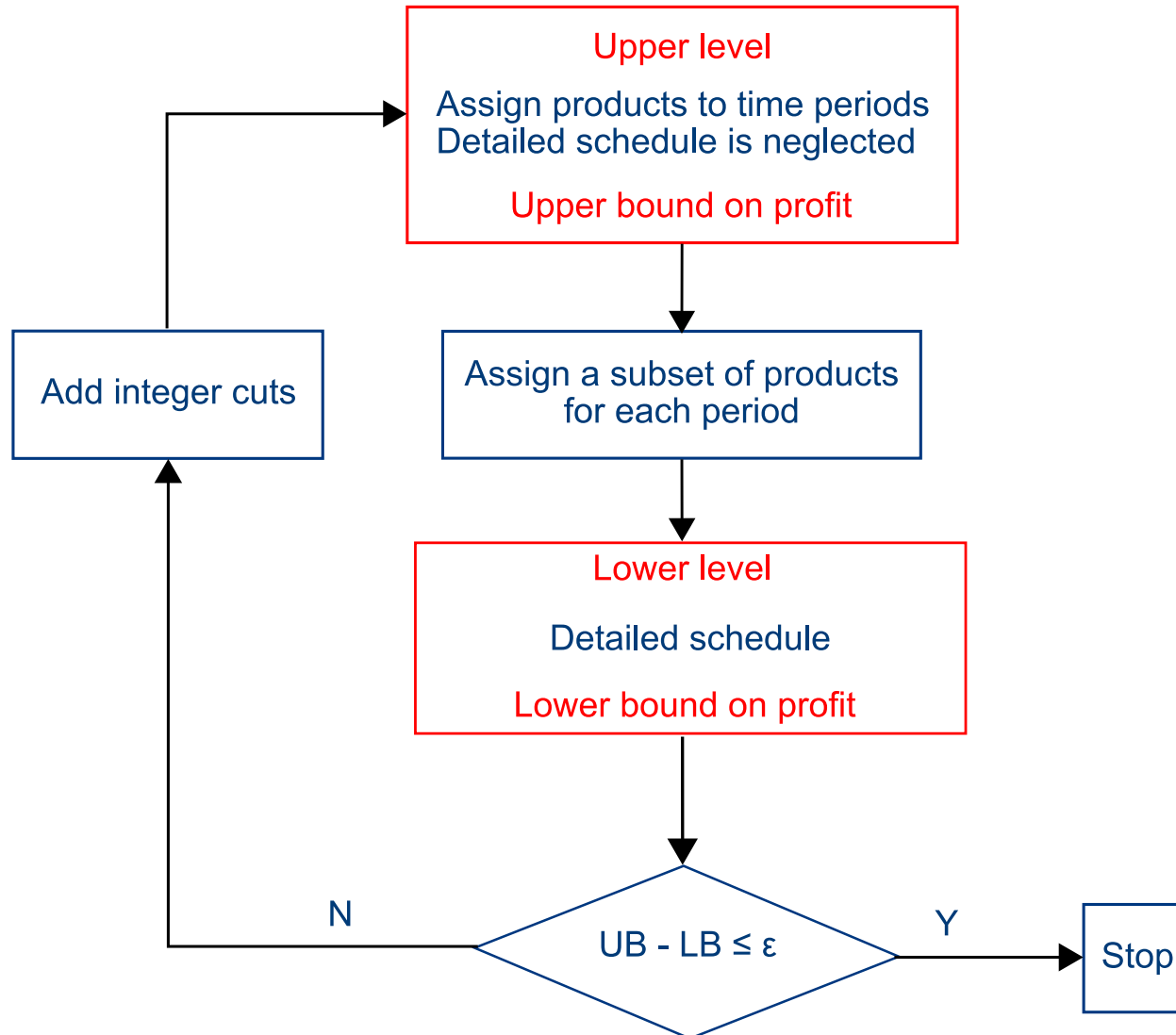
### Remarks:

- ◆ **large scale model**, even though we are still using the simplified model
- ◆ **6 months** - Cplex stopped on the maximum time set, with a gap of 11.8%
- ◆ for **10 months** no solution was obtained
- ◆ problem **becomes intractable** for long time horizons

**Bi-level decomposition** proposed by Erdirik-Dogan and Grossmann I.E. (2007)

**Upper level:** Decide which products are produced in each time period

**Lower level:** Solve the full model for a subset of products in each time period



## Decomposition strategy

### Case 1 - 6 months time horizon

- ◆ 13 products
- ◆ 6 and 13 slots per time period

### Case 2 - 10 months time horizon

- ◆ 13 products
- ◆ 6 slots per time period

## Algorithm performance

### Case 1 - 6 months

Iteration	6 slots				13 slots			
	UB	CPU (s)	LB	CPU (s)	UB	CPU (s)	LB	CPU (s)
1	1.196	125.2	1.109	65.5	1.196	129.5	1.109	1,882.2
2	1.196	101.6	1.111	126.7	1.196	134.1	1.111	1,178.3

Intel Xeon CPU 1.86GHz, 8Gb, GAMS/Cplex 10.2

### Case 2 - 10 months

Iteration	6 slots			
	UB	CPU (s)	LB	CPU (s)
1	1.601	592.3	1.363	9,000*

\* integrality gap 10.5%

Intel Xeon CPU 1.86GHz, 8Gb, GAMS/Cplex 10.2

## Remarks:

- ◆ A number of slots equal to the number of products is not needed because of the large transition times.
- ◆ The same profit was obtained for 6 and 13 slots for Case 1.



## Comparison between full model solution and decomposition approach

	Variables			CPU (s)	Profit (m.u.)	Gap (%)
	Equations	Continuous	Binary			
<b>Full model results</b>						
6 months	6,419	10,571	624	<b>9,000</b>	<b>1.131</b>	11.8
10 months	11,019	17,635	1,040	<b>9,000</b>	-	-
<b>Decomposition</b>						
<b>6 slots</b>						
6 months	6,498	10,615	580	<b>126.7</b>	<b>1.111</b>	0.0
10 months	11,149	17,696	979	<b>9,000</b>	<b>1.363</b>	10.5

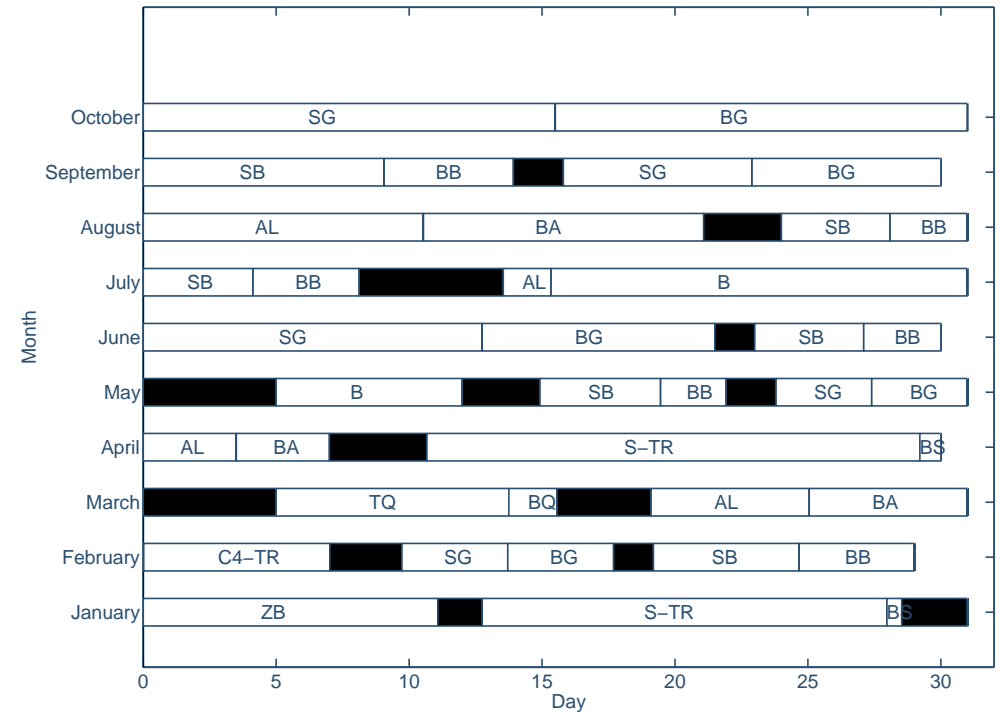
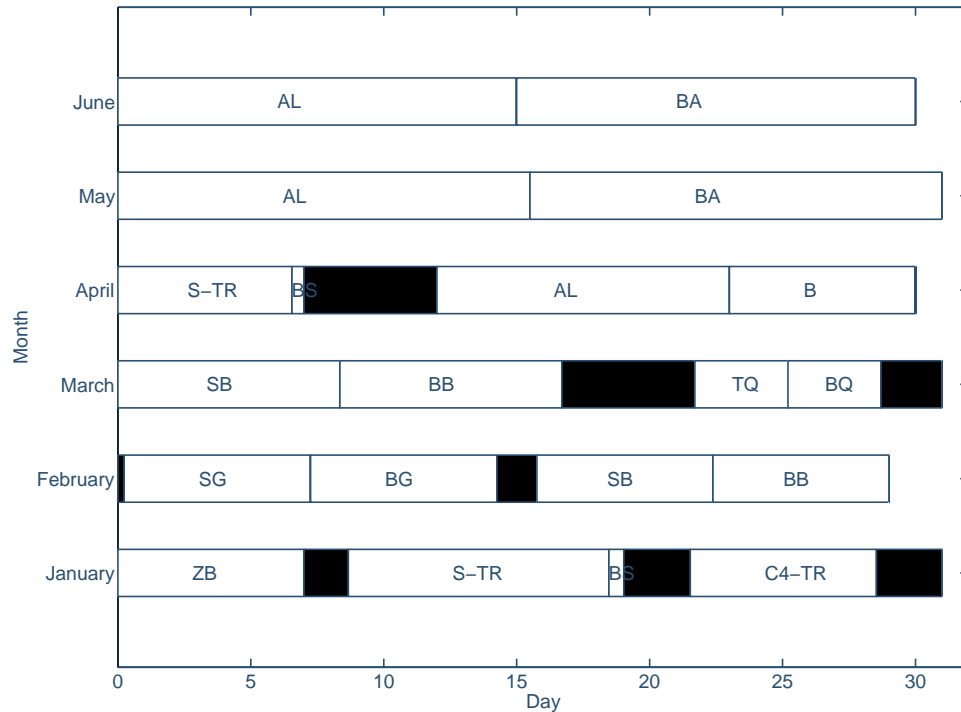
Intel Xeon CPU 1.86GHz, 8Gb, GAMS/Cplex 10.2

**Remarks:** 1.77% gap on the profit between full model and decomposition strategy.

# Gantt charts

6 months, 6 slots  
Profit = 1.111 m.u.

10 months, 6 slots  
Profit = 1.363 m.u.



## Remarks:

- ◆ We are considering sales  $\geq$  demand
- ◆ Long transition times
- ◆ Transition times on the beginning of time periods

- ◆ **New model** for the planning and scheduling of spectrally selective tinted glasses production
- ◆ **Complex model** that requires special decomposition strategies
- ◆ Solutions for 6 months time horizon can be **easily obtained**
- ◆ 10 months time horizon **challenges current decomposition strategy**

## Future work

- ◆ Reduce computational burden of the simplified model
- ◆ **Improve or develop** a new solution strategy, that can cope with the current model complexity
- ◆ Extend the model for **cullet management and SKU**