

1 **Economic and Environmental Strategic Water Management in the Shale Gas**

2 **Industry: Application of Cooperative Game Theory**

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12
13 **Abstract**

14 In this work, a Mixed-Integer Linear Programming (MILP) model is developed to address optimal
15 shale gas water management strategies among shale gas companies that operate relatively close.

16 The objective is to compute a distribution of water-related costs and profit among shale companies
17 to achieve a stable agreement on cooperation among them that allows increasing total benefits
18 and reducing total costs and environmental impacts. We apply different solution methods based
19 on cooperative game theory: The Core, the dual Core, the Shapley value and the minmax Core.

20 We solved different case studies including a large problem involving 4 companies and 207 wells.

21 In this example, individual cost distribution (storage cost, freshwater withdrawal cost,
22 transportation cost and treatment cost) assigned to each player is included. The results show that
23 companies that adopt cooperation strategies improve their profits and enhance the sustainability
24 of their operations through the increase of recycled water.

25
26 **Topical Heading:** Process System Engineering.

27 **Keywords:** Cooperative game theory, shale gas, optimization, water management, MILP.

28 INTRODUCTION

29 In recent years, the development of shale gas extraction has generated continuous growth in the
30 production of natural gas, which is expected to increase in the coming years. In fact, the
31 exploitation of shale gas in the United States has experienced rapid growth during the 2010s,
32 accounting from 8 % of total natural gas production in 2000 to 49.8 % in 2015.¹ This fast increase
33 in natural gas production from shale formations is due to recent advances in technologies, such
34 as horizontal drilling and hydraulic fracturing.²⁻⁶ However, these techniques entail some
35 environmental risks and involves a significant water footprint. Specifically, during the hydraulic
36 fracturing from 7500 to 38000 m³ of freshwater is consumed.⁷ After fracturing a well, a large
37 amount of flowback water and produced water are generated as highly contaminated water.⁸
38 Therefore, proper management of wastewater is needed to deal with those large volumes of water.
39 Current water management strategies include disposal of wastewater through Class II disposal
40 wells, transfer to an onsite/centralized water treatment facility or direct reuse in the drilling of
41 subsequent wells, and the reuse in new drilling and fracturing operations. From the environmental
42 point of view, the best option is the direct reuse of the flowback water because it allows reducing
43 the environmental problems associated with water management, such as transportation, disposal
44 or treatment.

45 Several publications have focused on the design and operation of shale gas supply chains for
46 optimal water management.⁸⁻¹⁴ Alternatively, other studies have focused on the minimization of
47 water consumption during shale gas production.¹⁵⁻¹⁷ In addition, mathematical models for shale
48 water management have been developed to minimize expenses (i.e., costs for the freshwater,
49 treatment, storage, disposal, and transportation), freshwater usage and wastewater
50 discharge.^{10-14,16,18,19} However, all these works have focused on studying water management
51 considering that all wellpads are exploited by a single company, whereas in practice, there are
52 typically different companies operating relatively close to each other in a given shale gas play as
53 shown in **Figure 1**.

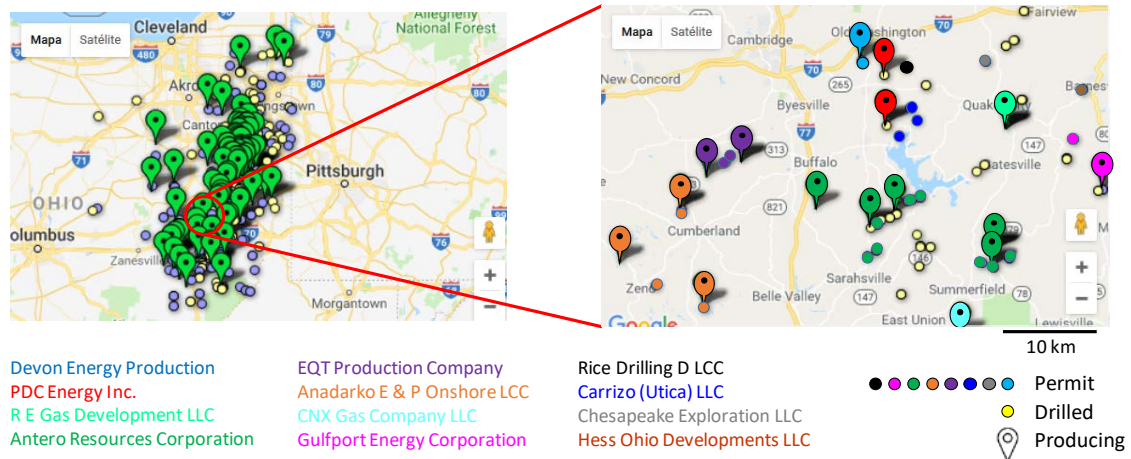


Figure 1. Companies operating on the Marcellus shale play.²⁰

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57 Companies that are working on the same shale play, and their shale pads are relatively close,
 58 could develop possible cooperation activities, such as sharing onsite water treatment facilities and
 59 wastewater among different wellpads (owned by different companies) that reduce the total
 60 demand for freshwater and the storage capacity in some wellpads and, consequently, the
 61 transportation costs. Additionally, these activities allow companies to reduce the environmental
 62 impact of their operations.

63 This work studies possible cooperative strategies among companies that allow reducing both costs
 64 and environmental impacts of water management in shale gas production. The result of
 65 cooperation could be the same as the result obtained using simultaneous optimization between
 66 companies. However, the question is how to distribute costs or profit among the cooperating
 67 companies, what allows them to choose if they want to cooperate or not depending on their
 68 interests. In this work, to distribute the total payoff among the members, different solution method
 69 based on cooperative game theory, such as Core, dual Core, the Shapley value and the minmax
 70 Core are applied.

71 Contrary to non-cooperative games, which do not analyze the coalitions and assume that each
 72 company acts independently to maximize its utility, in cooperative games companies interact with
 73 a common purpose and analyze the formation of coalitions among the members of a game.²¹

74 Regarding this area, Gao and You studied non-cooperative game theory considering a particular
75 class of games, specifically, leader-follower Stackelberg game structure for the entire shale gas
76 supply chain.^{22,23}

77 The objective of this work is to compute the optimal operating conditions and to determine the
78 distribution of the payoff among the different companies in order to achieve a stable agreement
79 on cooperation among them. Operating conditions include the time, place and amount of
80 freshwater acquired by each company, the number and size of water storage tanks, the drilling
81 and fracturing schedule of each wellpad, the schedule of water reuse, and the characteristics of
82 onsite treatment facilities.

83 The rest of this paper is organized as follows. The next section gives a general description of the
84 cooperative game theory and its applications. Then, the problem statement is described. Different
85 case studies are proposed in order to show the benefits of cooperative games in shale gas water
86 management, and finally, conclusions are drawn.

87

88 **COOPERATIVE GAME THEORY**

89 Cooperative game theory predicts rational strategic behaviors of individuals in cooperating
90 situations, i.e., it studies the interaction among coalitions of players. This theory has been applied
91 to a wide variety of situations where costs and benefits resulting from cooperation are allocated
92 to the “players”.²⁴⁻²⁸ For example, some works have studied game theory in the management of
93 water resources,²⁹⁻³³ and others have shown that game theory can help resolve conflicts over water
94 acquisition.^{34,35}

95 Generally, a cooperative game is defined by a set of players $N = \{1, 2, \dots, n\}$ and any subset of
96 cooperation players $S \subseteq N$ is called “coalition”. When all players cooperate in a unique coalition,
97 it is called the “**grand coalition**” $S \equiv N = \{1, 2, \dots, n\}$. Note that, the function that assigns the
98 quantifiable unit to each coalition (e.g. profit, cost) is called “**characteristic function**” ($v(S)$).

99 This quantifiable unit can be interpreted according to stakeholder interest. In this work, we deal

100 with profit, environmental and cost games. In a profit game, players favor a higher outcome for
101 themselves, whereas in environmental and cost games, they prefer lower amounts.

102 In general, a coalition is formed when the cooperation leads to additional value. It is also possible
103 to define the *dual value* of a coalition³⁶. This is the value that the great coalition N loses if the
104 coalition S does not cooperate with the grand coalition (**Eq. (1)**).

$$105 \quad v^*(S) = v(N) - v(N \setminus S) \quad (1)$$

106 The main question in cooperative game theory is as follows: given the sets of feasible payoffs for
107 each coalition, what payoffs will be given to each player? First, the properties that each payoff
108 has to satisfy are described. Then, the allocation methods in cooperative game theory applied in
109 this paper to allocate whatever quantifiable unit (cost, profit or environmental impact) of the grand
110 coalition among the players are described in detail.

111

112 **Payoff allocation properties**

113 Players are willing to form the grand coalition given a fair allocation of the profit among the
114 players. Otherwise, the outcome will be ineffective, and the players will not want to cooperate.

115 The allocation of whatever quantifiable unit is denoted by π_i and defines the portion of the unit
116 that is allocated to each player. The following important properties should be achieved (they are
117 written for a profit game):

- 118 • *Efficiency* guarantees that the total profit of the grand coalition must be equal to the sum
119 of the profit share of each player N :

$$120 \quad v(S) = \sum_{i \in N} \pi_i \quad (5)$$

- 121 • *Individual rationality* describes that the profit of the player that acts alone must be lower
122 or equal than the profit of that player cooperating:

$$123 \quad \pi_i \geq v(\{i\}) \quad i \in N \quad (6)$$

124 • *Coalitional rationality*. It extends the individual rationality to coalitions, and establishes
 125 that the profit of a coalition must be lower or equal than the profit of that coalition when
 126 it is part of the grand coalition:

$$127 \quad \sum_{i \in S} \pi_i \geq v(S) \quad S \subset N, S \neq \emptyset \quad (7)$$

128 Note that, in environmental and cost games, the characteristic function in individual and
 129 coalitional rationality (**Eqs. (6-7)**) will be higher than or equal to the corresponding outcome.

130 An imputation π **strongly dominates** an imputation τ over a set S (written $\pi >_S \tau$)³⁷ if:

$$131 \quad \begin{aligned} &\pi_i > \tau_i \quad \forall i \in S, \\ &\sum_{i \in S} \pi_i < v(S) \end{aligned} \quad (2)$$

132 These equations state that if all players in a coalition S get strictly more in the imputation π than
 133 in τ , and they can change from π to τ , then imputation π strongly dominates τ over S .

134 We say that an imputation π **weakly dominates** an imputation τ over a coalition S (written
 135 $\pi \geq_S \tau$) if:

$$136 \quad \begin{aligned} &\pi_i \geq \tau_i \quad \forall i \in S, \\ &\sum_{i \in S} \tau_i < \pi_i \geq v(S) \end{aligned} \quad (3)$$

137 It is said that an imputation π **dominates** an imputation τ **dually** over a coalition S (written
 138 $\pi >_{=S} \tau$) if:

$$139 \quad \begin{aligned} &\pi_i \geq \tau_i \quad \forall i \in S, \\ &\sum_{i \in S} \pi_i \leq v(S), \end{aligned} \quad (4)$$

if $\forall i \in S \pi_i \geq \tau_i$ then $\sum_{i \in N \setminus S} \tau_i < \sum_{i \in N \setminus S} \pi_i \geq v(N \setminus S)$

140 Note that “strong domination” implies “weak domination” and, in turn it implies “dual
 141 domination”. Detailed information about dominations and their properties can be found in
 142 Stolwijk (2010).³⁸

143

144 **Allocation methods in cooperative game theory**

145 **The Core**

146 The Core is a central concept in game theory³⁹ formed by all the imputations for which there is
 147 no sub-coalition that can obtain better results than the grand coalition. The Core is then formed
 148 by the set of imputations that are efficient and stable. An imputation is efficient if the total profit
 149 is distributed among all the partners, and it is stable if the principles of individual rationality and
 150 coalitional rationality are met. Therefore, the Core combines the three properties mentioned above
 151 and is defined as follows:

$$152 \quad C(N, c) := \left\{ \pi \in \mathfrak{R}^{|N|} \mid \sum_{i \in N} \pi_i = v(N) \text{ and } \sum_{i \in S} \pi_i \geq v(S) \text{ for all } S \subset N, S \neq \emptyset \right\} \quad (8)$$

153 Basically, the Core includes all the points that are not strongly dominated. The core is also the set
 154 of all not weakly dominated imputations (see Stolwijk³⁸ for a proof).

155 Let us illustrate the concept of Core with a small example. Assume a three player game in which
 156 the individual players get the following profits: $v(\{1\}) = 10$; $v(\{2\}) = 15$; $v(\{3\}) = 12$ the
 157 collaboration between two partners will produce the following profits for each coalition:
 158 $v(\{1, 2\}) = 30$; $v(\{1, 3\}) = 25$; $v(\{2, 3\}) = 30$, Finally the grand coalition (the three players
 159 cooperating) will produce a profit $v(\{1, 2, 3\}) = 48$.

160 The set of Core imputations $(\pi_i \quad i = 1, 2, 3)$ is formed by all the solutions to the following set of
 161 constrains:

$$162 \quad \left. \begin{array}{l} \pi_1 + \pi_2 + \pi_3 = v(\{1, 2, 3\}) = 48 \quad \text{Efficiency} \\ \pi_1 \geq v(\{1\}) = 10 \\ \pi_2 \geq v(\{2\}) = 15 \\ \pi_3 \geq v(\{3\}) = 12 \end{array} \right\} \text{Individual rationality} \quad (9)$$

$$\left. \begin{array}{l} \pi_1 + \pi_2 \geq v(\{1, 2\}) = 30 \\ \pi_1 + \pi_3 \geq v(\{1, 3\}) = 25 \\ \pi_2 + \pi_3 \geq v(\{2, 3\}) = 30 \end{array} \right\} \text{Coalitional rationality}$$

$$\pi_1, \pi_2, \pi_3 \in \mathfrak{R}$$

163 An example at a solution to Eq. (9) would be $\pi_1 = 13$, $\pi_2 = 19$ and $\pi_3 = 16$.

164 The allocation in the Core is fair in a weak sense because one player can benefit more than others.

165 In addition to the Core, there are many Core variants that try to determine a fair profit allocation.²¹

166 • *The Dual Core*

167 The key concept in the Core definition is a strong dominance. An imputation not strongly
168 dominated is also not weakly dominated and vice versa. If we replace strong domination by weak
169 domination, the set stays the same. However, if instead of «not strongly dominated» we use «not
170 dually dominated» we could get a different set of imputations.

171 The Dual Core is the set of all imputations not dually dominated.³⁶ That means that if a coalition
172 S leaves the grand coalition, either at least one member of S will have to pay a price, or no player
173 in S has to pay a price and no player in $N \setminus S$ has to pay a price.

174 The Dual Core can be defined as follows:

175
$$DC(N, c) := \left\{ \pi \in \mathfrak{R}^{|N|} \mid \sum_{i \in S} \pi_i = v(S) \forall S \mid v^*(S) = v(S), \sum_{i \in S} \pi_i > v(S) \forall S \mid v^*(S) \neq v(S) \right\} \quad (10)$$

176 In the Core, it is eventually possible that imputations appear such that there is a sub-coalition S
177 that makes it necessary to cooperate in the grand coalition to improve the benefit $N \setminus S$. But at
178 the same time, coalition S does not improve its benefit by this cooperation. The Dual Core does
179 not have that problem. Therefore, the Dual Core is a subset of imputations in the Core that are
180 more stable (fairer). Thus, the Dual Core is a solution concept that has better rational properties
181 than the Core. If the Dual Core exists, imputations in the Dual Core are more rational (fair) than
182 imputations in the rest of the Core.

183 In non-cooperative games, the solution is usually given in terms of Nash equilibrium. Although
184 Nash equilibrium is a non-cooperative concept, it has also been applied to cooperative games.

185 Maybe the most interesting result is that *the Dual Core is the set of all strict Nash equilibria* and
186 *the Core is the set of all weak Nash equilibria*. A detailed discussion on the relation of Nash
187 equilibrium and Core / Dual Core is out of the scope of this work. The interested reader can find
188 a comprehensive discussion in the literature.³⁸

189 In general, for the kind of problems that we deal in this work, the Dual Core and the Core are
 190 coincident. Therefore, the set of imputations in the Core are also the set of strict Nash equilibria
 191 solutions.

192 • *Minmax Core*

193 Another variant of the Core that guarantees a rational, efficient and fair profit allocation is the
 194 minmax Core.⁴⁰ This solution concept is based on the relative benefit in percentage of $v(S)$, i.e.,
 195 the greater the benefit, the higher the profit assigned to a subcoalition S . The mathematical
 196 formulation is similar to the Core formulation. In this case, the coalitional profit is multiplied by
 197 η , which ensures that no coalition has a profit allocation greater than $\eta \cdot v(S)$:

$$\begin{aligned}
 & \min \eta \\
 & s.t. \sum_{i \in N} \pi_i = v(N) \\
 198 \quad & \sum_{i \in S} \pi_i \leq \eta v(S) \quad \forall S \subset N, S \neq \emptyset \\
 & \pi_i \in \mathfrak{R} \quad \forall i \in N \\
 & \eta \in \mathfrak{R}
 \end{aligned} \tag{11}$$

199 In the three players example presented above the minmax Core produce the following imputations
 200 by optimizing (11): $\pi_1 = 12.97$, $\pi_2 = 19.46$, $\pi_3 = 15.57$

201

202 *The Shapley value*

203 The Shapley value maybe is the most used solution concept that produces a unique imputation in
 204 cooperative game theory.

205 While the Core in most of the cases represents a set of possible allocations with specific
 206 properties, the Shapley value (**Eq. (12)**) provides a unique solution for every game in coalitional
 207 form:

$$\pi_i = \sum_{S \subseteq N \setminus \{i\}} \frac{|S|! (|N| - |S| - 1)!}{|N|!} [v(S \cup \{i\}) - v(S)] \tag{12}$$

209 The Shapley value can be interpreted as follows: Let a coalition be formed by a player at a time.

210 When the new player joins the coalition, he/she would like to receive his/her contribution

211 $v(S \cup i) - v(S)$. The Shapley value is the average value of this contribution taking into
 212 account all the different possible permutations in which a coalition can be formed.
 213 The solution among the players follows three axioms (symmetry, efficiency and additivity –see
 214 Shapley (1953)⁴¹ for a detailed description–) that are derived from properties that should be
 215 satisfied by such an allocation.
 216 In general, the Shapley value is considered as a good answer in cooperative game theory, since it
 217 is based on those who contribute more to the groups should receive more.

218 In the three players' example, the Shapley value yields the following imputations:

$$\begin{aligned}
 \pi_1 &= \frac{1}{3}(v(1) - v(\emptyset)) + \frac{1}{6}(v(1,2) - v(2)) + \frac{1}{6}(v(1,3) - v(3)) + \frac{1}{3}(v(1,2,3) - v(2,3)) = 14 \\
 \pi_2 &= \frac{1}{3}(v(2) - v(\emptyset)) + \frac{1}{6}(v(1,2) - v(1)) + \frac{1}{6}(v(2,3) - v(3)) + \frac{1}{3}(v(1,2,3) - v(1,3)) = 19 \\
 \pi_3 &= \frac{1}{3}(v(3) - v(\emptyset)) + \frac{1}{6}(v(1,3) - v(1)) + \frac{1}{6}(v(2,3) - v(2)) + \frac{1}{3}(v(1,2,3) - v(1,2)) = 15
 \end{aligned}$$

220 (13)

221 **PROBLEM DESCRIPTION**

222 In this work, as mentioned before, we focus on cooperative game theory to allocate a quantifiable
 223 unit (cost, profit or environmental impact) to each one of the companies which work in the same
 224 shale play. Companies will be able to follow different strategies, such as forming a 'joint venture'
 225 accepting the allocation of costs/benefits or environmental impacts that come from game theory,
 226 or establishing contracts (e.g., water sharing) that result in imputation of costs/benefits equal to
 227 that obtained from cooperative game theory.

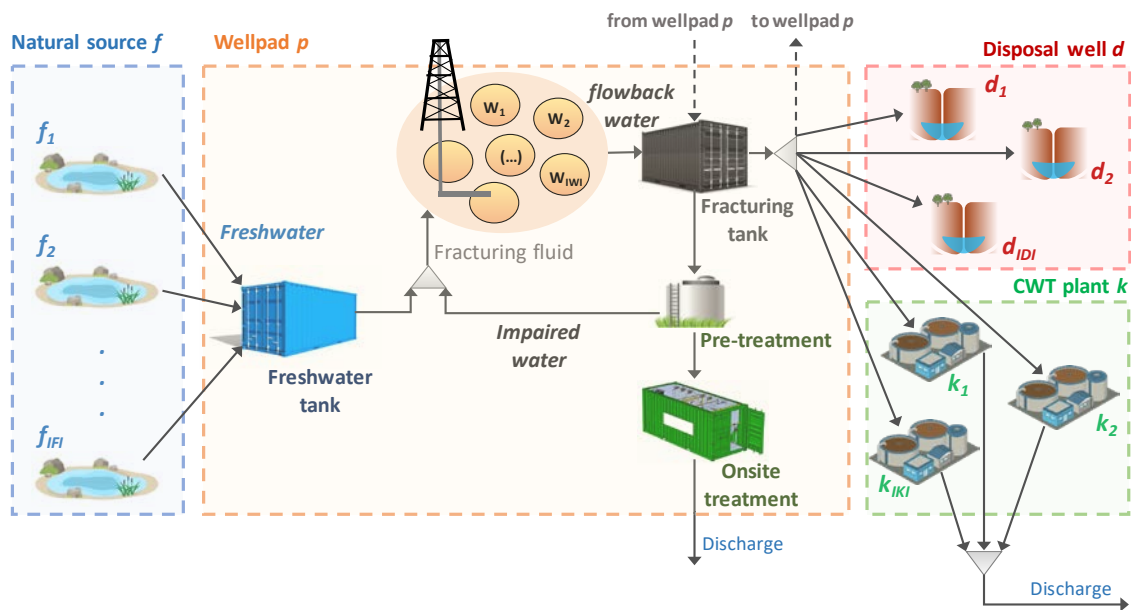
228 To formulate the shale water management problem, we use mathematical programming
 229 techniques. The target is to find an optimal solution (maximizing or minimizing an objective
 230 function) subject to a set of equality and inequality constraints. Specifically, our planning problem
 231 is formulated as a Mixed-Integer Linear Programming (MILP) problem and is composed of
 232 parameters (i.e., known input data) and continuous and discrete variables.

233

234 **Supply chain network description**

235 Any shale gas water management model available in literature can be eventually used and
 236 extended with cooperative game theory concepts. In this work, we adapted the model presented
 237 by Carrero-Parreño et al.⁴²

238 The superstructure addressed in this work (see **Figure 2**) comprises wellpads (i.e., companies,
 239 player) p , unconventional shale gas wells w , centralized water treatment technologies (CWT) k ,
 240 natural freshwater sources f , and disposal wells d .



241

242 **Figure 2. Supply chain network of shale gas water management operations.**

243

244 Natural freshwater needed for hydraulic fracturing is obtained from an uninterrupted freshwater
 245 source and is stored in freshwater tanks (FWT). After hydraulic fracturing, the water that comes
 246 out, called *flowback water*, is stored onsite in fracturing tanks (FT) before pre-treatment
 247 (removing suspended solids, oil and grease, bacteria and certain ions) in mobile units, or else is
 248 transported to CWT facility, to a neighboring wellpad or to a Class II disposal well. It is assumed
 249 that each company has its own freshwater and fracturing tanks and its own pretreatment. After
 250 pre-treatment, the flowback and produced water stored in fracturing tanks can be recycled as a
 251 fracturing fluid in the same wellpad, or it can be desalinated in portable onsite treatment.

252 The following assumptions are made for the formulation of the model:

- 253 1. A fixed time period is discretized into weeks as time intervals.
- 254 2. Water transportation is only executed by trucks (the model can be easily extended to deal
255 with transportation by pipes as well).
- 256 3. The volume of water used to fracture a well must be available when needed –this includes
257 the possibility of storage in tanks or a ‘just in time water availability’–, including water
258 required in drilling, construction and completion.

259

260 **Qualitative mathematical model description**

261 The mathematical model is outlined in **Eq. (14)** and comprises assignment constraints, logic
262 constraints, shale gas and flowback water production, well water demands, mass balances in
263 storage tanks, onsite and offsite treatments, treatment and storage capacity constraints and
264 objective functions. The MILP in **Eq. (14)** is described in detail in the **Supplementary**
265 **Information, Section S.1.**

$$\begin{aligned}
 & \max \left\{ \begin{array}{l} \textit{profit} \left(f_{t,p,w}^w, f_{t,p,w}^{\textit{gas}}, y_{t,p}^{\textit{on}}, y_{t,p,w}^{\textit{hf}}, y_{t,p,w}^{\textit{fb}} \right), \\ -\textit{cost} \left(f_{t,p,w}^w, y_{t,p}^{\textit{on}}, y_{t,p,w}^{\textit{hf}}, y_{t,p,w}^{\textit{fb}} \right), \\ -\textit{LCIA} \left(f_{t,p,w}^w, y_{t,p}^{\textit{on}}, y_{t,p,w}^{\textit{hf}}, y_{t,p,w}^{\textit{fb}} \right) \end{array} \right\} \\
 & \textit{s.t.} \quad \textit{assignment constraints} \\
 & \quad \textit{logic constraints} \\
 & \quad \textit{shale gas and flowback water production} \tag{14} \\
 & \quad \textit{well water demands} \\
 & \quad \textit{mass balances in storage tanks, onsite and offsite treatments} \\
 & \quad \textit{treatment and storage capacity constraints} \\
 & \quad f_{t,p,w}^w, f_{t,p,w}^{\textit{gas}} \in \mathfrak{R}^n \\
 & \quad y_{t,p}^{\textit{on}}, y_{t,p,w}^{\textit{hf}}, y_{t,p,w}^{\textit{fb}} \in \{0,1\} \\
 & \quad p \in S \subseteq N
 \end{aligned}$$

267 In **Eq. (14)**, f are the continuous variables representing flowrates, y are the binary variables that
268 involve discrete decisions, and the subscripts t , p and w are the time period, wellpad and well,
269 respectively. The problem is implemented in GAMS 25.0.1.⁴³ and solved using Gurobi 7.5.2.⁴⁴

270 Depending on the objective function considered, the mathematical model will identify the best
271 water management strategy for maximizing the profit, or minimizing the water-related costs or
272 environmental impact (depending on the interests of companies) considering any number of

273 players. The gross profit to be maximized includes revenue from shale gas, and expenses for
274 wellpad construction and preparation, shale gas production and water-related costs (i.e.,
275 wastewater disposal cost, freshwater withdrawal, friction reducer cost, onsite and offsite treatment
276 cost, wastewater and freshwater transportation cost and storage tank cost). The cost objective
277 function to be minimized includes the aforementioned water-related cost. The environmental
278 objective minimizes the environmental impacts associated with water withdrawal, treatment and
279 transportation. Environmental impacts are evaluated according to the principles of Life Cycle
280 Impact Assessment (LCIA) using the ReCiPe methodology (see **Supplementary Information,**
281 **Section S.2**).

282

283 **CASE STUDIES AND DISCUSSION**

284 **Benefits of cooperation**

285 Before focusing on applying the solution methods for cost or profit allocation described above,
286 we study the benefits that are obtained when companies work together, and therefore there is
287 interaction among them.

288 The benefits from the absence of cooperation to full cooperation among players is explored in a
289 motivating example composed of a three-player game (i.e., companies, wellpad) working
290 relatively close. Data of the problem based on Marcellus play –cost coefficients and model
291 parameters– and ReCiPe indicators database are given in the **Supplementary Information,**
292 **Sections S.3.1 and S.3.2**, respectively.

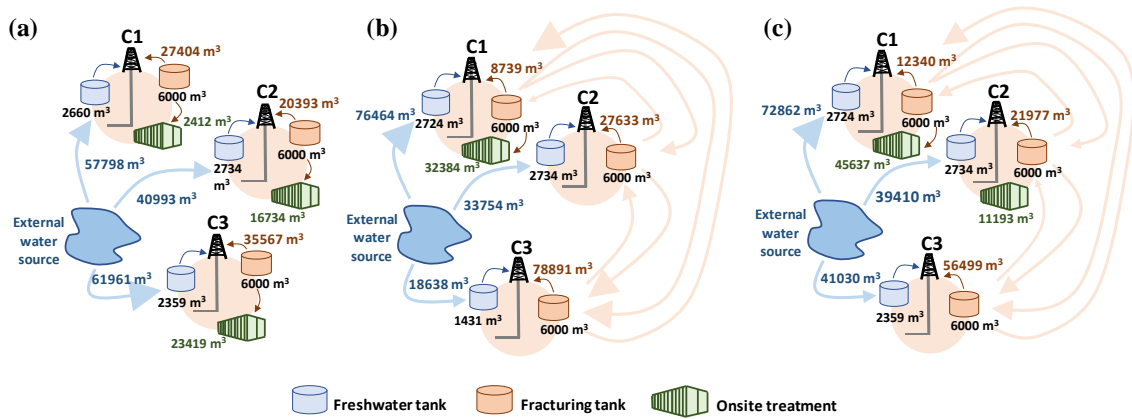
293 The time horizon of one year is discretized into weeks since most of the shale gas water is
294 extracted during the first month after the well is drilled. However, this time period might be
295 extended until the exploitation ends (10 – 20 years) with the renewal of the contract. The
296 optimization model also includes one interruptible freshwater source, one centralized water
297 treatment facility (CWT), one class II disposal well and three wellpads. Wellpads 1, 2 and 3 are
298 composed of five, four and six wells, respectively. Each wellpad belongs and is operated by
299 different companies with their own fracturing crew. The MILP model is implemented in GAMS

300 and solved using Gurobi on a computer with 3GHz Intel Zeon Processor and 32 GB RAM running
301 on Windows 7.

302 In the case of the absence of cooperation, companies work independently, without sharing water
303 recycled among different wellpads and onsite water treatment facilities. Hence, the mathematical
304 model is solved for each individual company. Then, the total profit is equal to the sum of the
305 individual profits. In contrast, when cooperation is carried out, the interaction between companies
306 is allowed, therefore the mathematical model is solved including all companies. In this
307 cooperative situation, companies can adapt the fracturing schedule to achieve additional
308 advantages in order to maximize revenue and water reuse and reduce water management costs.
309 However, we also analyze the situation in which each company is willing to cooperate but it does
310 not want to change its fracturing schedule that maximizes its revenue.

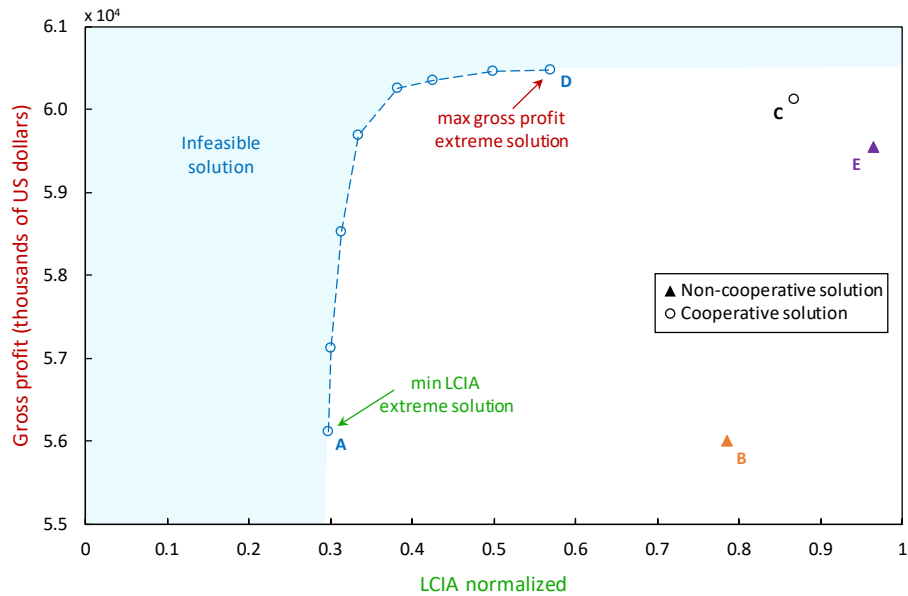
311 First, to show the benefits of cooperation, we maximize the gross profit considering absence of
312 cooperation, full cooperation, and cooperation with a fixed fracturing schedule for shale water
313 management strategies of three companies (i.e., wellpads). **Figure 3** shows the optimal strategies
314 obtained in each situation. When each company works independently (**Figure 3 (a)**) the total
315 profit is \$59.54M. In this case, the water that each company uses in drilling operations is the
316 freshwater that comes from an external source and the water generated from the fractured wells
317 belonging to its company. In this case, the total withdrawal of water increases to 160752 m³.
318 Additionally, each company must lease an onsite treatment to manage the water when there are
319 no more wells to fracture at the end of the total time horizon. When companies cooperate (**Figure**
320 **3 (b)**) the total profit is \$60.48M. In this case, the best strategic solution is to install an onsite
321 treatment in wellpad 1. In this case, the optimal schedule obtained tries to maximize the total
322 water reused (115263 m³). Note that, freshwater withdrawal decreases to 128856 m³, that is,
323 around 19.8 % lower. Note also that company 3 only uses 18638 m³ of freshwater for its fracturing
324 operations. This is because wellpad 3 is the furthest away from the freshwater source. As
325 transportation is the highest individual cost, this strategy leads to significant savings compared to
326 the other two cases, where it is not possible to reuse the same amount of water. Additionally,
327 when companies cooperate but they are interested in maintaining their schedule fixed the total

328 profit is \$60.13M. In this case, reused water is limited to 90816 m³, which increases the total
 329 water treated. This implies the need of installing an extra onsite treatment in wellpad 2, which
 330 increases the water treatment cost. Moreover, more freshwater is needed, increasing to 158302
 331 m³; that is, around 18.6 % higher than in the full cooperation case.



332
 333 **Figure 3. Optimal solution for: (a) absence of cooperation, (b) full cooperation, and (c) cooperation**
 334 **with a fixed fracturing schedule for shale water management strategies of three companies (i.e.,**
 335 **wellpads).**

336
 337 To further demonstrate the benefit of cooperation, the previous example is expanded considering
 338 also the environmental objective function. We apply the epsilon-constraint method Pareto
 339 frontier⁴⁵ to this bi-criteria optimization problem, obtaining the Pareto set of solutions, as shown
 340 in **Figure 4**, which indicates the existing trade-off between both objectives. Reductions of the
 341 LCIA can only be achieved by compromising the gross profit.



342

343 **Figure 4. Pareto set of solutions (blue circles) for the bi-criteria optimization problem that maximizes**
 344 **the gross profit and minimizes the life cycle impact assessment (LCIA).** Cooperative solutions are
 345 displayed by circles (○) and the absence of cooperation by triangles (▲). Extreme solutions A and B
 346 correspond with the cases where shale companies minimize the LCIA, whereas in extreme solutions D and
 347 E companies focus on maximizing gross profit. Solution C has the fracturing schedule fixed in advance and
 348 each company maximizes its shale gas revenue cooperating in shale gas water management costs.

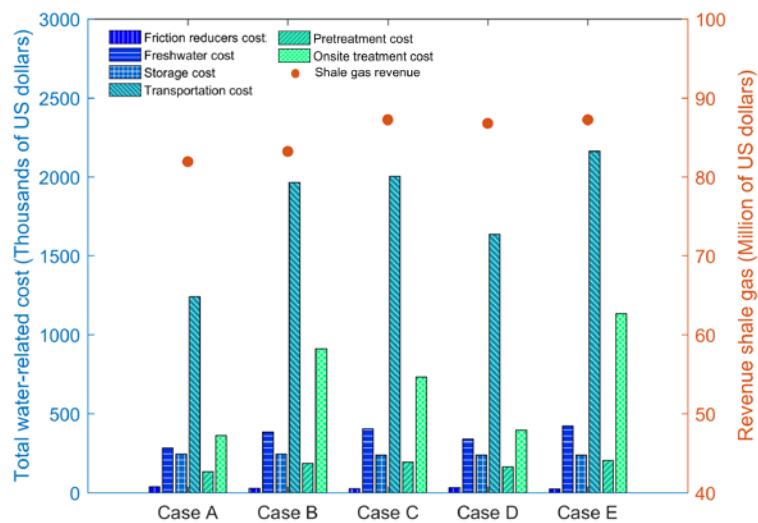
349

350 **In Figure 4** the following cases are displayed: cooperative solution when companies minimize
 351 the LCIA (Point A), cooperative solution when companies maximize the gross profit (Point D),
 352 no cooperative solution when companies minimize the LCIA (Point B), the fracturing schedule is
 353 fixed in advance and each company maximizes its revenue cooperating to reduce water
 354 management costs (Point C), and no cooperative solution when companies maximize the gross
 355 profit (Point E).

356 On the one hand, taking into consideration the environmental objective (points A and B), a
 357 reduction of 62.5 % in the environmental impact is achieved (0.79 to 0.3) when all players work
 358 together and, additionally, the gross profit when all players cooperate is slightly higher.

359 On the other hand, taking into consideration the economic objective (points C, D and E), besides
 360 the profit increment of \$942K when companies cooperate, a reduction of 41.1 % in environmental
 361 impact is achieved. In the case where companies cooperate without changing their fracturing

362 schedule, the gross profit increases by \$590K compared to the absence of cooperation (\$59.54M
 363 to \$60.13M). However, setting the schedule limits the possibilities of cooperation, which the gross
 364 profit being 7.4 % lower than in the cooperative solution (\$60.13M vs \$60.48M).
 365 Additionally, the disaggregated water-related cost contribution and total shale gas revenue for all
 366 the cases is displayed **Figure 5**. As can be seen, reusing wastewater for fracturing operations
 367 reduces water transportation impact since companies are working in the same area. Therefore,
 368 they do not have to transport the water from freshwater sources located far away from the shale
 369 play. On the other hand, although shale gas revenue is higher when a company works
 370 independently than cooperating, the gross profit that each company obtains when it works
 371 cooperating is higher than when it works independently. This is because adapting the fracturing
 372 schedule in a cooperation situation to maximize the total water recycled; it is possible to
 373 significantly reduce water-related costs.



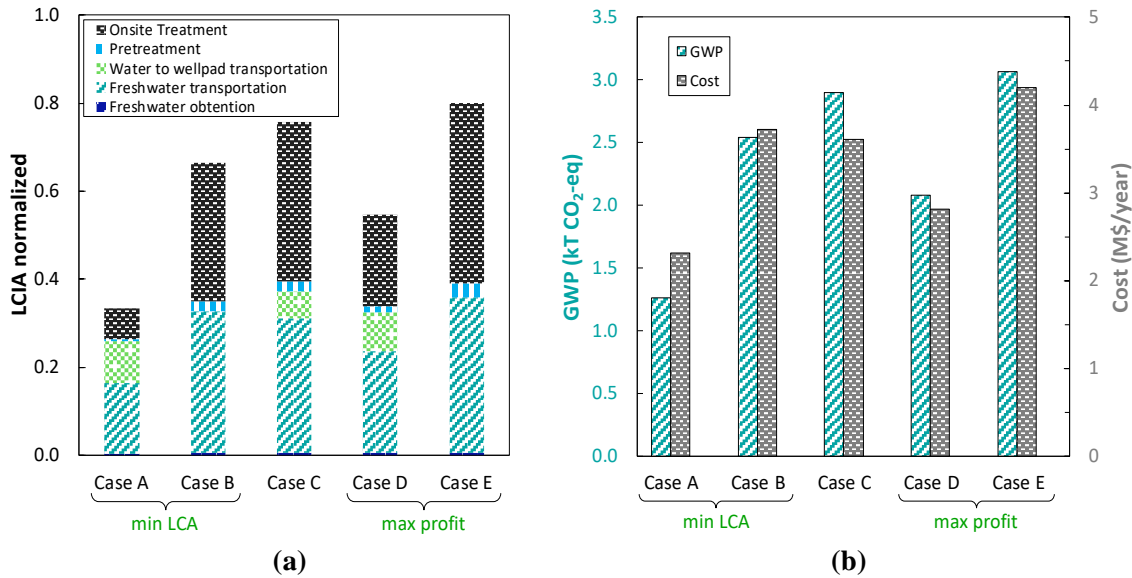
374
 375 **Figure 5. Disaggregated water-related cost contribution (left axis) and total shale gas revenue (right**
 376 **axis) for cases A-E of shale water management strategies of three companies (i.e., wellpads).** Case A
 377 (cooperation) and Case B (absence of cooperation) correspond to the cases in which shale companies
 378 minimize the LCIA, whereas in Case D (cooperation) and Case E (absence of cooperation) companies focus
 379 on maximizing the gross profit. Case C (cooperation) has the fracturing schedule fixed in advance.

380
 381 An additional analysis of the environmental impacts was made in order to show that the total
 382 emissions from the water management vary greatly among the five cases (see **Figure 6 (a)**). On

383 the one hand, in the cases focused on minimizing the environmental impacts (cases **A** and **B**), the
384 LCIA is 49.6 % lower (0.66 to 0.33) when companies cooperate. On the other hand, in the cases
385 focused on maximizing the profit (cases **D** and **E**), the LCIA is also lower when companies work
386 together; in this case, it is around 31.7 % lower (0.80 to 0.55). The case when the schedule is fixed
387 in advance (**case C**) has an environmental impact 27.9 % higher than **case D** (when the schedule
388 can change), but it is around 5.4 % lower (0.80 to 0.76) than **case E** (when companies work
389 independently).

390 Additionally, as climate change is the contribution with the highest impact in the endpoint
391 category (see **Section S.3.3.1** of the **Supplementary Information**), its corresponding midpoint
392 indicator, the Global Warming Potential (GWP), is selected for the analysis. As can be seen in
393 **Figure 6 (b)**, in the cases focused on minimizing the LCIA (cases **A** and **B**), the GWP decreases
394 around 50.3 % (2.54 to 1.26 kT CO₂-eq) when companies cooperate, while cost also decreases
395 around 38.0 % (\$3.72M/year to \$2.31M/year), respectively. In the cases focused on maximizing
396 the profit (cases **D** and **E**), GWP also decreases around 32.2 % (3.07 to 2.08 kT CO₂-eq) when
397 companies work together, and the cost also decreases by 32.9 % (\$4.20M/year to \$2.81M/year).

398 It should be noted that the cost follows the same trend as the environmental impact, basically
399 because transportation and electricity are the most influential factors in economic and
400 environmental terms.



401
 402 **Figure 6. (a) Environmental impact of the different life cycle stages using ReCiPe Endpoint (H,A)**
 403 **normalized between 0 and 1, and (b) comparison of the total GWP (using ReCiPe Midpoint (H)) and**
 404 **cost between case studies A, B, C, D and E. Left axis indicates the total GWP (in kT CO₂-eq) while right**
 405 **axis specifies the total cost of water management (in million dollars per year).**

406 Clearly throughout this analysis, it has been shown that full cooperation between companies
 407 brings potential economic and environmental benefits.

408

409 Profit and environmental impact allocation in a three-player game

410 In this section, we explain how to allocate the corresponding profit or environmental impact
 411 (depending on players' interest) among the players of the grand coalition. As mentioned before,
 412 the Core, Dual Core, Shapley value and minmax Core are prominent solution concepts to allocate
 413 the profit (or environmental impact) in cooperative game theory.

414 First, to calculate an imputation inside the Core, the characteristic function of each player and
 415 sub-coalition have to be computed. The characteristic function assigns a profit value (maximizing
 416 the gross profit in the shale gas water management model) or an environmental impact value
 417 (minimizing the LCIA) to each possible coalition. They are calculated solving the planning model
 418 as many times as coalitions are. In case of three-player game, the number of possible coalitions
 419 is equal to eight, including the empty set. **Table 1** displays the characteristic values obtained,
 420 where v is the characteristic function when the gross profit is maximized and μ is the characteristic

421 function when the LCIA is minimized. Note that, for instance, the sum of $\{v(\{1\}), v(\{2\}), v(\{3\})\}$
 422 (\$59.54M) corresponds to point E (absence of cooperation) and the characteristic function
 423 $\{v(\{1,2,3\})\}$ (\$60.48M) refers to point D (cooperation) in **Figure 4**.

424

425 **Table 1. Characteristic function for the three-player game focused on (a) the maximization of gross**
 426 **profit (k\$) and (b) minimization of LCIA (points).**

(a)	$v(\{1\})$	$v(\{2\})$	$v(\{3\})$	$v(\{1,2\})$	$v(\{1,3\})$	$v(\{2,3\})$	$v(\{1,2,3\})$
	21314	15080	23146	36673	45149	38629	60478
(b)	$\mu(\{1\})$	$\mu(\{2\})$	$\mu(\{3\})$	$\mu(\{1,2\})$	$\mu(\{1,3\})$	$\mu(\{2,3\})$	$\mu(\{1,2,3\})$
	118054	115689	158639	95558	118943	142664	148319

427

428 As can be seen in **Table 1**, the gross profit obtained when the three companies cooperate is the
 429 highest (\$60.5M) and it cannot be obtained if the companies worked independently (\$59.5M).

430 The same behavior occurs when minimizing the LCIA, since the minimum LCIA is obtained
 431 when all the companies work together.

432 Then, the constraint satisfaction problem (the Core) described in **Eq. (15)** must be solved to
 433 determine the profit allocation among players. The Core ensures a stable coalition (Pareto-
 434 efficient) and combines the properties of efficiency and individual and coalitional rationality.

435 Note that if the interest of stakeholders is to minimize LCIA, the environmental impact allocation
 436 in individual and coalitional rationality will be lower than or equal to the characteristic function.

$$\min z = 1$$

$$s.t. \quad \pi_1 + \pi_2 + \pi_3 = v(\{1,2,3\}) = 60478 \quad \text{Efficiency}$$

$$\pi_1 \geq v(\{1\}) = 21314 \quad \text{Individual rationality}$$

$$\pi_2 \geq v(\{2\}) = 15080$$

$$\pi_3 \geq v(\{3\}) = 23146$$

437

(15)

$$\pi_1 + \pi_2 \geq v(\{1,2\}) = 36673 \quad \text{Coalitional rationality}$$

$$\pi_1 + \pi_3 \geq v(\{1,3\}) = 45149$$

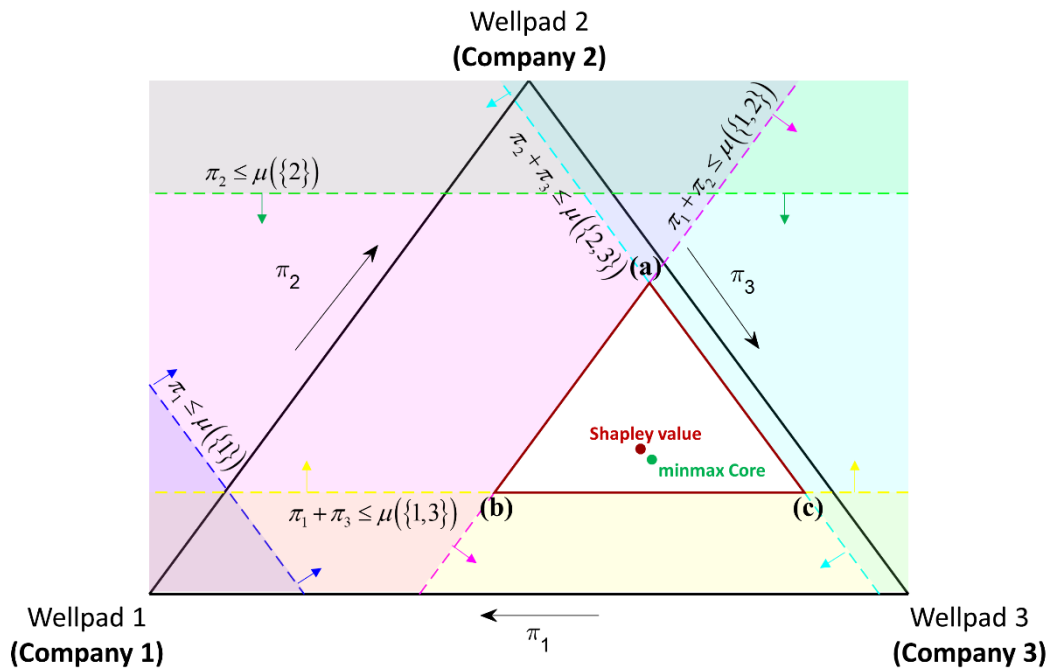
$$\pi_2 + \pi_3 \geq v(\{2,3\}) = 38629$$

$$\pi_1, \pi_2, \pi_3 \in \mathfrak{R}$$

438 where v is the optimal profit of each coalition and π_1 , π_2 and π_3 define the portion of the profit
439 that is allocated to each player. Notice that since Eq. (15) is a feasibility problem we define a
440 dummy objective function ($z=1$).

441 The geometrical interpretation of the Core of the three-player game is graphically illustrated in a
442 ternary plot in **Figure 7**. However, in the case of profit allocation, the feasible region that defines
443 the core results in a small area, being difficult to observe it in the plot. That is, the unique payoff
444 division obtained with the Shapley value and the extreme points of the convex polyhedron that
445 define the feasible core region are very close.

446 In the case of environmental impact allocation, the Core is graphically illustrated in **Figure 7**.
447 Each individual and coalitional rationality constraint divides the space into two regions one being
448 the region feasible with the Core allocation (the direction of the arrows points out into the feasible
449 region). The compact convex polyhedron formed by the intersection of all half-spaces is the Core.
450 The Core contains an infinite number of stable imputations (i.e., any sub-coalition could not arise
451 to reach a better result than in the grand coalition). It is important to highlight that the non-empty
452 Core of three players is guaranteed in advance if the following sub-additive property is satisfied:
453 $v(\{1,2\}) + v(\{1,3\}) + v(\{2,3\}) \leq 2v(N)$. The non-empty core guarantees that no conflicts are
454 captured by the characteristic function, satisfying all players simultaneously. **Figure 7** also
455 displays the unique imputation obtained applying the Shapley value and the minmax Core solution
456 method. As can be seen, both solutions correspond to stable imputation inside the Core.



457

458 **Figure 7. Geometrical interpretation of the Core and the Shapley value to allocate the environmental**
 459 **impact of the three-player game.**

460

461 In **Table 2 (a)**, the marginal benefit of each player considering the profit allocation (obtained by
 462 using the Shapley value, minmax Core and the extreme allocation profit of the polyhedron that
 463 shapes the Core) is displayed. The marginal benefit solution for the Core extreme points captures
 464 the weak fairness of the Core for player 2. That is, if the companies decide to choose the allocation
 465 profit provided by the Core extreme points b and c, company 2 does not lose, but it does not
 466 benefit from joining the grand coalition either. There are always imputations that do not violate
 467 the individual or coalitional rationality constraints in which the player does not increase its
 468 benefit. Hence, in the Core some allocations might not be considered inherently fair in a strong
 469 sense because some players (or sub-coalitions) benefit more than others do.

470 **Table 2 (b)** shows the environmental impact reduction comparing the allocated impact of each
 471 player obtained with the three different solution concept and the environmental impact of absence
 472 of cooperation.

473

474 **Table 2. (a) Marginal benefit (k\$) of each player estimating the profit allocation based on the Shapley**
 475 **value, the Core and the minmax Core concepts, and (b) environmental impact reduction (%) in the**
 476 **cooperative game case compared to the absence of cooperation for each player, estimating the**
 477 **environmental impact allocation based on the Shapley value, the Core and the minmax Core**
 478 **concepts.**

	Solution concept	Player 1	Player 2	Player 3	
(a)	Shapley Value	339.3	196.7	400.8	
	Minmax Core	335.7	237.5	364.6	
	The Core - extreme points in the polyhedron of three companies game*	a	534.2	249.0	155.0
		b	278.5	0	659.3
		c	534.2	0	403.6
d		29.5	249.0	659.3	
(b)	Shapley Value	73.5	63.7	52.6	
	Minmax Core	74.7	57.2	56.5	
	Extreme points in the polyhedron of three companies game**	a'	70.0	22.3	66.7
		b'	95.2	74.6	28.6
		c'	43.9	74.6	66.7

*a, b, c, d are the extreme points of the polyhedron. Note that this polyhedron is not displayed in any figure because it is difficult to observe its geometrical interpretation due to the proximity of points.

**a', b', c' are the extreme points of the polyhedron displayed in Figure 7.

479

480 **How to find allocations for games with a large number of players**

481 In a three-player game, the number of coalitions is equal to eight –including the empty set–.

482 However, the number of coalitions rises exponentially ($2^{|N|}$) with an increasing number of
 483 players. For example, in case of eight-player game the number of coalitions increases to 256.

484 Hence, computing the characteristic function of all possible coalitions to formulate the constraint
 485 satisfaction problem and calculate the Shapley value or the minmax Core will require extensive
 486 time and effort because the planning model should be solved as many times as coalitions.

487 Therefore, if the number of players increases, it is not feasible (or at least practical) to solve an
 488 optimization problem for each sub-coalition. Due to that fact, a row generation algorithm was
 489 suggested to tackle the problem.⁴¹

490 The main idea of the algorithm (detailed in **Table 3**) is to avoid testing the constraints for all
 491 possible coalitions to find an element in the Core. First, a master problem (**Table 3 – Point 2**) is

492 solved including only the coalitions formed by individual players and the grand coalition. The
 493 solution of the master problem provides a possible imputation. Then, fixing the imputation
 494 obtained in master problem, we solve a subproblem (**Table 3 – Point 4**) that searches for a
 495 coalition that violates the most any stability constraint. If such a coalition exists, the master
 496 problem is updated, and the procedure is repeated until we get an imputation inside the core. The
 497 algorithm presented only ensures a solution inside the Core. Note, however, that it is
 498 straightforward to add constraints that force fairer imputations. For example, for computing an
 499 element in the minmax Core we only need to adapt the master problem for the set of ‘active sub-
 500 coalitions’ S :

$$\begin{aligned}
 & \text{Master}(S) \\
 501 \quad & \min \eta \tag{16} \\
 & \text{s.t.} \quad \sum_{i \in N} \pi_i = v(N) \\
 & \quad \sum_{i \in S} \pi_i \leq \eta v(S) \quad \forall S \\
 & \quad \pi_i \in \mathfrak{R} \quad \forall i \in N \\
 & \quad \eta \in \mathfrak{R}
 \end{aligned}$$

502

1. Set \mathcal{S} ; e.g., $\mathcal{S} = \{\{1\}, \{2\}, \dots, \{N\}\}$. Compute the individual costs $c(S)$ for those coalitions $S \in \mathcal{S}$ and the total cost $c(N)$ for the coalition N .

$$2. \text{ Solve the master problem (LP) } \begin{cases} \min & w \\ \text{s.t.}, & \sum_{i \in N} \pi_i = c(N) \\ & \sum_{i \in S} \pi_i - w \leq c(S) \quad S \in \mathcal{S} \\ & \pi_i \in \mathfrak{R} \quad i \in N \end{cases}$$

3. If $w > 0$, STOP (the instance has an empty core).

4. Otherwise, find a coalition $S' \notin \mathcal{S}$ ($S' \neq \emptyset$) for which allocation is not in the core $\sum_{i \in S'} \pi_i > c(S')$, i.e., find the most violated core constraint fixing the cost allocation provided by the previous master problem π_i^* .

Sub-problem (MILP)

$$\max \quad \mu$$

s.t., Assignment constraints

Shale gas water recovered

Water demand

Mass balance in storage tanks

Mass balance in onsite treatment and CWT plant

Treatment and storage capacity constraints

$$\sum_{i \in S} \pi_i^* x_i + c(S') = \mu, \quad S' := \{i \in N \mid x_i = 1\}$$

$$\mu \in \mathfrak{R}$$

$$y_{t,p}^{on}, y_{t,p,w}^{hf}, y_{t,p,w}^{fb}, x_i \in \{0,1\} \quad p \in S \subseteq N$$

5. If no such coalition S' can be found, then STOP the algorithm because the allocation found is in the core.

6. Otherwise, compute the total cost $c(S')$ for this coalition, add the constraint $\sum_{i \in S'} \pi_i - w \leq c(S')$ to the master problem (i.e., update $\mathcal{S} = \mathcal{S} \cup \{S'\}$) and go to STEP 2.

504

505

506 **Computing cost allocation in an eight-player game**

507 To show the efficiency of the algorithm, an eight-player game is solved. In this case, we focus on

508 the minimization of water-related cost, minimizing at the same time environmental impacts

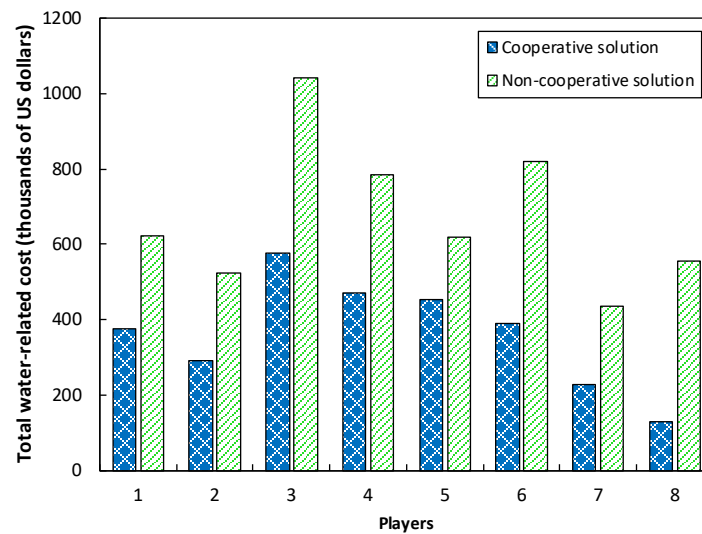
509 related to transportation and water withdrawal. Thus, the problem is tackled by applying a row

510 generation algorithm, following the steps detailed in **Table 3**. A total of 30 wells are allocated
511 among the eight wellpads. Besides, three different freshwater natural sources are considered in
512 this example.

513 First, we compute the optimal individual water related cost (shown in **Figure 8**, solution for the
514 absence of cooperation) and the grand coalition cost (when all companies cooperate), which is
515 equal to \$2.9M. Then, we start the iteration process to allocate the cost among the players without
516 computing the cost for each coalition. The iterative process to allocate the cost is detailed in
517 **Table 4**, displaying in the last row the cost allocated to each stakeholder.

518 As can be seen in **Figure 8**, each player obtains significant savings cooperating. Moreover, the
519 sum of total water management cost when the eight companies work separately is equal to \$5.4M,
520 which is 46 % higher than the optimal cost obtained when all companies cooperate (\$2.9M).

521



522

523 **Figure 8. Optimal water-related cost of each player in the eight-player game (cooperating and in the**
524 **absence of cooperation).**

525

Table 4. Iteration process of row generation algorithm for an eight-player game.

Iteration	Master problem								Subproblem
	π_1^*	π_2^*	π_3^*	π_4^*	π_5^*	π_6^*	π_7^*	π_8^*	
1	-1865.2	521.9	1040.2	784.1	619.4	820.0	435.3	555.5	$S = \{2,3,4,5,6,7,8\}$
2	622.1	-1965.4	1040.2	784.1	619.4	820.0	435.3	555.5	$S = \{1,3,4,5,6,7,8\}$
3	622.1	289.3	1040.2	784.1	-1635.3	820.0	435.3	555.5	$S = \{1,2,3,4,6,7,8\}$
4	622.1	521.9	1040.2	784.1	619.4	820.0	435.3	-1931.8	$S = \{1,2,3,4,5,6,7\}$
5	375.5	289.3	-541.9	784.1	619.4	820.0	435.3	129.5	$S = \{1,2,4,5,6,7\}$
6	375.5	289.3	577.2	-334.9	619.4	820.0	435.3	129.5	$S = \{3,5,6,7\}$
7	375.5	289.3	577.2	451.2	413.9	239.3	435.3	129.5	$S = \{1,2,4,7\}$
8	375.5	289.3	577.2	451.2	413.9	428.0	246.7	129.5	$S = \{1,2,4,6,7\}$
9	375.5	289.3	577.2	451.2	453.0	388.9	246.7	129.5	$S = \{2,3,5,7\}$
10	375.5	289.3	577.2	471.7	453.0	388.9	226.2	129.5	No coalition found

527

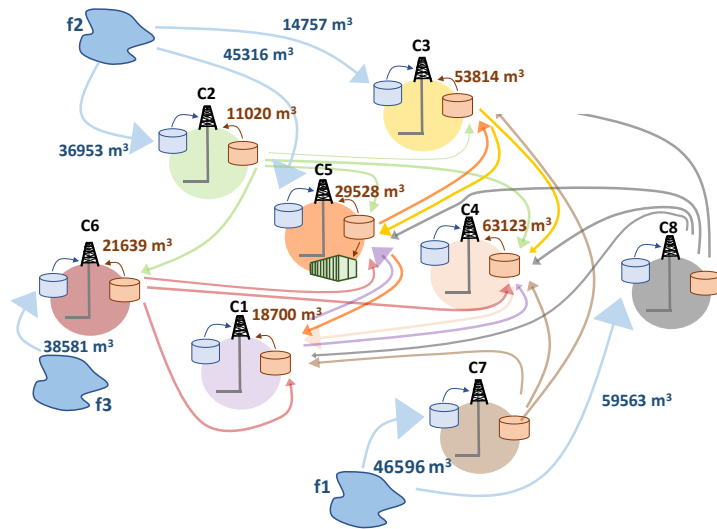
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529 The larger resulting optimization problem is given when the eight companies are working together
530 and consists of 7680 constraints, 11177 continuous variables and 848 binary variables. Gurobi
531 provides a solution with an optimality gap equal to 3 % after 1244 s of CPU time. The master and
532 subproblem defined in the algorithm are solved in less than 100 s of CPU time for the master
533 problem with optimality gap of 0 % and 1 % for the subproblem.

534

535 *Eight-player game strategies and environmental analysis*

536 The optimal strategic solution of the cooperative game theory for eight companies (i.e., wellpads)
537 is displayed in **Figure 9**. As can be seen, companies 1 and 4 drill the wells using flowback water
538 coming from the same and neighboring wellpads, while companies 7 and 8 only use freshwater
539 from source 1 for fracturing operations. Company 6 withdraws water from the freshwater source
540 3, while companies 2, 3 and 4 from the freshwater source 2. Additionally, only the installation of
541 one onsite treatment in wellpad 5 is required. Besides, the total water withdrawal cooperating
542 (241764 m³) decreases by around 27 % with respect to the absence of cooperation (329608 m³).

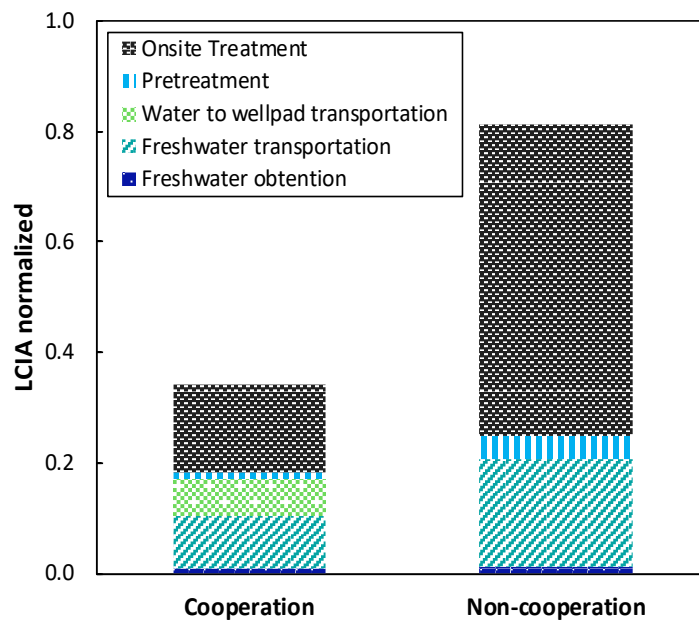


543

544 **Figure 9. Optimal shale water management solution of the cooperative game theory of eight**
 545 **companies (i.e., wellpads).**

546 We quantify the emissions embodied in water management when companies cooperate and in the
 547 absence of cooperation. As can be seen in **Figure 10**, the environmental impact when the eight
 548 companies cooperate is around 58.0 % lower (0.34 vs. 0.81) than the environmental impact when
 549 the companies work separately. This is mainly due to the reduction of water sent to onsite
 550 treatment. Further analysis of this solution is displayed in the **Supplementary Information,**
 551 **Section S.3.4.**

552



553

554 **Figure 10. Comparison of the total environmental impact in an eight-player game (cooperating and**
555 **in the absence of cooperation) using ReCiPe Endpoint (H,A) normalized between 0 and 1.**

556 **How to distribute individual cost to each player**

557 In this last example, we try to approximate a real world case study. For that reason, we consider
558 that 4 companies (i.e., players) control a specific area. A total of 207 wells are distributed among
559 13 different wellpads where each company owns 3-4 of them. Each player fixes its fracturing
560 schedule in advance, hence the objective function is focused on minimizing the water-related cost.

561 We consider that each company, apart from knowing the total allocated cost of water management
562 when they are cooperating (as shown in previous examples) , wants to know how much it has to
563 pay for storage, water withdrawal, transportation, treatment and disposal.

564 Thus, this example also analyzes the individual cost distribution (storage cost, desalination cost,
565 transportation cost, etc.) to each company and the strategic interaction among them. We consider
566 that each shale gas company must pay for its own cost of storage, water withdrawal,
567 transportation, treatment and disposal. The interaction among them is reflected by sharing water
568 agreements in the impaired water that is sent from one to another company.

569 In this case, we only contemplate the fair solution, therefore, the ‘minmax Core’ is applied.⁴⁰ To
570 do that, the following approach is implemented.

571 **Step 1.** Compute the characteristic function (solving the water planning model) of each
572 possible coalition (**Table 5**).

573 **Step 2.** Determine the grand coalition cost.

574 **Step 3.** Fix the individual expenses to each player and the impaired water flowrate sent
575 among companies obtained from the previous problem.

576 **Step 4.** Determine the payoff of each player and the strategic interaction among them solving
577 the following minmax Core problem (**Eq. (15)**),

$$\begin{aligned}
& \min \quad z = \eta \\
& \text{s.t.}, \quad \sum_{i \in N} \pi_i = c(N) \\
& \quad \sum_{i \in S} \pi_i \leq \eta \cdot c(S) \quad \forall S \subset N, S \neq \emptyset \\
& \quad \pi_i = E_i^{sto} + E_i^{source} + E_i^{fr} + E_i^{trans} + E_i^{ondes} + E_i^{cwt} + E_i^{dis} \\
& \quad \quad + \sum_{\substack{i' \in N \\ i' \neq i}} F_{i,i'}^{imp} \cdot \alpha_{i,i'} - \sum_{\substack{i' \in N \\ i' \neq i}} F_{i',i}^{imp} \cdot \alpha_{i',i} \quad \forall i \in N \\
& \quad \alpha_{i,i'} = \alpha_{i',i} \\
& \quad \pi_i, \alpha_{i,i'} \in \mathbb{R}^n
\end{aligned} \tag{15}$$

578

579 where π_i is the allocation cost, η ensures that no coalition S has a cost share greater than η
580 percentage and $\alpha_{i,i'}$ represents the cost coefficient that player i must to pay to player i' . For
581 instance, if $\alpha_{1,2}$ is negative means that player 2 have to pay to player 1 the water that player 2
582 receives. Therefore, player 1 reduces its total allocation cost proportional by the water sent.

583 **Table 5. Characteristic function for the four-player game focused on minimizing the water-related**
584 **costs (k\$).**

$c(\{1\})$	$c(\{2\})$	$c(\{3\})$	$c(\{4\})$	$c(\{1,2\})$	$c(\{1,3\})$	$c(\{1,4\})$
10196	9841	13827	9815	17171	7253	19985
$c(\{2,3\})$	$c(\{2,4\})$	$c(\{3,4\})$	$c(\{1,2,3\})$	$c(\{2,3,4\})$	$c(\{1,3,4\})$	$c(\{1,2,4\})$
17791	19124	17051	19653	26168	28814	24377

585

586 The total water-related cost when companies cooperate (grand coalition cost) is equal to \$34.3M,
587 21% lower than the cost when companies work independently (\$43.7M). The cost allocated to
588 each player is equal to \$8479K, \$6266K, \$10153K and \$9448K, respectively. The individual cost
589 distribution can be found in **Table 6**.

590

Table 6. Individual cost allocated to each player (k\$).

Cost	Player 1	Player 2	Player 3	Player 4
Storage	242	325	239	244
Friction reducers	182	150	295	112
Water withdrawal	1096	1699	111	1678
Transport	5036	7992	1515	9364
Pretreatment	640	532	828	421
Desalination	682	495	-	471

591

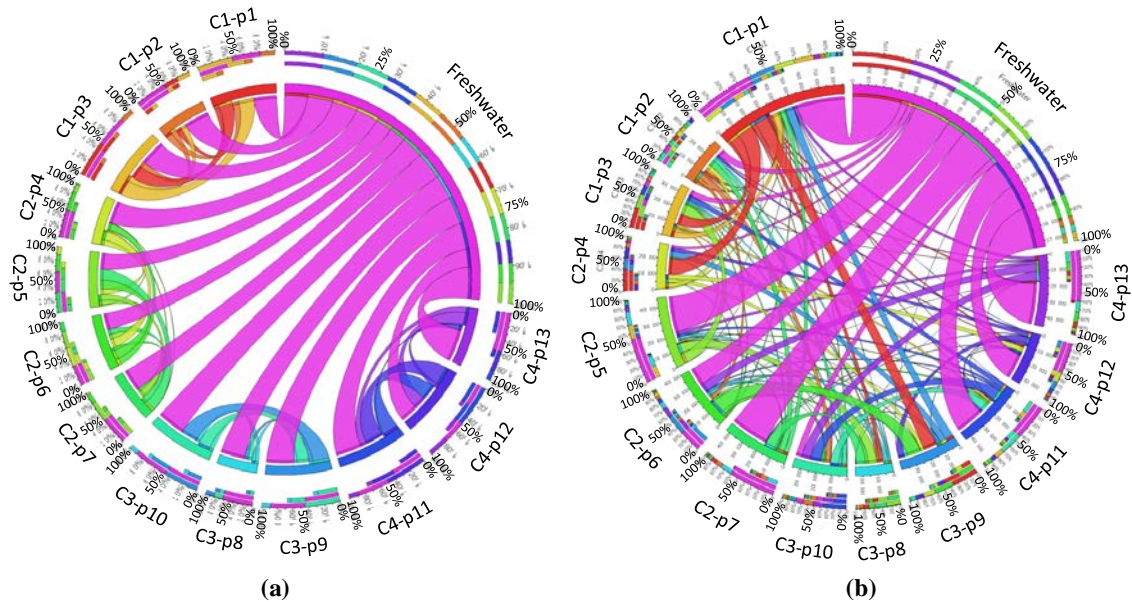
592 Companies interact with each other due to the water sent from one company to another one. For
 593 example, in a cooperative situation, as company 3 is the farthest away from the freshwater source,
 594 the solution reveals that company 3 must fracture its wellpads using the wastewater produced by
 595 the other companies. However, that means it is an important saving for company 3, which has to
 596 pay to company 2 for the water received. **Table 7** shows the income and cost interaction among
 597 companies and **Figure 11** displays the impaired water exchange among different wellpads when
 598 companies are cooperating and in the absence of cooperation where only the interaction among
 599 wellpads that belongs to a specific company is allowed.

600 **Table 7.** Impaired cost interaction among companies (k\$).

	Player 1	Player 2	Player 3	Player 4
Player 1	-	-	-	601.554
Player 2	-	-	-7166.134	2239.925
Player 3	-	7166.134	-	-
Player 4	-601.554	-2239.925	-	-

601

602



603

604 **Figure 11. Impaired water and freshwater distribution among wellpads considering (a) absence of**
 605 **cooperation, and (b) full cooperation among companies.** In the diagram, the companies 1, 2, 3 and 4 are
 606 denoted by C1, C2, C3 and C4 before the number of the wellpad, indicated by letter p. The source water
 607 withdrawal is denoted by pink circle arcs, where the inner circle refers to the total water in cubic meters

608 sent to each wellpad. In the case of absence of cooperation, impaired water exchange is only allowed by
609 wellpads that belong to the same company. Contrary, full cooperation allows impaired water exchange
610 among all wellpads.

611

612 The larger resulting problem is solved in Step 2, when the grand coalition is determined and the
613 four companies are working together, and therefore, the 13 wellpads are interacting. In that case,
614 the model has 81967 equations, 119939 continuous variables and 13 binary variables. The CPU
615 time did not exceed few seconds to find the optimal solution and, in general, the model is solved
616 in less than five seconds for all subproblems.

617

618 **CONCLUSIONS**

619 The current study highlights the importance of cooperation in shale gas industry to increase the
620 profit and reduce the cost and environmental impact. The objective of this work is to investigate
621 how to allocate whatever quantifiable unit in shale gas water management (costs, profit or
622 environmental impact) among stakeholders when all companies work together. To do this, we use
623 the cooperative game theory that provides a framework to calculate imputations that should be
624 the basis of a negotiation among different companies. Specifically, we apply three important
625 solution concepts in cooperative game theory, the Core, the minmax Core and Shapley value.

626 First, a motivating example composed of a three-player game shows the benefits of full
627 cooperation that shale gas water management exhibits under different indicators, the gross profit
628 and the LCIA, respectively. An interesting fact that we found is that while the individual revenue
629 decreases in the cooperative solution, the water management cost is decreased to a point where
630 the profit is actually increased. A detailed procedure of how to allocate both profit and
631 environmental impact allocation of this motivation example is presented.

632 Then, a larger example composed of an eight-player game focused on minimizing water-related
633 cost is analyzed to show that it is possible to efficiently solve these problems by means of a row
634 generation algorithm.

635 Finally, to further demonstrate the applicability of the proposed approach for a real world, a case
636 study composed of 4 companies cooperating is analyzed. In addition, the individual cost
637 distribution (storage cost, desalination cost, transportation cost, etc.) to each company and the
638 strategic interaction among them is analyzed.

639 The results obtained with the three case studies reveal savings of 30-50 % when all companies
640 work together instead of working independently. The major economic saving is due to the increase
641 of water reused, reducing at the same time water withdrawal and transportation. Regarding
642 environmental concerns, this water management alternative helps to reduce the water footprint
643 and emissions.

644

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649

650 **Appendix**

651 Additional material containing methods and complementary results is available in the
652 Supplementary Information.

653

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